FINANCIALTIMES

### World News

### South African Prices threat white liberals puts UK open ranks to all races

Leaders of South Africa's fragmented liberal white oppo-sition agreed over the weekend to form a new, united party open to all race groups and capable of ousting the Conser vative Party as the official opposition. Page 2

### Sri Lanka attack Suspected left-wing rebels fired

shots and set off smoke bombs during an election rally held by Sri Lankan opposition der Sirma Bandaranaike in Hingurakgoda, in the northcentral province, but she escaped with a bruised leg. while 38 others were injured.

### Satellite TV launch Rupert Murdoch, chief executive of News International, ushered in "television's new age" in the UK as four of the mned six channels of the Sky TV service were launched on schedule on the Astra satellite. Page 10

### Bus bomb kills 3

A bomb planted in a bus killed three people and injured five hours before a nationalist tribal chieftain became the chief minister of Pakistan's strategic Baluchistan province. Police blamed the blast in the provincial capital Quetta on agents of the Soviet backed government in neighbouring

### 5 dead in S Lebanon Israeli troops killed five Pales-

tinian guerrillas in southern Lebanen and troops in the occupied Gaza Strip shot dead an Arab teenager and wounded at least 24 other people during demonstrations. Page 2

### Warsaw crackdown Polish police broke up a con-gress in Warsaw of the Confederation for independent Poland, a key opposition party ; set up in 1979. Page 2

Sikhs shot in Puniab Sikh extremists fighting for a separate state in northern Punjah shot dead two moderate Sikh leaders in an attack outside a school.

### Volga rescue plan A newly-created "Save the Volga" committee will draw up a plan to save the river and the Caspian Sea from ecologi-cal disaster.

Bush backs Tower President George Bush is standing by Mr John Tower, his choice as Secretary of Defence, but persistent reports of womanising and drinking have left uncertain whether the Senate will confirm his

250000

### Lima guerrilla held Pern's top urban guerrilla, Vic-

nomination. Page 3

tor Polay Campos, 35, known as "comrade Rolando," was being questioned at Lima's central police headquarters and President Alan García described his arrest as a decisive blow against subversion.

# Guyana power crisis

Two of Guyana's power plants are out of action and the country will face a national emergency if the third shuts down.

Colombia violence Ten people were reported killed in weekend violence in Colombia that included a massacre of five peasants by hooded gurnaen, the shooting of three guerrillas by the army and the separate murders of a television journalist and a rancher.

### **Break with tradition** China's first major exhibition

of avant-garde art made a shocking debut when police closed it down after a young woman opened fire at a plass sculpture in a "spontaneous art happening."

THE

FUTURE OF HIGHER

and ale

EDUCATION /

### Universities in Britain\_

The future of Britain's system of higher education is the subject of intense debate. The FT today begins a series of articles on the issues at stake, with an analysis of the pressures which have prompted calls for radical new solutions, and an editorial comment. Page 14

# water sale in disarray

UK GOVERNMENT's water privatisation plans were in disarray as ministers faced threats of increases in charges of up to 50 per cent from statu-tory water companies, and there were warnings of a sig-nificant loophole in the privati-sation legislation that would make the water authorities much less attractive to investors. Page 10

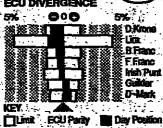
EUROPEAN Monetary System: Most EMS currencies ended the week on a softer note, reflecting continued strength in the dollar and sterling. Uncertainty before the start of the Group of Seven meeting also played a part in depress-ing some of the weaker curren-

The Italian fira was the most notable exception, finishing the week on a stronger note. High interest rates in Italy have provided the lira with a strong base and in January alone the Bank of Italy sold an estimated DM2bn to stem

EMS February 3,1989



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The chart shows the two constraints on European Monetary straints on staropean Monetary
System exchange rates: The
upper grid, based on the weakest currency in the system
defines the cross-rates from
which no currency (except the
lira) may move by more than
24, per cent. The lower chart

gives each currency's divergence from the "central rate" against the European Currency Unit (Ecu), itself derived from a basket of European currencies.

**EUROPEAN** Commission will propose ineasures this week to abolish tax havens within the EC, Commission President Jacques Delors said. Proposals for a tax on interest and divi-dends earned in an EC state by residents from other EC. countries are also being finali-

### BANCO DE SANTANDER, Spain's most internationally based bank and the owner of nearly 10 per cent of the Royal Bank of Scotland, has posted 50 % pre-tax increase in its 1988 group profits. Page 21

PRESIDENT BUSH will unveil a rescue plan for the US savings and loan industry this week. The private sector is likely to bear the brunt of the cost of resolving the crisis, which could result in a clean-up cost approaching

\$100bm. Page 3 MICHAEL JULIEN, group chief executive of Storehous responded fiercely to criticisms from Mr Asher Edelman. Page

CHICAGO Mercantile Exchange's Globex automated transaction system, being developed with Reuters, has advanced another step, with admission of the Sydney Futures Exchange as first for-eign partner, Page 21

COMMISSION des Opérations de Bourse (COB). France's stock market regulatory anthority, has held up the takeover bid by Cerus, the French arm of Mr Carlo de Benedetti, for Dumenil Leblé, the financial services group.

Page 21 THOMSON AND Matra, two of France's leading electronics groups, have decided to withdraw from the micro and personal computer business barely five years after entering with great fanfare this highly competitive sector of the computer industry. Page 21

### CONTENTS THE MONDAY INTERVIEW



Frans Andriessen, new EC External Relations Commissioner, may lack the flamboyance of his predecessor Willy de Clercq but he has a will of iron and unique experience of Brussels culture. Page 38

17,18 Currencies

13 Inti,Capital Markets .....

merger policy. -London ... UK Gilts . US Bonde .... Money Markets 14 Unit Trusts .... 18 Observer ...

tion chose its route ...

# Paraguay's new regime promises free elections

THE NEW Government in Paraguay yesterday promised presidential and congressional elections within three months as Gen Alfredo Stroessner, the dictator deposed on Friday, flew to exile in Brazil, reports Ivo Dawnay from Asuncion.

The elections decision, approved by the new strong-man and provisional President, Gen Andres Rodriguez, was made public by Mr Luiz Maria Argana, the Foreign Minister. He said: "They will be free,

democratic and provide equal opportunities for all." The statement followed a long period of silence since Gen Rodriquez's inauguration on Friday after his First Army Corps forced the surrender of the 76-year-old dictator after 34

years in power. Officials were understood to have been in long negotiation with several foreign governments over the terms under which they might accept the deposed President. The Brazil-

ian Embassy said finallyyester-day afternoon that Gen Stroessner was being authorised to leave, reportedly for Floriano-polis, the capital of the southern state of Santa Caterina, where he is believed to

own property.

Gen Rodriguez's decision will almost certainly result in election victory for himself and his ruling Colorado Party. Gen Stroessner succeeded last February in winning nearly 90 per cent of the popular vote, but

only after key opposition par-ties were barred from contesting the election amid widespread claims of fraud.

and other opposition groupings to put their case.
After the toppling of Gen
Stroessner in clashes which

Early elections will leave lit-tle time for long disenfran-chised leaders of the various Liberal, Christian Democratic

left about 300 dead, opposition figures demanded an immediate return to a multi-party

In his only public speech so far, Gen Rodriguez undertook to re-establish human and democratic rights and to create a society without privileged elites. Since then, however, diplomatic sources have reported that several hundred opponents of his "traditionalist" faction within the Colorado Party have been detained across the country.
Rodriguez discourages the cynics, Page 16



# Peking and Moscow agree on plan for Kampuchean peace

CHINA and the Soviet Union have agreed on measures to secure the future of Vietnamese occupied Kampuchea and on major Soviet troops cuts on the Chinese border as part of a deal for a Sino-Soviet Summit to be held in China from May 15 to May 18.

The official New China News

Agency said last night that Peking and Moscow had agreed a nine-point statement on Kampuches and that the main point of disagreement remained the shape of a future Kampuchean administration after the total withdrawal of Vietnam's troops, expected

later this year.

Both sides agreed however on a need for an "affective control mechanism" to exercise strict supervision of a Viet-namese troop withdrawal, an end to foreign military aid, the maintenance of peace in Kampuchea and conduct of free elections. The Chinese have always insisted that this should be a UN supervisory force. The Soviets and the

By Peter Norman in Washington

THE US dollar is expected to

advance on the world's cur-

rency markets after last week's

meeting of the Group of Seven leading industrial nations in

Weshington produced nothing to dissuade speculators from

Brady, the US Treasury Secre-

tary, said after Friday's meet-

ing that there were no changes

on the G7 commitment to co-

operate on exchange rate pol-

icy, the impact of his remarks was lessened by the high prior-ity that some G7 members said

they accorded to fighting infla-

The dollar has also gained

strength from continued evi-

dence of robust growth in the

Mr Nicholas

buying the currency.

Afghan peace bid EDUARD Shevardnadze, the

Soviet Foreign Minister, has extended his visit to Islama-bad in order to hold talks today with Afghan resistance leaders. The surprise talks represent a final attenuation reach resent a final attempt to reach a settlement in Afghanistan and avoid a prolonged civil war. Page 16; When the Red Army leaves the war stays,

Hanoi Government have resisted and it is not clear whether they have changed their view or whether an alternative compromise has been

The summit was agreed after Mr Deng Xlaoping, the senior Chinese leader, met Mr Eduard Shevardnadze, Soviet Foreign Minister, in Shanghai at the weekend On Kampuchea, China and the Soviet Union took note of

Vietnam's decision to end its

occupation of Kampuchea by

expectations that the Federal Reserve will have to tighten US monetary policy further.

A sharp rise in US employment reported on Friday boosted the dollar, causing the

Federal Reserve and central

banks from many European

markets in a bid to halt its

Mr Geoffrey Dennis, chief international economist of

James Capel in New York, said

the absence of any specific guidance to the currency mar-kets following the G7 meeting

should result in a very strong

The foreign exchange market

believes that some G7 coun-

tries are not too concerned

dollar.

US economy, which feeds about the dollar's recent

G7 fails to dissuade dollar speculation

the end of September, 1989, "at "With the withdrawal of Vietnamese troops from Kampuchea, all countries con-cerned should gradually reduce

and eventually totally stop their military aid to any of the parties in Kampuchea," it said in an apparent reference to China's support for Khmer Rouge guerrillas and Soviet support for Vietnam, Vietnam invaded Kampu-chea in late 1978 to oust the Chinese-backed Khmer Rouge whose four-year rule killed im

Detailing the main point of disagreement, the statement said China stood for the formation of a "provisional coalition government" headed by resis-tance leader Prince Norodom Sihanouk and to include repre-sentatives of the three guerrilla resistance factions and the Hanoi-backed government in Phnom Penh.

Moscow, however, proposed a "provisional organ under the charge of Sihanouk and with

strength. The Bank of Japan

has been a notable absentee

from recent bouts of concerted

in the markets to question how

far currency stability is now the dominant goal of economic

policy co-ordination among the

US, Japan, West Germany,

Britain, France, Italy and Can-

Chancellor, said on Friday that there is a "full understanding"

in the group that countries

etary policy" in response to

However, concern about inflation means that West Ger-

inflationary pressures.

should and must tighten mon-

Mr Nigel Lawson, the UK

central bank dollar selling. The strong anti-inflationary stance adopted by some G7 countries has also caused some

quadripartite representation" The body would not be subor-dinate to any party in Kampu-

The crucial difference seemed to be that the present government of Premier Hun Sen in Phnom Penh would dis-solve itself under China's pro-posal but remain in power according to Moscow's plan.
At the weekend Mr Shevardnadze stressed renewed rela-

tions between the Communist superpowers would not harm any third country, but "create a new world order". Both nations envisaged a "high level" of co-operation. Moscow intended to cut the 50-plus divisions along the Chinese border, particularly in the eastern and southern parts, where 200,000 and 60,000 soldiers respectively

would be withdrawn.
Three-quarters of the Soviet forces in Mongolia would leave, and Moscow would re-structure its border forces for a "more defensive role".

Editorial comment, Page 14

many is expected to be at the

forefront of further G7 action

to curb the dollar's rise. West Germany's inflation rate is

expected to accelerate to

around 25 per cent this year as a result of higher indirect

taxes. Unless checked, the strong dollar, raising the cost

of imported goods, will push German inflation still higher.

Karl-Otto Pohl, the Bundes-

bank President, is the most

concerned about the dollar's

rise. However, he has been unable to win the backing of

the other G7 participants for his view that exchange rate

stability should be judged in

real, inflation-adjusted terms,

rather than by market rates. G7 reports, Page 3

Of all the G7 officials, Mr

# North Sea assets auction under way in Houston

By Steven Butler in London

THE BIGGEST and one of the most hurried auctions of North Sea oil and gas assets to take place is under way in Houston, where Texas Eastern, the US gas pipeline owner and oil exploration company, is selling assets as part of its defence against a \$2.6bn hostile takeover bid by Coastal, another gas transmission company.

The Texas Eastern assets are expected to draw bids ranging from \$1.3bn to \$1.8bn and have attracted the interest of a wide range of oil companies. This is not only because of the size of the asset portfolio, which includes 510m barrels of oil and oil equivalent in the ground, but because of what industry specialists say is an attractive balance of assets between producing fields, prospects for development and exploration area.

The assets are mainly in the UK and Norway, with addi-tional reserves in Indonesia, Denmark, the Netherlands, and Alaska.

A potential added attraction is that they can be acquired without the costs and risks associated with a hostile take-

When consummated, the deal is almost certain to rank as the second biggest sale of North Sea assets. The biggest was the £2.5bn (\$4.37bn) British Petroleum hostile takeover of Britoil last year.

The decision to bail out suddenly from the oil exploration and production business came about two weeks ago after the board of Texas Eastern concluded it was unlikely to be able to continue to operate as an independent company, and that it would attempt to sell the exploration side of business at full value, rather than allow Coastal to follow the same path and thereby finance its takeover by selling an under-valued asset.

Texas Eastern is being

advised by First Boston invest-ment bank of the US, and by oil specialists from James Capel, the London stockbrokers.

Texas Eastern last week was given a modest reprieve in the US courts, where Coastal accepted that its tender offer of \$42 a share would not go ahead until March 15, when Texas Eastern's controversial "poison pill" defence is now set to expire.

Coastal had obtained an injunction against the defensive measure, which called for the issue of new shares to shareholders in the event of a predator accumulating a large stake. Coastal's tender offer was set to expire on February

Texas Eastern, however offered voluntarily to scrap the poison pill" measure on March 15, and argued the extra time was needed to secure full value for shareholders. A court hearing on the legality of the

measure is set for March 7. Meanwhile, data rooms have been opened in Stavanger, the Norwegian oil centre, London, and Houston where oil companies have been queuing up to take a look at what is on offer.

British Gas has been widely mentioned as a possible bidder because of its recent aggressive pursuit of North Sea assets. Other potential bidders include Texas Eastern's exploration partners, which are Enterprise Oil, Amerada Hess, Mobil and

Other companies believed to be interested are Repsol, the Petrofina, Elf Aquitaine and the London & Scottish Marine Oil Company.

A number of other smaller parcels of assets are also on the market, including those of International Thomson and Trafalgar House Oil and Gas. Scramble for jewels of the deep, Page 17

# Legal row over alleged evasion of EC anti-dumping levies

duties on any service industry.

many, Britain and the Nether-

Moreover, the vessels were

nsing the same agents and sail-ing at the same times and fre-

quencies from the same ports as did Hyundai. Commission

officials claim this establishes

between the two businesses and could make Sofrana liable

to anti-dumping duties, an

clear commercial link

toted its own.

By William Dawkins in Brussels

AN extraordinary legal row has broken out over a suspected attempt to circumvent European Community antidumping levies on freight car-ried by Hyundai Merchant Marine, the South Korean shipping line, between Europe and Australia.

It has resulted in an acrimonious battle between Sofrana, a French shipping line operating in the South Pacific, the European Commission and customs authorities in three EC countries. The dispute looks set to lead to a showdown in the European Court of Justice.

Mr Gaspard Ravel, president of Sofrana, bas appealed fruitlessly to the Commission to end the row, triggered by Hyundai's decision two weeks ago to hand its beleaguered Europe Australia service to the French line.

Brussels imposed a 26 per cent levy last October on any container traffic leaving Europe for Australia, carried

"directly or indirectly" by Hyundai, the first time the EC burg refused to believe that Sofrana was the real operator of a former Hyundai container ship which docked there last has charged anti-dumping week. They accordingly demanded the payment of a DM100,000 (\$53,270) anti-dump-The South Korean line last month withdrew from the route and announced it was to appeal against the ruling. However, the Commission and customs officials in Gering duty before allowing it to leave, a move which Sofrana successfully overturned in a local court. The Hamburg cuslands grew suspicious when they found that Sofrana was using five of Hyundai's ships, having allegedly painted over their old names and substitoms authorities are now appealing against the court

However, Sofrana was less fortunate when the vessel later docked at Felixstowe in England, it was forced to pay £31,000 (\$54,250)into a frozen account, the fate of which will be decided when lawyers have sorted out whether the duty is really due. The vessel then sailed on the Dutch port of Rotterdam, where it was also fined. The next Softana vessel on the route is due to arrive in Europe in three weeks.

argument strenuously denied by the French company. Customs authorities in Ham-Mr Ravel has said he will sue Continued on Page 16

decision.

Polands Time for state and union to ait down EC merger controls: How Brussels uses its new anti-trust powers sents How National Freight Corpora-

Editorial comments Shaking Asia's kaleidoscope; the future of learning ..... Afghanistan: When the Red Army leaves, the war stavs ... Lex: EC tax proposals; building societies; UK

Survey: UK Unlisted Securities Market .......23

22-37 Weather ....

# CLWYDThe success of the County of Clwyd, in rebuilding its economic base, is fast becoming legendary. An amazing transformation has taken place during the 1980's, with Clwyd clearly emerging as one of the prime U.K. locations for company investment and expansion. In the last six years new companies have located in Clwyd from all over the U.K. and overseas. Many have undertaken further expansion projects and are continuing to prosper in their new location. To find out more about Clwyd and the considerable benefits it can offer your company as a new location, clip the coupon or contact the Clwyd Industry Team, Clwyd County Council, Shire Hall, Mold, Clwyd CH7 6NB. Tel: 0352-2121. Fax: 0352-58240. Name: Company: Address: C/Nyc/ A BETTER BUSINESS DECISION SEND FOR

# coalition hurt by Berlin upset

By David Goodhart in Bonn

THE UPSET for the West German centre-right coalition parties in the Berlin election has raised the first serious doubts about the coalition's ability to win a third succes-sive Federal election at the end of 1990.

A weekend poll gave the Christian Democrats/Christian Social Union only 39 per cent of the vote compared with 12 per cent for the centre-left Social Democrats; the liberal Free Democrats (FDP) regis-tered 10 per cent and the Greens 8 per cent. A separate poll gave the far-right Republican Party, which came from nowhere to win 75 per cent of the vote in Berlin, 11.5 per cent support nationally.

If the Republicans – now

armed with an extra Dm500,000 (\$269,000) as a result of the Berlin vote – are able to capitalise on the disillusionment of enough right-wing voters they could split the right-wing vote in both Federal and state elections in much the same way as the Green Party has split the centre-left vote. As no party, yet, contemplates alliance with the Republicans, that makes an SPD-FDP coalition or even an SPD-Green coalition more

possible. Despite this new fluidity most political analysts still expect the present coalition to scrape back in 1990.

They point out that this is a classic mid-term low point for a Government, that the coalition's image has recently taken an especially severe battering, and that Berlin is different. However Mr Lothar Spath,

vice-chairman of the CDU, warned at the weekend that Berlin was "a last warning" and that the strategy of the coalition - CDU/CSU plus Free Democrats - requires over-

Any attempt to replace the recent shift towards the centre with a shift rightwards to stem the flow of support to the Republicans will, however,

meet resistance from the FDP. Although the SPD should be the immediate beneficiary from greater polarisation it could suffer at national level from an unsuccessful SPD-Green Government in Berlin, and if the FDP commits itself to the CDU/ CSU in 1990 the spectre of Red-Green "chaos" in Bonn might frighten off potential support.

# reform pledge

By Judy Dempsey in Vienna

MR Stipe Suvar, Yugoslavia's communist party leader, said at the weekend that the party would not interfere with any reforms carried out by the incoming government.

He added that the country urgently required a dose of for-eign investments and political stability to push through any successful economic measures. "The party should . . . stop imposing itself on other social

organisations" including the Government, he warned A new government, headed by Mr Ante Markovic, the prime minister designate, takes over next month.

LAST week's formal approval

The Nigerians will seek to reschedule \$4.7bn (£2.6bn) of debt-service payments due in The Fund's approval of Nigeria's application follows

Since a nod of the head means "no" and a shake of the head means "yes" in Bulgaria, first-time visitors

need some time to adjust to the

new cultural signs.

Similarly, the Bulgarian authorities, led by 77-year-old Mr Todor Zhivkov, need more time to adapt to the changes taking place in the Soviet Union. And judging from the recent meeting of the party's central committee and the

central committee and the

National Assembly, it seems they remain less than certain

about the content of their own economic reforms, let alone the

pace of them.

The main purpose of December's central committee plenum was to discuss precisely the economy. Mr Zhivkov, Eastern Europe's longest serving leader, rarely regarded as a man in a hurry, dropped a minor hombshell.

He said it was time to move

from a "top-down" revolution to a "bottom-up" revolution

throughout the country. By

this he meant that restructur-ing would not be complete

without what he termed a

"complete reform of the politi-

His speech, peppered with old-fashioned Zhivkovian lan-

guage and spiced with new Gorbachevisms, did not, how-ever, go into any detail as to how the party should reform

With a closely-knit politburo, several of whose members fought with Mr Zhivkov in a

partisan unit in Sofia during

the second world war, it seems

unlikely that they would be

the ones to push through the

"bottom-up" revolution. In sharp contrast, both Mr Andrey Lukanov, the Minister

pace of them.

cai system."

the World Bank's decision to lend Nigeria \$500m in the form of a Trade and Investment Pol-icy Loan, which is expected to attract an additional \$250m in

co-financiag. Britain has already pledged Spritain has already piedged \$100m to Nigeria and this, with \$200m offered last year by Japan and loans from the African Development Bank, should close the country's external payments gap, which is expected to amount to to clean the slate with some Paris Club members before a new rescheduling agreement can be worked out.

At the end of last year, four bilateral rescheduling agree-ments which had been reached in 1986 had still not been finalised, and it is estimated that arrears totalling \$380m in respect of previously resched-nied Paris Club commitments covering the period from mid-1987 to the end of 1988 remain to be paid.

have been irritated by Nigeria's failure to ensure equal treatment. Thus, while Britain has received 75 per cent of the amount due, France has obtained only 46 per cent, and three smaller trading part-ners have so far had little or nothing.

Details of the IMF agree-ment have not been released,

when the authorities are drag-

ging their feet on liberalising the passport system. For the past year, the National Assem-

bly has been planning to dis-cuss a bill on allowing freer travel as well as the availabil-

According to Bulgarian jour-nalists, the reasons for post-poning any discussion of the

oill, is because of a serious

division in the party. The younger generation supports freer travel. Members of the

older generation believe it

would cost too much money

since the Bulgarian leva is not

convertible so would-be travel-

lers require hard-currency

Above all, given Bulgaria's deep-seated suspicions of the West, they believe it would

lead to a brain-drain. Young Bulgarian journalists point out, however, that this has not

happened in either Hungary or

Poland. "If we have a decent human rights situation in our country, people would return.

ity of passports.

but bankers say that Lagos will have to meet stringent credit ceilings in respect of both money supply growth and government borrowing from the banks.

But perhaps the toughest condition is believed to be a requirement that Nigeria leaves the exchange rate to float freely in the foreign exchange market. Since the new unified for-eign exchange market came into operation four weeks ago, the Nigerian authorities have

repeatedly established a rate against the US dollar below even the lowest quotation sub-mitted by the 67 banks that comprise the interbank mar-

The downward pressure on the naira, which has depreci-ated by more than 80 per cent in the past three years, is evi-dent from the rate being quoted in the parallel market
— estimated last week at 10
naira to the US dollar, which
compares with an official rate compares with an omcua of only 7.2 to the dellar.

Moderate to

Chilean party

CHILE'S Christian Democratic

Party chose Mr Patriclo Ayl-

win yesterday as its candidate for the presidential election on

December 14.

Mr Ayiwin, a political moderate who is president of his party, is widely expected to become the unity candidate of the 17-member opposition.

Coalition for Democracy, who is expected to be named next month. This would substan-

tially increasing his chances of

winning.

The presidential poll will be the first since 1970. Gen Augusto Pinochet is scheduled to hand over power in March

The Christian Democrats

had been divided over their choice of candidate after irreg-

ularities in a November inter-

nal election for about 300 dele-

gates to last weekend's national party meeting. Mr

Zaldivar and Mr Sergio Molina.

Mr Ayiwin expressed confi-dence that he would have solid

represent

By Barbara Durr in Santiago

### opposition to form new party LEADERS of South Africa's fragmented "liberal" white

South Africa

fragmented "liberal" white opposition agreed over the weekend to form a new, united party open to all race groups and capable of ousting the Conservative Party as the official opposition, Anthony Robinson reports from Johannesburg.

Among its supporters is Dr Frederik Van Zyl Slabbert, former leader of the Progressive Federal Party (PFP) who walked out of parliament three years ago calling it "a grotesque farce".

years ago calling it a gro-tesque farce".

One of the sims of the party will be to build bridges with the extra-parliamentary opposi-tion, including blacks who have no vote in the present parliamentary system.

The new "Democratic Party" will formally come into being after a founding congress to be held in Johannesburg on April

held in Johannesburg on April

The core of the new party is the PFP which lost its status as the official opposition in the right-wing surge at the May 1987 general elections which gave the Conservative Party 23 seats to 19 for the PFP.

Its other components are the independent Party, essentially a vehicle for the political ambitions of Dr Denis Worrall, Pretoria's former ambassador to London; the National Democratic Movement headed by Mr Wynand Malan, a dissident Afrikaner, and a so-called "fourth element" made up of dissident Afrikaner academics and intellectuals.

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Apart from the PFP, only the NDM has representation in the arrent parliament. Two of the NDM's three members are MPs who quit the PFP after the May elections.

According to Dr Worrall's calculations, the combined voting strength of the new party amounts to around 24 per cent of the white electorate. But whether the new party is capable of realising such a ahare of the vote is still very

national party meeting. Mr Aylwin overcame challenges from Mr Gabriel Valdes, a for-mer Foreign Minister, and Mr Eduardo Frei, son of a former president, representing the left-leaning wing. Mr Aylwin also beat off two weaker con-sensus candidates, Mr Andres Zaldivar and Mr Sergio Molina. much an open question, given the differences of opinion brushed aside in the interests

### support among the coalition parties. As leader of the largest opposition party, he is chief of the coalition. Sudan's finance minister quits

DR El-Tigani El-Tayeb Ibrahim, Sudan's minister of state for finance, architect of Sudan's short-term economic recovery programme and the chief proponent of economic reform in the country's coalition government, has handed in his resignation to Prime Minister Sadiq El Mahdi, Khartouni.

Dr Ibrahim, a former World Bank official, decided to quit after a new coalition cabinet was announced last week, in which several ministers without economic experience were appointed to key economic ministries and the power of the fundamentalist National Islamic Front was entrenched. Since he was appointed to his post last year, Dr Ibrahim, a strong advocate of structural adjustment, has been fighting a single-handed battle to get the Government to take difficult decisions on pricing and subsidies, taxation, cuts in gov-ernment expenditure, foreign exchange reform and measures

to manage Sudan's \$12bn (26.6bn) external debt.
An International Monetary Fund team is due to arrive later this month to review the effects of the stabilisation programme, and to prepare, with the Finance Ministry, a policy framework for a medium and long-term structural adjust-ment programme to be consid-ered by the Government before

this year's budget in June.
This has now been jeopardised by Dr Ibrahim's resignation and by several recent measures which have knocked the stabilisation off course.

### Sanctions meeting opens in Harare

FOREIGN ministers from eight Commonwealth nations gathered in Harare yesterday for a conference to propose tougher conference to propose tougher economic sanctions against white-ruled South Africa, AP reports from Harare.

The ministers also planned to discuss new ways for the 49-member Commonwealth to bolster black-led states threatened by South Africa, organic.

ened by South Africa, organis-ers said.

The meeting formally opens

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# Poll suggests | IMF Nigeria credit 'paves way for Paris Club talks'

Lukanov (left): radical speech. Zhivkov: old-fashioned language

By Tony Hawkins in Lagos

by the International Monetary Fund of an SDR475m (£353m) standby credit for Nigeria has been welcomed by Western paves the way for a meeting of the Paris Club group of official creditors to be held later this

\$1.1bn in 1989. However, Nigeria will need

of Foreign Economic Relations, and Mr Petar Mladenov, the

and Mr retar inlatency, the foreign minister, made very radical speeches. And in the past few weeks, the authorities have unveiled an economic

reform programme which goes some way towards relaxing

central control over state enterprises. In addition, indi-viduals will now be allowed to

set up privately run enter-

prises provided they do not employ more than 10 people.

candidate member of the polit-buro for several years and has

still not been promoted to full

membership, described the socialist countries as "self-iso-

Mr Lukanov, who has been instrumental in trying to attract foreign investment from the West and in making

joint ventures more attractive, also criticised the bureaucracy

which, he said, was "hindering the development of Bulgaria's

foreign economic relations." He called for a "single socialist market" as a key to restructur-

ing Comecon, the socialistbloc's trading organisation. He even went further by call-ing for a price reform, and a

real exchange rate of the Bul-

garian leva to convertible cur-rency in all international pay-

However much the Bulgarian authorities support the Soviet calls for greater open-

ness - a key ingredient for

oosening the party's grip on information – in practice, Mr Zhivkov continues to run shy

of actually implementing such

A number of recent trends seems to indicate this unwill-

ingness. Last month, for exam-

ple, Mr Stefan Predov, editor of

ocial and political changes.

ments of the country."

Mr Lukanov who has been a

Some Western creditors

Bulgarian leaders gingerly eye perestroika

Narodna Kultura, the cultural weekly, was sacked from his post. The official media

explained it in terms of his old

age. However, it is well known that Mr Predov threw his

weight behind a more open

press.
Mr Stojan Mihallov, the former (and pragmatic) central committee secretary for ideol-

ogy has been dropped alto-

gether from the central com-mittee. Like Mr Prodev, he

took calls for glasnost seri-

ously. But what is interesting about his fate is that his dis-

missal last July from the cen-

tral committee secretariat

aroused considerable support

During the National Assem-

bly session, Mr Dimiter Stoy-

anov, Interior Minister for the

past 15 years, was promoted to the politburo while his minis-try was filled by Mr Georgi

Taney, the former minister of

The point about this reshuf-

fle is that it comes at a time

from intellectual circles.

nothing.

Accordingly, Lagos will have to mend some Western fences before it can hope to regain access to official cred-

Judy Dempsey reports on a markedly ambivalent attitude to economic reform Freer travel is synonymous with the internal situation," Indeed on the human rights front, there is much lip-servic-ing to Moscow. An official human rights committee was recently set up, shortly after a senior Soviet delegation visited

> At the same time, however the authorities have expelled Mr Eduard Ganev, a human rights activist. Mr Illya Minev, the 70-year-old chairman of the Independent Association of Human Rights is virtually under house arrest while Mr Tzeko Tzekov, another member of the group, has been told to leave the country. These trends seem to con-firm considerable hesitation by

> the Bulgarian leadership to match words with deeds, a situstion which could be applied to the economy as well. And it appears that the explanation behind such hesitation rests with the leadership itself.
>
> Mr Zhivkov is reluctant to loosen up the Bulgarian com-

munist party. A freer press would, after all, entail a thor-ough discussion on why reforms are needed in the first

Mr Zhivkov, as he reminded his comrades at the recent central committee plenum, said Bulgaria had embarked on the road to reform back in 1958. That was \$2 years ago. And restless, younger Bulgarian officials and intellectuals feel it

is time to assess those years.
But without the green light
from Mr Zhivkov, not Moscow,
there seems little chance that the economic reforms will truly bite. The time for such ments have not yet

Mexico oil union Mexico City

by Mr. Sebestian Guzman Cabrers, the new leader of the the system whereby it can nos, the state oil corporation. nies, on its own terms.

Mr Guzman stressed the allegiance of the union to the Government when he was sworn in late last week as Sec-retary General of the Union of Oil Workers in succession to Mr Salyador Barragan

Camacho.
Arrested on January 10, Mr
Barragan has been transferred
from hospital, where he was

being treated for heart trouble, to a penitentiary. Also there is the former overlord of the union, Mr Joaquin Hernandez Galicia, known as La Quina, who awaits trial on charges of arms trafficking, illegal posses-sion of arms and homicide.

# Yugoslav chief's Algeria unveils party reforms

ALGERIAN leaders yesterday unveiled reforms expected to open the way to a multi-party system and end the country's all-out commitment to social-

The reforms were promised after a week of rioting last October left hundreds dead in protests at the austerity induced by a sharp fall in oil prices and against the corrup-tion of the Front de Libération

a referendum on February 23, are contained in draft constitu-tional amendments which, if approved, will in effect end the monopoly on power enjoyed by the FLN since the country gained independence from France in 1962. In marked contrast with previous constitu-tions, the only reference to the FLN would be in the preamble, where the party's "historic role" is recognised.

organisations linked to the FLN had been allowed. While this article does not explicitly allow the creation of opposition parties it will allow for a

# SHIPPING REPORT

THE DECLINE in freight rates

thought to have been about 20.5m harrels a day - down by about 1m b/d on that of the previous month. Brokers said a further cut of 1m b/d was likely this month, putting the target production level of 18.5m b/d within reach. Owners said the rates being paid for Very Large Crude Carenough to cover day-to-day

enough to cover day-to-day running costs.

Trading conditions of the past 12 months have improved the financial position of many owners, and brokers said rates would have to fall much fur-ther before a significant amount of tunnage were with-drawn from the market.

Instead, owners will proba-Instead, owners will proba-bly concentrate on fixing short

rise again.
In the Gulf, rates for VLCC and Ultra Large Crude Carrier (ULCC) tonnage fell below New Worldscale 35 towards the end

# pledges reform By Richard Johns in

REFORMS have been pledged Mexican oil workers' union, of demand from Petroleos Mexica contracts for its own compa-

### Nationale, the single party. They allow the creation of independent political associations, remove all references to socialism in the constitution and allow workers in the state companies to strike. Until now only those working in the less important private sector have

BUSINESS IMMIGRANTS

had this right. These changes, which Algerians will be asked to approve in

Article 40 of the new constitution says "the right to create associations of a political nature is recognised" so long as they are not directed against state interests. Only

plurality of views. It must also be put in the

context of the reforms endorsed last year which allow non-FLN candidates to stand at elections and makes the Government responsible to the National Assembly. The new constitution continues the tradition of electing the president by universal suffrage but does not link his office with secretary general of the FLN. The two posts were traditionally in the same hands until last November's FLN party

# Slide in tanker freight rates gathers pace

in the tanker markets gathered speed last week as production cuts agreed by the Organisa-tion of Petroleum-Exporting Countries began to hite, Kevin Brown, Transport Correspondent, reports, Opec's January output is

riers (VLCCs) were hardly

voyages, to be in a position to

accept longer fixtures if rates

# Solidarity's crucial round table Christopher Bobinski analyses talks that start in Poland today

### calm. Also behind the scenes, the OPZZ has been talking of POLISH police broke up a Mr Leszek Moczalski, who was

OME 50 people will sit down today, at a round table in a Warsaw palace once owned by the aristocratic Radziwill family, to inaugurate talks on a non-aggression pact between Poland's communist authorities and the Solidarity opposition.

Just over seven years after the imposition of martial law, the meeting carries the pros-pect not only of the return of Solidarity to public life but of a significant re-ordering of the country's political system. It also marks an attempt to reach a national consensus on how to tackle the problem of a national economy burdened by

foreign debt.

The round table has been in prospect since last August when the promise of talks was seen by the authorities as a way to deal with a spate of strikes in the southern mines of Jastrzebie, and in the Baltic ports of Gdansk and Szczecin. The strikes duly ended but prospects for the round table faded.

It became clear that Solidarity would never allow itself to be drawn into the official political system, as the authorities wanted, without a guarantee of the movement's return to the shop floor, which the authori-ties wanted to avoid.

Since then, pressure by the Catholic Church and the grow-ing feeling that the economic situation threatened the return of mass industrial unrest has produced a grudging majority at the top of the party in favour of Solidarity's legalisation. In exchange, the authorities, which planned to hold

Congress in Warsaw on Saturday of the Confederation for an Independent Poland, a key opposition party set up in 1979 and claiming 1,600 active members, writes Christopher Bobinski in

The party's immediate goal is free elections. It is led by

parliamentary elections in May or June, want Mr Lech Walesa, the Solidarity leader, to agree to a common electoral programme with the communist and other established parties, as well as provide a certain number of candidates for seats in the 460-member parliament. The deal would also include an

agreement and support for eco-nomic reform policies. Gen Wojciech Jaruzelski, the head of state, has had his problems getting the formula through the party central com-mittee. Rank-and-files mem-bers remain unconvinced of its

advantages.

Mr Walesa also has a hard task. A new generation of Solidarity supporters has grown up since 1981 and some are beginning. since 1981 and some are beginning to question vociferously the wisdom of talking to the authorities. Besides, the movement no longer has a monopoly of opposition. It is the largest group but, abiding by its trade union formulation, is open to challenge from much smaller political groups of all sizes and ideological hues, which will be looking closely at the small print on any political accord Mr Walesa signs.

The opening session today — with set speeches by Gen Czes-law Kiszczak, Interior Minister, who heads the official team, as well as by Mr Lech Waless and others — will be for show.

Later in the week, three working groups — on unions, economic policy and (probably the most controversial) on

has gained much of what it set out to achieve. Official pleages have been offered that Solidarity will be legal again before the election. The timetable for the movement's restoration, as well as the safeguards the authorities want against any repeat of the confrontations of 1981, is negotiable.

1961, is negotiable.
Controversy in this area is more likely to come from the official union (OPZZ), 5m-strong and also at the round table. It fears Solidarity will peach some of its support and is furious that the authorities shifted their ground so rapidly on Solidarity. In recent weeks, it is the OPZZ that has been attacking the Government and backing the Government and backing strikes, while Mr Walbacking strikes, while Mr Walesa has been appealing for

jailed from 1980 to 1985. The police action came on setting up a separate political party, the Workers' Labour Party (RPP). the eve of talks between the Party (RPP).

The authorities are planning to field a top team on the economy and the talks here promise to be relatively smooth. Solidarity intends to push for further cuts in arms spending to help finance reform. In the short term, though, as inflation rises and supply of consumer goods falls short of demand, while the \$39m foreign debt restrains imports, agreement authorities and the Solidarity trade union, which may leave the latter's radical wing unreconciled and ready to throw its support behind groups such as the confederation,

restrains imports, agreement will be easier for both sides than the achievement of viable solutions. The greatest problem can be expected to confront the working group on political reform. Mr Walesa neither wants nor can afford to agree with the the most controversial) on political issues — will get down to work. On union matters, Solidarity authorities a common electoral list of candidates. Also, he dis-

likes the idea of the opposition seats in Parliament being filled by nominees rather than by members openly elected. The furthest Solidarity has gone so far is to say it does not want the election to be "confrontational", nor would it call for a boycott For now, though the authorities are saying that the same rules must apply to official and opposition candidates. Both sides face the conunctum of how to create an electoral system that will give electoral system that will give the communist party and its allies the 60-65 per cent of the seats which Solidarity is will-ing to see them retain, while leaving the principle and prac-

tice of free choice to the oppo-

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### **OVERSEAS NEWS**

Peter Riddell and Peter Norman at the G7 meeting in Washington

# US administration gives Latin American debt key priority

THE Group of Seven meeting ditions were to continue. A last week revealed an return of Latin America to such an idea was forthcoming increased will among the governments of the leading industrialised countries to do more pects and help cat the US halton to ease Latin America's foreign ance of payments deficit on the debt, coupled to a growing realisation that complex details amount rate of \$1360n.

The French and Javanese Room of Seven meeting ditions were to continue. A No official confirmation of such an idea was forthcoming after the talks last week, but it highlights many problems raised by debt reduction schemes. It would involve the world Bank in massive commitments for relatively small returns. isation that complex details have to be resolved before any

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As Mr Nigel Lawson, the Chancellor, said afterwards, there is a "consensus in princi-ple" that ways must be found to reduce the debt burden by market-oriented means. However, the talks among the US, Japan, West Germany, Britain, France, Italy and Canada found no readily acceptable-way to strengthen the existing debt strategy, drawn up in 1985 by Mr James Baker, then US Treasury Secretary.

The Baker plan to encourage private and official financial flows on a case by-case basis to debtor countries which under-take reforms so as to make their economies more efficient has failed to dispel slow-growth and a decline in Latin American living standards. . . .

The Bush administration has made the problem of Latin America's \$470bn (5270bn) foreign debt a key priority. It debtor nations to enable them to buy back their debt at a discount on the secondary market.

The French and Japanese governments have each offered governments have each offered a plan to encourage debt reduction through the creation of funds to guarantee interest payments by the debtor countries on long-term securities that they would beste at a discount in place of bank debt. Neither has the support of a majority of the G7 governments.

Japan's plan is considered too complex. The French one has met opposition because it suggests an issue of special drawing rights, the reserve asset of the International Monetary Fund, to create the guarantee fund.

G7 officials will be consider-G7 officials will be considering various options before the spring meeting of the IMFs policy making interim Committee in two months. European monetary officials say the US Treasury has already toyed with the idea that the World Bank should lend money to enable them

It is unclear how such a scheme would be compatible with the existing G7 principle that debt reduction should not transfer risk from private creditors to official lenders. It could also damage the World Bank's

credit rating.
For now, debt reduction is most likely to be encouraged. by changes in tax and regula-tory regimes in the industrial countries, designed to encourage banks to swap their debt

for other assets at a discount.
Officials stress that debt reduction is only part of the answer to the problem. It cannot solve the vexed issue of capital flight. IMF figures suggest this might have sent to havens abroad sums equivalent to about half the foreign debt of the capital-importing developing countries.

Debt reduction also does not

answer what one senior inter-national official described as "the real question": finding the best mechanism to induce better economic policies in the debtor countries themselves.

# **US** thrifts rescue to hit private sector

By Lionel Barber

PRESIDENT George Bush will unveil this week a rescue plan for the US savings and loan industry, known as thrifts. The private sector is likely to hear the brunt of the cost of solving the crisis, which could approach \$100bn (£57bn).

Mr Bush is due to outline his budget proposals to Congress on Thursday and intends to keep his "no new taxes" pledge in tackling the crisis. Among a series of options under consideration is an

increase in premiums paid by savings and loans institutions, and commercial banks, for government deposit insurance. The plan is expected to include increased government supervision of the industry, possibly by giving new responsibilities to the Federal Deposit Insurance Corporation. Mr Preston Martin, a former vice-chairman of the Federal

Reserve, said yesterday an insurance premium increase was "probable". The higher fees for deposit insurance could raise about \$7hn - enough to meet the interest on bonds the Govern-

ment intends to issue so as to raise funds for a government buy-out of insolvent bodies. About 350 insolvent savings and loans entities are contri-buting to industry-wide losses which could be as high as \$1bn



month, and need to be liquidated or sold soon Senator Robert Dole of Kan-

sas, Republican minority leader in the Senate, said: "It's clear that most of the funds needed to straighten out the problems will come from the savings and loans and banks,

The S&Ls have protested that higher insurance premiums will put them at a competitive disadvantage against the uninsured money market funds. The administration and Congress - sensitive to mis-management and fraud in the industry - are unsympathetic.

# Bush stands by Tower as ethics embarrassments grow

By Lionel Barber in Washington

PRESIDENT George Bush is standing by Mr John Tower, his choice as Secretary of Defence, but persistent reports of womanising and drinking have left uncertain whether the Senate will confirm the

As the FBI continued its checks of Mr Tower's personal life - renewing an investigation supposed to have been completed some weeks ago it became clear that the Tower affair has turned into a big embarrassment for Mr Bush.

The new president's efforts to set higher ethical standards than those of the Reagan administration suffered another blow at the weekend.
The Washington Post

reported that Mr Boyden Gray, the White House counsel and chief ethics adviser, acted as the paid chairman of a \$500m (£285m) family communica-tions company during the eight Reagan years that he served Mr Bush as vice-presidential

White House policy at the time prohibited involvement in outside business interests, though the rules were less clear about the office of the vice-president, where Mr Gray served. He has earned more than \$400,000 from the company over the last five years.
The extensive news reports



about Mr Tower and Mr Gray are the clearest indications to date that, after a brief honeymoon, the US press has reverted to its traditional adversarial role towards the administration.

The Bush team has encouraged this through a series of shoddy background checks on Cabinet nominees. Mr Jack Kemp, former Congressman from New York and lately approved as Housing Secretary, had to return several thousand dollars of lecture fees after it was revealed that he

had exceed House rules and federal law limits on outside

Dr Louis Sullivan, whose nomination as Health Secretary is in trouble because of his equivocal views on abortion, has been forced to drop his request to take about \$300,000 in defered payments from his former employer, the Moorehouse School of Medicine in Atlanta. He has yet to appear for his Senate confirma-

tion hearings. Mr Tower's problems are more serious. The FBI is checking several allegations, including a specific report concern-ing his period in Geneva as a US negotiator with the Soviet Union in talks to reduce

long-range nuclear weapons.
The renewed FBI investigation has delayed the Senate Armed Services Committee's vote on the Tower nomination Further postponement could damage him irreparably. Today, the respected trade journal Defence News calls on the Texan former senator to withdraw, saying in an edito-rial: "The record of Mr Tower's professional life raises substantive doubt that he can perform with effectiveness at a time when defence priorities and the Defence Department are undergoing periods of vital, but delicate, change."

# Credibility of Bush budget deficit strategy on trial

EVERYONE was very polite the Gramm-Rudman-Hollings about the US budget deficit law.

The contrast is explained by Thursday and Friday. There the more optimistic economic. was, of course, no point in assumptions, notably about rocking the boat before an interest rates, used by the presaddress to Congress next ent administration. Many of rocking the boat before an address to Congress next Thursday night by President

George Bush.
In practice, what this means is that the Bush administra-tion's approach is on trial. The watchword is "credibility", as Mr Alan Greenspan, the chairman of the Federal Reserve,

jections up to the mid-1990s: "Multi-year is what it's all about."

Credibility has two aspects: first, the economic assump-tions used; second, whether the proposed spending programmes are likely to be agreed by Congress. This has been illustrated in the contrast. between the estimated budget deficit, as put forward by the outgoing Reagan administra-tion a month ago, and the figures used by the Congressional Budget Office.

The former projected a defi-cit of \$92.5bn (£53bn) for fiscal 1990, having taken into account the savings on expenditure proposed in the Reagan budget of January 9.

The Office has estimated a deficit of \$120bn — a crucial difference given that the target for fiscal 1990 is \$100bn under

the spending cuts proposed by the Reagan team have also been regarded as implausible because they represent pro-grammes which Congress has

staunchly defended.

The Bush administration has tentatively embraced its prede-

has recently emphasised a number of times.

Echoing the private views of his opposite numbers in Japan and Europe, he has stressed the urgency of further action in relation to the low level of US savings.

To Mr Greenspan, the key is not necessarily the etact numbers for fiscal year 1990, which will start in October, but the credibility of the spending pro-And, if they do understand it's for real (which doesn't have to happen overnight), then I think we're going to see a very salutary effect on interest rates. So we want to keep the

deficit heading downward."

The president knows not only that financial markets will reach a verdict if the package fails the credibility test, but that he cannot rely on continued rapid economic growth to bail him out.

Mr Greenspan believes the iministration is too optimistic on long-term growth poten-tial and has said that the Fed's policy will err on the restrictive side because of concern over inflation.

over imation.
So the two-day meeting of the Fed's Open Market Committee that will start tomorrow is unlikely to see any reason to loosen the monetary squeeze. It is now up to President Bush.



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# Different approaches shown in G7 meeting

THE WORLD will probably have to wait until the next G7 meeting in two months before it can judge whether the gath-ering in Washington last week advanced the cause of eco-

nomic policy co-ordination.

By them, the US budget plans will have been published and exposed to scrutiny by Congress. If they are credible, the G7 will be able to try moving ahead with co-ordination of fiscal as well as monetary policy. The G7 session last week

lived up to expectations and produced no initiatives and no communiqué. The absence of the latter was to signify that G7. meetings are part of an ongoing process of co-ordination rather than signs of crisis. The ministers and central bank governors of the US, Japan, West Germany, Britain, France, Italy and Canada accordingly agreed to maintain economic policy co-ordination with the aim to stabilise

exchange rates. After the meeting, differences of approach and attitude among the participants became apparent. Some G7 countries, including Britain, now put much greater stress on combat-ing inflation than on maintain-

ing stable exchange rates. . . Mr Nigel Lawson, the Chancellor, who in automn 1987 produced a "managed floating" plan for still greater G7 cur-rency stability, insisted that getting inflation down and keeping it low was now "absolutely central" to economic policy. While the G7 countries had achieved more exchange rate;

stability in the past two years than in the previous five, countries "should and must" tighten monetary policy if they

felt it necessary because of inflationary pressures, he said. Such an attitude was very close to those of Mr Alan Greenspan, chairman of the US Federal Reserve Board, and Mr Karl Otto Pöhl, president of the

Mr Pierre Bérégovoy of France, however, took a less stringent view. He said there was no reason for general concern about inflation. In a swipe at West Germany, where the Bundesbank has raised interest rates twice in recent weeks, he said there was no real infla-tionary danger when a country had an inflation rate that goes "from 1.4 per cent to 1.6 or 1.7.

per cent". Although the G7 meeting was billed as low-key, most of the ministers and central bank-ers spent at least 11 hours discussing trends in the world economy and the debt problem. They initiated annual surveillance of each other's econo-

The meeting will have given the US, Britain and Canada, all of which are preparing budgets, the opportunity to con-sider the international economic environment in their fiscal plans. However, the next G7 meeting two months hence could be of considerably greater significance. Late on Friday, at least one G7 minis-ter was heard to complain that

### **OVERSEAS NEWS**

# Israeli troops kill five Palestinian guerrillas

ISRAELI troops killed five Palestinian guerrillas in southern Lebanon on Saturday night, an army spokesman said

The guerrillas, members of two Syrian-backed factions, were said to have been on their way to attack targets in Israel. The clash took place amid con-tinuing tension in the region between UN peace-keeping troops and Israeli forces, after the expulsion from their homes of some 75 Lebanese villagers by Israel's ally, the South Leb-

anon Army. After incidents last week involving his soldiers, Colonel

J.E. Karlsen, commander of the
Norwegian battalion, was

Walker in Cairc.

Following US-mediation, two Israelis will need pa
committees are to meet in gain access to Taba.

Israeli behaviour in Lebanon as being "exactly like that of the Nazis." This remark drew a strong protest from the Israeli army to the UN commander.

The dead guerrillas were identified by a Beirut-based spokesman of the radical Popular Front for the Liberation of Palestine as members of the PFLP and of the Syrian-based Palestine Liberation Front. • Egypt and Israel are today due to resume talks over the Red Sea beach resort of Taba after the near-collapse of negotiations last week, writes Tony

reported to have described the Cairo and Taba to discuss issues holding up a settlement, namely compensation for an Israeli hotel on Taba and access for Israelis to the beach

resort. Egypt and Israel, in a document initialled by the US, agreed a February 25 deadline for Egyptian and Israeli officials to convene in Taba to review progress.
Israel undertook to withdraw

from the 250-acre beach once issues of compensation and access have been resolved. Egypt has objected to paying what it regards as an exorbi tant figure and has said Israelis will need passports to

# China wary of Snake Year

By Peter Ellingsen

HAVING just survived the Zhao and the party came close state government, Sichuan, political turmoil of the Year of to losing control. political turmoil of the Year of the Dragon, Zhao Ziyang, leader of China's Communist Party, is to see in the Chinese New Year door-knocking in Guangdong, China's richest region and a model for the rapid development he wants the nation to follow.

Zhao is indulging in bai nian (paying New Year calls), a tra-dition for celebrating the most important festival in the Chi-

nese calendar.

This is a welcome respite for the battered leader, who saw his plans for price deregulation derailed last year when infla-tion reached 30 per cent, and many in the top echelon lost their nerve for reform. True to prediction, Dragon Year was a cratic society.

An investigation by the Ecosuffered an earthquake and nomic Daily has shown that a

to losing control.

The Year of the Snake, which will begin tomorrow, is by tradition a time for reflection, planning and searching for answers. The calendar points to Snake Year 1989 as

not for the faint-hearted. The snake is the strongest negative force in the 12-creature Chinese cycle and is rarely tran-quil. The serpent is meant to provide faith for one's convictions and force action. It does not seem a year for fence-sitters. Even so, despite the urging of the paramount

chief, Deng Xiaoping, the party has been equivocating about whether and when to bite the bullet and overhaul its bureau-

(£300m) from 1985 through 1987 - on buying cars than on agri-culture, its main industry, which got less than yuan 1. Little wonder that output of grain last year fell by 2.3 per cent and thatforeign debt leapt by nearly \$6bn (£3.4bn) to about \$40bn - a handicap Peking can ill afford.

Farmers in southern China have been urged to realise the commercial potential of snakes last year serpent-breeding for medicine, meat and hand-bags produced a profit of 10m yuan - but most Chinese would rather call the Year of the Snake "the Year of the Small Dragon". This is not true, but is more likely to

# W Australia poll in balance

By Chris Sherwell in Sydney

may have to wait a few days to learn which political party has won a majority in the state election held on Saturday.

The state's ruling Labor

Party suffered a heavy swing against it, estimated at up to 10 per cent and enough to lose it power. But the protest vote went heavily to minority parties rather than to the opposi-tion Liberal and National Party

The outcome therefore hangs

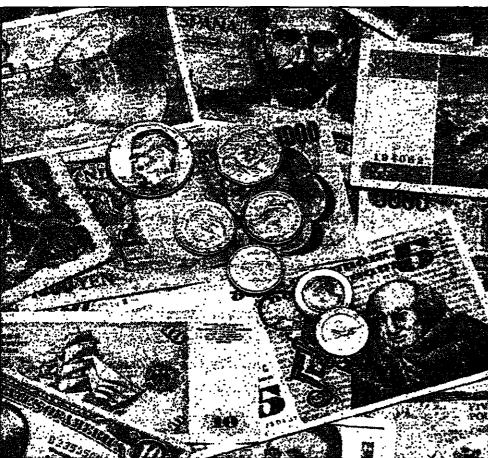
VOTERS in Western Australia on both the preferences of may have to wait a few days to these ballots and the postal votes in some eight key mar-ginal constituencies. With counting and distribution of these likely to take some time. both sides are maintaining that

victory is within their grasp.
Mr Peter Dowding, the Labor Premier, said his party could look forward with "reasonable confidence" to a majority of "one to five" seats in the 57-

seat lower house. and national ele But Mr Barry MacKinnon, expected this year.

the Western Australia opposi tion leader, refused to concede defeat, and said he was still confident the Liberals and Nationals would form the next government.

The swing in Western Australia repeats a trend seen in other state elections over the past year, with Labor losing power in New South Wales and narrowly back in in Victoria. Queensland, South Australian



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### DOW JONES NEWS/RETRIEVAL

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### Romania to buy Boeing 767s in barter deal

By Norma Cohen

ROMANIA has agreed in principle to purchase three long-range 767 aircraft from Boeing in a complex barter agreement valued at about \$200m (£114m).

The eastern European state has vowed to pay off all its foreign debts by the end of this year and to keep new borrowing to more barter deals to buy what it wants from Western suppliers

Western suppliers. Under the terms of the deal, which have not yet been for-mally agreed, Romania will sell for cash its own domesti-cally-produced freight ships and tankers, ranging in size from 5,000 to 200,000 tonnes. The country will also sell Romanian motors, garments, furniture and glassware. A barter agent has been appointed to handle the sales and turn the cash over to Boe-

The US Commerce Department, in approving Romania's purchase, has set some restric-tions on the sale. Bucharest will not be allowed to buy the flight simulators used for pilot training, and servicing of the will have to take place in a

### Metro for Ankara

Ankara, the Turkish capital, was expected to initial today a "build-operate-transfer" contract valued at \$427m with a Canadian-led consortium for the first 8.7-mile stage of a metro transport system for the city, Jim Bodgener writes from Ankara. The markets will be approached for about \$125m in commercial credits for the deal a test of international banking faith in the BOT model.

The consortium is led by Canada's Urban Transport Development and includes local contractors Gama and Guris. UK companies, led by Hawker Siddeley, will have subcontracts ranging from propulsion to track-laying.

### Waste stalemate

Negotiators from 50 industria-lised and developing countries have failed to reach an agree-ment on curbing exports of toxic waste, after a week of talks in Luxembourg, John

Hunt reports.

Now there will have to be more negotiations and it is hoped that an accord will be signed at a meeting in Basie, Switzerland, next month.

### Oil use rises The industrialised world

stepped up its consumption of oil by 5 per cent in the last three months of 1988, compared with the last quarter of 1987, according to the Paris-based International Energy Agency, Max Wilkinson writes.
The IRA's monthly oil market report this weekend says the fastest growth was in the Pacific region, where consumption rose 9 per cent, with an increase of 5 per cent in the US and 3 per cent in Europe.

### Israeli plea to EC

Israel, concerned about the impact of the abolition of tariff barriers on manufactured goods on January 1, has asked the European Community to exempt three sensitive sectors textiles, carpets and leather goods - from the provisions of their bilateral trade agreement, Andrew Whitley reports

from Jerusalem. The request to phase out protection of these items over the next six years was submit-ted by Mr Ariel Sharon, Industry and Trade Minister, to Mr Juan Matutes, Mediterranean Affairs Commissioner, EC approval looks doubtful.

### Pakistan loans

The efforts of Pakistan's new Government to promote private investment have been given a fillip by a loan of \$148m from the World Bank and a \$2m credit from the International Development Association, Christina Lamb writes from Islamabad.

The project will channel funds to four commercial banks and three state-owned development banks, which will re-lend the money for invest-ments in manufacturing.

USA 000's

UK 000's

Netherlands 000's

Belgium 000's

France, 000's Italy 000's

Japan 000's

WORLD ECONOMIC INDICATORS UNEMPLOYMENT

5.3

2,002 7.2 2,157 8.3

689.9

3,866 16.6

2,067 7.6 2,204 8.5 678.6 13.9

. **373.**5 10.7

Oct.'88 2,654 11.3

# US-Japan chip case ruling likely today

A DECISION is expected today in a legal battle that could have a significant influence on US-Japanese trade relations in the conflictive area of semicon-

A US federal judge in California is expected to issue his ruling on Intel Corporation's suit that alleges copyright infringement by NEC of Japan. Intel is the leading US microprocessor manufacturer, while NEC is the largest semiconductor manufacturer in the world.

The dispute, which dates back to 1984, has become a symbol of the widely-held

belief in the US that Japan semiconductor companies have used unfair and, in some cases, illegal practices to beat their

If Intel prevails, then the case is certain to be used as "proof" of common wisdom. If the US company loses, how-ever, it will be a bitter blow for all US chip-makers.

Intel's suit charges that NEC violated copyrights on software embedded in Intel's popular 8086 microprocessor — a chip widely used in personal computers. NEC has denied the charges, claiming it created of the microprocessor software.

Details of the case are com-plex, and it has taken a tortuous route through the courts. At one point, the original judge hearing the case had to step down when it was discovered that he owned \$80 of Intel stock through an investment

The outcome of the case will help to determine, industry analysts believe, whether Intel can retain its dominant posi-tion in the market for microprocessors used to power personal computers.

If NEC wins the case, analysts suggest, that will mean intel's chips can be legally "cloned", leaving the company vulnerable to imitators and seriously undermining its

strategy.

Microprocessors represent
one of the few segments of the
semiconductor market in which US companies have retained a lead over Japanese

competitors.

If Intel loses the case, the US may be in danger of losing its lead in microprocessors. Such a prospect would raise intense political concern in Washington.

# EC merger controls take shape

William Dawkins sees how Brussels uses its new anti-trust powers

ome people in Brussels express front puzzlement as to why the European Commission is trying so hard ber states to give it an EC-wide merger control regulation. It can hardly be worth the

bother, they argue, when com-panies are already flocking to the Brussels authorities by the score to get their cross-frontler merger and takeover plans vet-ted under existing EC competition rules. Such mergers are becoming increasingly com-mon in preparation for the single European market after 1992. The outlines of the Commission's new merger control powers are thus already taking shape, independently of mem-

ber states' political will.

Practically all of Europe's
big cross-border mergers over the past year have sought the blessing of Brussels or attracted its scrutiny, including the abortive consortium bid for Irish Distillers, British Airways' takeover of British Caledonian, Carnaud and Metal Box Packaging and most the GEC/Siemens bid for Plessey. The Commission's competition directorate – DGIV – made 25 formal decisions on takeovers last year, up from 15 in 1987, and gave provisional written clearance to another

Even British officials, the most sceptical of all on this matter, accept that agreement on some kind of merger control regulation is likely this year. This will give the Commission the automatic right to vet in advance all larger mergers, except those with purely national implications, and at least double its anti-trust workload. Meanwhile, DG IV has the right to look at mergers under Articles 85 and 86 of the Treaty of Rome, outlawing anti-competitive agreements and abuses of dominant posi-

The procedures DG IV uses to apply those powers are criticised as vague and chaotic by some lawyers representing companies in recent cases. The present system does not absolutely guarantee the right for the Commission to influence takeovers before they happen, as opposed to the messy business of "trying to unscramble eggs" afterwards, as one offi-cial puts it. Senior DG IV officials reckon this means Brussels cannot legally influence bostile bids where there is a single bidder, or takeovers where no dominant position is created. In practice, DG IV exerts its influence wherever it

Officials maintain there is a clear logic behind their approach. It is to give informal approach it is to give innermal clearance wherever possible, but to use a complex system of institutional and legal checks when Brussels wishes to impose big changes, block a deal, or make a special exemption from competition rules. "We are in the situation of havwe are in the simanon of having to develop a consistent philosophy case by case, so we have to step very carefully," says a senior official.

The informal procedure would usually take about a

month, starting at a meeting with one of the 80 anti-trust professionals in DGIV, at which the Commission would give an outline of the Information it needs. At present, offi-cials admit: "Very often we do not know what kind of information we need until we see what we have got." That would change under the regulation, which would introduce a standard questionnaire on such matters as market share, main customers, suppliers and possibly a strategy outline. Under the present system

8,518 5,3 2,119

Sept'88 2,633 11.2 3,868 16.6 1,530 2.5

Nov. 87 2,670 11.4 3,325 14.3 1,560 2,7

one of the department's three sectoral heads might negotiate small alterations with the bid-der later, before sending the case, with a recommendation, to the director-general, Dr Manired Caspari, an urbane 64-year-old West German economist. Sir Leon Brittan, the competition Commissioner, would then decide on Dr Cas-

parl's recommendation – and the matter could end there. However, the bidder might also want a so-called "comfort letter" to confirm provisional clearance. In that case, the company would have formally to notify the terms of the deal to DG IV, which would get the letter cleared at a full weekly



meeting of the Commission. We usually expect to dispose of four times as many cases informally as we would by formal procedure," says Sir Leon's adviser on merger con-

A formal procedure could also start if DG IV and the companies fail to agree, or if it gets a formal complaint against the bid, such as the one lodged by Plessey against GEC and Siemens. This process would take four months, if Brussels sticks to the timetable currently proposed in the regu-lation. Here the case would be taken over by a "rapporteur,"

able to speak the bidder's lan-

guage.
The first step would be for the rapporteur to run an initial check with senior competition policy and economic experts in DG IV as to which competition rules and which markets apply. If they thought the takeover did contravene EC compe tition rules, Brussels would send a confidential "statement of objection" to the bidder explaining why This letter stops the Commission from introducing new arguments introducing new arguments

If Brussels wants to clear a merger, even though it is anticompetitive, it must publish this intention in the EC's Official Journal and ask other interested people – such as costomers, suppliers or other potential bidders – to send in their views. This would be under a section of Article 85 that allows otherwise anti-competitive bids which contribute to general technical or eco-

The rapporteur then invites the company and its lawyers to Brussels to put their side of the story. He might also call on other parts of the Commission for technical information.

This procedure would be checked by a kind of official umpire, the so-called hearing officer, who is by tradition a particularly experienced figure
— and the only DG IV official
apart from Dr Caspari to get
direct access to Sir Leon. His job is to make sure the rappor-teur sticks to the rules and that the bidders have a fair chance to lay out their defence. He can, and sometimes does, complain to the competition Commissioner about shortcomings in DG IV's procedures.

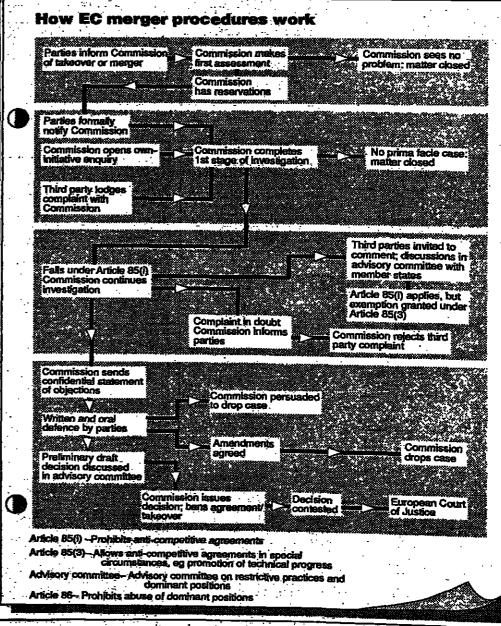
expert in his or her mid-30s, have to be translated into the

EC's nine official languages so that they can be considered by a committee of national antitrust officials - the advisory committee on restrictive practices and dominant positions— which passes its views back to DG IV. At this point, the rap-porteur would have gathered enough evidence and advice to write a recommendation.

This complex process, far more convoluted than that of any national anti-trust authority, is organised with the help of a computer data base which continuously logs the progress of the 400 or so cases to attract (mostly informal) investigation each year. Even with this help, DG IV is near the limit of its capacity.

Senior Commission officials are not sure exactly how many extra staff they will need to cope with the increase from the 62 formal and provisional decisions of last year to the 150 or so expected to come under the new regulation. Mr Jacques Delors, the Commission President, is said to be making expansion of DG IV a top prior-ity for the next year. The big-gest unknown is what member states will finally agree should be the joint turnover threshold, now proposed at Ecu 2bn (£1.3bn), above which mergers must be notified to Brussels.

Officials are keen to set up five-year secondments from national anti-trust authorities so as improve co-ordination with member states, which now become formally involved only via the advisory committee. The DG IV experts are scormini of some governments' fears that they will be unable to keep up. We would not have proposed the regulation if could not have stuck to it."





16AllThe Iravel Agents Who Make The Going Good...



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### **UK NEWS**

# Provident Life banned from publishing survey

By Eric Short, Pensions Correspondent

PROVIDENT Life Association. the UK member of the Winter-thur Swiss Insurance Group. has been banned by Lautro (Life Assurance and Unit Trust Regulatory Organisation) from publishing the results of a sur-

tree survey, entitled Competitor Analysis, aimed to provide independent intermediaries marketing personal pensions marketing personal pensions
with an objective method of
comparison between the
charges made by life companies on their pension products.
The survey would have highlighted the effects of these

charging structures on the investment returns provided by these contracts.

However, Lautro, the self-regulating organisation within the financial services regulatory framework respon-sible for life company market-ing, has ruled that such a sur-

vey would contravene its rules. These rules laid down a defined basis on which life companies show projected ben-efits on life and pension contracts using standard assumptions that do not relate to the particular company's own experience. Thus, each life company produces the same illustrative figures for a particular contract that does not relate the company's own investment experience, mortality experience or charging

Mr Malcolm Reid, chief executive of Lautro, said the underlying objective of these rules was to prevent life companies using projections as a competi-

He would not comment on Provident Life's circumstances. He said it was Lautro's policy not to comment on the particular circumstances of a member company, if those circum-stances could be a disciplinary

Provident Life is holding a press briefing tomorrow when the company hopes to give a detailed insight into the Competitor Analysis - its aims, methods and findings."

Provident Life offers a com-mission-free Gold Pensions contract to independent intermediaries, such as accountants, actuaries and solicitors, who are renumerated by fees from their clients instead of by commission. Competitor Analysis was intended to complement the technical information on this product.

Mr Reid would not comment on what action would be taken if Provident Life deliberately or accidentally disclosed information which could be regarded as breaking Lautro's ban.

He admitted that if the pro-posals of disclosure of charges from the Securities and Investments Board, the main regula-tory body for the financial services industry, were implemented, the information for such surveys would be pub-

licly available.
Indeed, Mr David Walker, the SIB chairman, in announcing the proposals, hoped that the media would use the information to publish "league tables" of life company

charges. However, Mr Reid said such proposals would not be opera-tive before 1990 and, mean-while, the Lautro rulebook

Mr Reid also admitted that five magazines, including Money Management, had permission from Lautro to produce illustration surveys for unit-linked products where the life companies produced figures on standard investment assumptions, but used their own charging structure - pre-sumably the format for Provi-dent Life's Competitor Analy-

However, Mr Reid said the journals were aimed at a speci-alised readership, and were being provided with information that could be produced by a "diligent researcher."

# Clive Wolman on the Stock Exchange plan for settling and registering share deals

HE STOCK Exchange's scheme to overhaul its antiquated system for

settling bargains and registering shares by dispensing with share certificates is likely to be blocked by opposition, mainly from banks and registrars.

The opposition emerged in strength four months ago, 2½ years after development of the scheme was renewed in

scheme was renewed in earnest. The scheme is called Taurus - the Transfer and Automated Registration of Uncertified Stock.
The concerns were that:

•Set-up costs might run to

more than £40m.

• An unwieldy dual system would operate for a lengthy transitional period.

The SE bureaucracy and systems staff would have excessive power at the expense of the jobs and profitability of traditional share registrars and custodians - owned mostly by

A steering committee was set up. At this end of this month it is expected to recom-mend to the SE Council abandonment of the initial, centralised Taurus scheme by which all listed companies' share reg-isters would be held electroni-

Initially Taurus's introduc-tion was scheduled for early this year. The plans were first formulated in 1982, shelved in the three years of intensive

systems development in pre-liminaries to the Big Bang reforms of 1986 and then dusted down again as the unsettled-bargains backlog mounted in 1986-87.

The backlog highlighted the tortuous, labour-intensive paper-chasing operations involved in settling every SE transaction—and the danger

transaction - and the danger that the costs and maladministration would undermine Lon-don's position as a centre for international share trading

The plans pushed forward by the SE's systems teams envisthe Sis's systems teams envis-aged phasing out share certifi-cates as proof of ownership. Instead, shareholders would be registered electronically through Taurus so that when a tranche was bought by one investor from another the transfer could be registered by keving in data through a corp. keying in data through a com-

puter terminal.

The plan allowed for registrars of individual companies to continue functioning, although they would merely have to input tapes sent to them regularly from the SE as a way of recording changes in

the share register.

A further long-term threat to the registrars was that their responsibility for administering dividend payments, rights issues and communicating with shareholders would gradually be seen as unnecessary and could also be assigned to



Taurus is a sign of troubled times to come

Patrick Mitford Slade: reporting at end of month

Such a system of centralised, fully-electronic securities administration, under quasipublic control, has been implemented in a few smaller countries such as Denmark and Norway. Setting one up in the UK would be a lengthy pro-

It would also create upheaval and upset entrenched interests. The database alone, covering every listed company with its tens of thousands and sometimes millions of shareholders, would be of unprecedented size.

Further, legislative changes would be needed which would raise political issues: which

institution would be empowered to run such a centralised monopoly service? Many have asked if that power should be given to the Stock Exchange, the role of which in the post-Big Bang era has oscillated between a stockbrokers trade association, a public agency, a utility and a dynamic, competitive, service business.
The difficulty of adopting

more of an incremental approach is that the costs of running two systems in parallel, for example certificates for private investors and electronic registration for institu-tions, are likely to be prohibi-tive. Even allowing share certificates to be held by indi-viduals until there is a sale and ownership is transferred would mean retaining a dual system for several years.

Two other options are being reviewed by the 13-man steering committee chaired by Mr Patrick Mitford Slade, of Cazenove, and comprising representatives of securities firms, registrars, institutional inves-tors, listed companies and clearing banks.

One option, which best serves the interests of the reg-istrars and custodians, would be to give them a continuing role in running a decentralised

would be to extend the role of Sepon, the SE's central nominee service which already serves as an electronic share register for stock held by AH

market-makers.
Its facilities could be offered to other securities firms, as a few of them, led by Barclayshare, have already been demanding, and also to institutional investors and to the clearing banks and other firms

running large nominee services for private clients.

The last option's attraction is that it could be implemented fairly swiftly. Its drawback is fairly swiftly. Its drawback is that it would accelerate the process by which an increasing proportion of shares is held through nominees. The current proportion is about 40 per cent. This would make the identity of the beneficial shareholders of a white comment many different proportion. of a public company more diffi-

cult to unravel. Such considerations mean that the committee is most likely to recommend a hybrid solution, based primarily on a compromise between the sec-ond and third options, with a view to implementing the

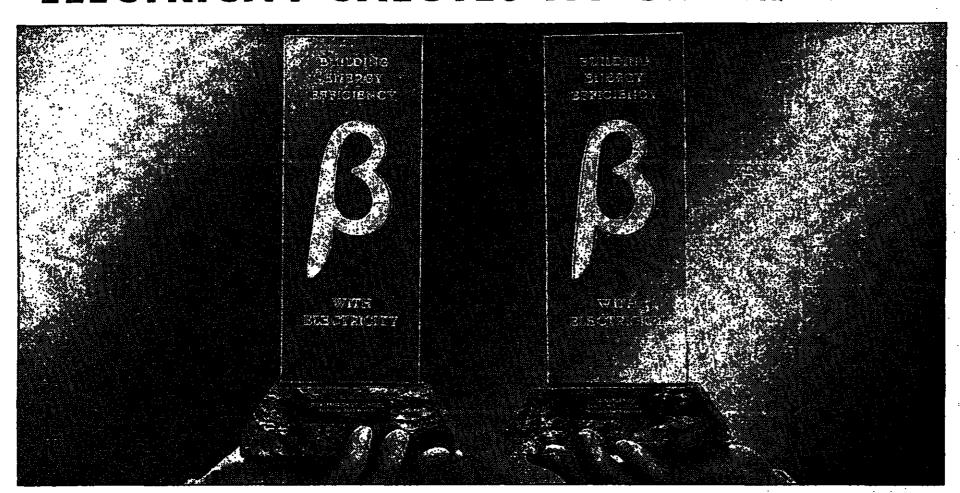
reforms in under 18 months.

What is certain is that the ambitions of the SE's systems staff, to introduce a centralised role in running a decentralised system of electronic share registers, albeit co-ordinated and controlled by the SE.

The most limited option

stan, to introduce a centralised electronic system for transferring and registering the shares in all UK quoted companies, have been dashed, at least for this century.

# **ELECTRICITY SALUTES ITS CHAMPIONS**



Those who champion the cause of energy efficiency by using electricity are duly rewarded.

National Beta Award winners for 1988 are a superstore and a school (the name Beta combines B for buildings and eta, the Greek letter for efficiency).

But all the other 350 entrants are winners too. To qualify, they have had to demonstrate significant energy savings and improved amenities and environment through the cost-effective use of electrical techniques.

### THE ALL-ELECTRIC SUPERSTORE

The 1988 national winner for buildings over 1,000 square metres is the all-electric J Sainsbury plc superstore at Burpham near Guildford, Surrey.

The air-conditioning system, combining heat pumps, heat recovery and chilling units, has cut energy costs by 30 per cent compared with similar stores - saving an estimated £42,000 a year.

It also provides a better environment for

customers and staff. The installation has been so successful that Sainsbury's have incorporated similar systems into all their new superstores.

### **UNDERGROUND WATER HEATS SCHOOL**

The Beta Award for buildings under 1,000 square metres goes to Dickleburgh V.C. School, Norfolk.

Sophisticated energy-saving techniques have reduced energy costs to less than half the target figure for primary schools.

Two electrically driven heat pumps make use of water at 10°C from a borehole into the water-bearing chalk stratum to provide hot water for central heating. The heat pumps provide 3.5 units of heat for every unit of electrical energy used.

If your building is saving money with electricity, you could be a Beta Award winner too.

Ask the Energy Marketing Manager at your Electricity Board for more information about the 1988 winners and how to enter this year's competition.



# Student loan plans 'should be scrapped'

By David Thomas, Education Correspondent

THE GOVERNMENT should scrap its proposals for student loans and instead introduce a system giving parents tax relief on bank loans to cover student maintenance, according to Mr Christopher Johnson, chief economic adviser to Lloyds Bank.

Mr Johnson, writing in the bank's economic bulletin, is highly critical of the proposals for subsidised commercial loans to cover part of a student's maintenance from Octo-

ber 1990. He argues that the system would discourage people from low income families from entering higher education, would tempt students to get deep into debt, and would increase public spending in the short term. Because of the administration involved, the proposals are unattractive to banks.

Mr Johnson's paper reflects street banks at the Department of Education and Science's failure to consult them fully before its scheme was pub-

"The DES evidently assumed that the banks were so keen to gain student customers that they would subsidise the operating costs," Mr Johnson writes. His alternative scheme would have three main ele-

• An 18 per cent increase in student grant to return it to its real level in 1978-79. Arguing that "it is time to

recognise that students have had a poor deal," Mr Johnson calculates that there has been a 20 per cent real decline in student grants plus parental contributions since 1962, in spite of a two-thirds increase in national wealth. Banks should be able to

lend parents their statutory contribution to student maintenance on commercial terms but with tax relief on interest. Mr Johnson argues that many parents are already funding their children's education by extending their mortgage, on

which tax relief applies.

• A fall-back government loan facility, much smaller than presently proposed, for students whose parents are unable or unwilling to pay their statutory contribution.

Mr Johnson also opposes plans to withdraw social security benefits from students, on the ground that housing benefit helps deal with the wide variations in student lodging expenses. He calculates that his proposals would cost less than the Government's plans initially, though more in the medium term

# Rover recruits extra 100 workers at Swindon plant

ROVER GROUP is recruiting a further 100 workers at its main car body pressings plant at Swindon, Wiltshire, to help fulfil a contract under which Rover will supply Renault, the French manufacturer, with panels for the 21, its main vol-

ume saloon. The contract is worth about fine contract is worth about fine a year, relatively small by motor industry standards. However, according to Rover Group, "opportunities for fur-ther business are being explored by both parties."

The contract is to provide

The contract is to provide Renault with 20,000 front and rear door inner panels a week, with deliveries to Renault's Sandouville plant, where the 21 is produced, starting in about two weeks.

Initially, Renault itself is to supply the 190 tonnes of steel a week needed for the contract. However, the intention is to switch to a UK steel supplier as soon as possible.

The contract provides fur-ther minor underpinning to the viability of Rover's Stratton St Margaret plant on Swindon's outskirts, where 3,000 people

are employed.

The facility meets the majority of Rover's needs for press-ings, although body panels for the Montego, Maestro and Mini are still being made at Rover's pressings plant at Lianelli, South Wales.

However, Rover is negotia-ting to sell the Llanelli plant to Camford Engineering, the Mid-lands-based industrial group. It plans to source all of its pressings requirements - including those for the R8 saloon range to be launched in a few months

 from Swindon. These activities are expected compensate for a decision by Jaguar to change the sourcing of its bodies from Rover to a joint venture company which Jaguar has established with GKN.

### Rowntree trust to probe effects of takeovers

By David Waller

THE Joseph Rowntree
Memorial Trust is funding a
research project into the
effects of takeovers on local

affected by the departure of
well qualified "community"
of How the change in control

From 1904 until last summer, the charitable trust was the higgest shareholder in Rown-tree, the York-based confectionery company which was taken over by Nestlé, the Swiss foods group, after a protracted bid battle.

According to Sir Donald Bar-ron, the trust's chairman and a former chairman of Midland Bank, the aim of the project will be to look at: • The effects on the regions of the removal of the ultimate

decision-taking powers of large • How communities are

How the change in control of large international compa-nies such as Rowntree affects the public and national inter-

est.

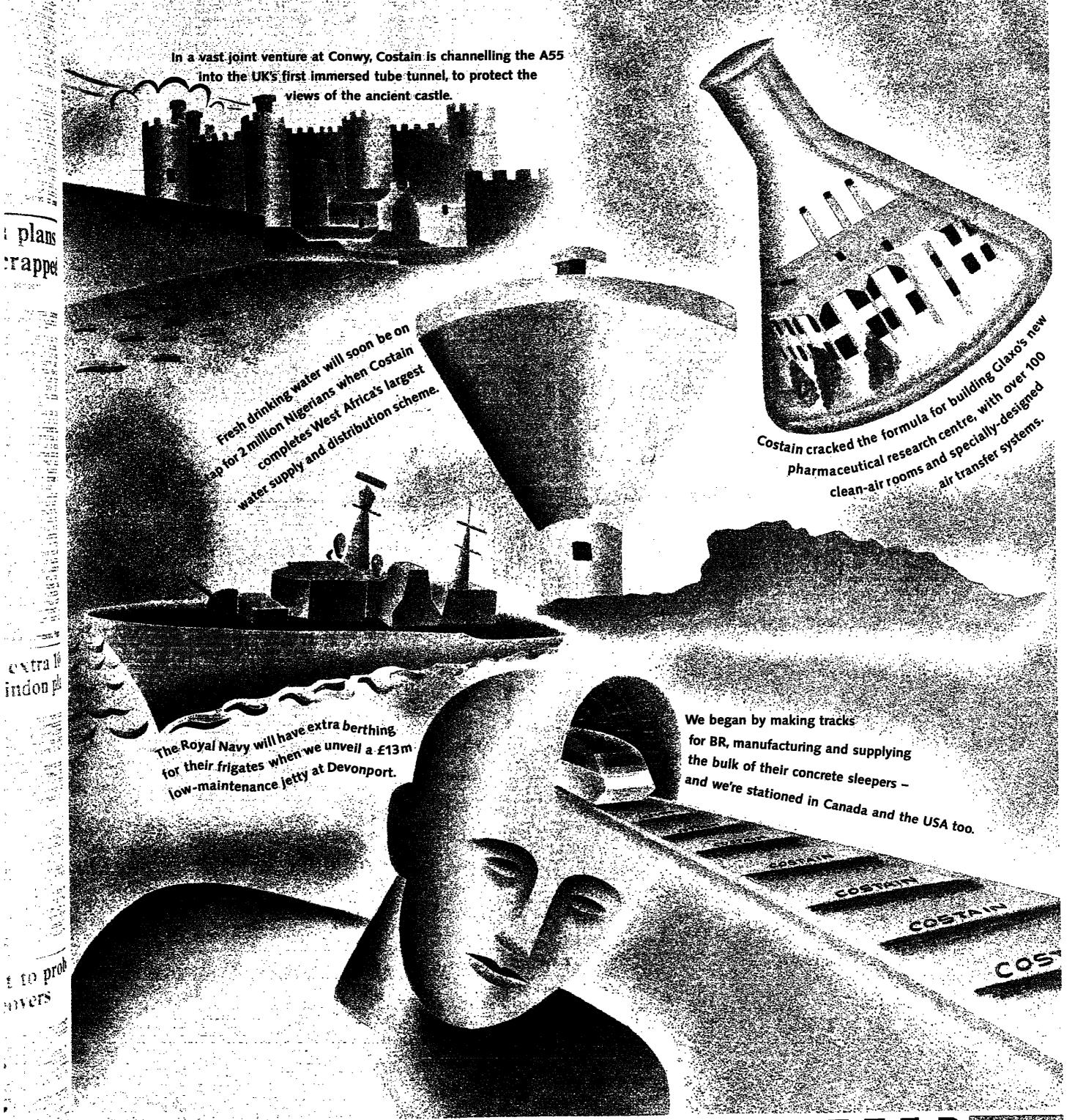
• Whether the current legislative framework for mergers policy is satisfactory.

• The effects and mechanics of "dawn raids" — stock market operations whereby a predator can swiftly acquire a large holding in its target company. The trust was endowed with shares by Joseph Rowntree, the philanthropic 19th century proprietor of the company. It

proprietor of the company. It supports independent research into housing and social policy

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- AWARD CRITERIA
- 10. OTHER INFORMATION
- Specialists in this field are invited to seek prequalification to tender for these packages. The prequalification document will contain a detailed questionnaire and information about the scope of the work.
- For more details call Mr. F.H. Bailey, Mechani-telephone number (01) 770-2770 in Sutton, England.

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As in 1, for the attention of Mr. M.G. Rytence, Transportation System

Details of manufacturers financial standing technical and manufacturing resources, installation capability and relevant previous experience will be required to the prequelification questionnative indicated hereafter.

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For more details call Mr. F.H. Balley, Mechanical Project Manager, telephone number (01) 770-2770 in Sutton, England.

6. a) FINAL DATE OF THE RECEIPT OF REQUESTS TO PARTICIPATE

FINAL DATE FOR THE DESPATCH OF INVITATION TO TEMPER

Criteria will be stipulated in the invitation to pregnality.

NAME AND ADDRESS OF AUTHORITY AWARDING

a) Channel Tunnel Sites in UK and in France

Address for correspondence THROWLEY WAY, SUTTON, SURREY SM1 4WA UNITED KINGDOM TEL: (01) 770-2770 FACSIMII F: (01) 643-9989

'ACSIMILE: (01) 643-991 'ELEX: 927388 TMLINK

RWARD PROCEDURES

10th March 1989

English and/or French

TECHNICAL COMPETENCE

c) LANGUAGE

AWARD CRITERIA

10. OTHER DIFORMATION

11. DATE OF DESPATCH

30th January 1983.

b) ADDRESS TO WHICH TO BE SENT

SUPPLY

11. DATE OF DESPATCH 30th January 1989.

FORM OF ADVERTISEMENT PERMANENT TUNNEL FIRE FIGHTING: PUMPING STATIONS AND WATER STORAGE FOR THE CHANNEL TUNNEL PROJECT

NAME AND ADDRESS OF AUTHORITY AWARDING TRANSLINK JOINT VENTURE from UK and/or GIE TRANSMANCHE CONSTRUCTION from France,

SURREY SM1 JWA
UNITED KINGDOM
TEL: (01) 770-2770
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TELEX: 927388 TMUNK G

- AWARD PROCEDURES
- a) Channel Tunnel Sites in UK and in France
- The detailed design, manufacture and installation of pum and water sporage facilities for the main tunnels, comp ancillaries and commissioning of the complete system.

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- b) ADDRESS TO WHICH TO BE SENT
- As in 1, for the attention of Mr. M.G. Rylance, Transpo
- c) LANGUAGE English and/or French.
- FINAL DATE FOR THE DESPATCH OF INVITATION TO TENDER
- INFORMATION CONCERNING SUPPLIERS' FINANCIAL STANDING AND TECHNICAL COMPETENCE
  - Details of manufacturers financial standing, technical and manufacturing resources, installation capability and relevant previous experience will be required in response to the prequalification questionnaire indicated
- Criteria will be attoutated in the invitation to prequalify

- Specialists in this field are invited to seek prequalification to tender for these packages. The prequalification document will contain a detailed questionnairs and information about the scope of the work.
- For more details call Mr. F.H. Bailey, Mechanical Project Methephone number (01) 770-2770 in Sutton, England. DATE OF DESPATCH

### **COMPANY NOTICES**

### NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Britain's Regeneration Fund, SICAV will be held at its registered office at Luxembourg, 14, Rue Aldringen, on 14th February, 1999 at 14,00 p.m. for the purpose of considering and voting upon the following matters:

- C. To elect the Directors to serve with the next Annual General Meeting of

### SECURITIES FIND

January 1988 at a rate of 0.58p per Financial

Securities Fund unit. Coupons should be pres Stock Department, Royal Bank of Scott pic, Regent's House, P.O. Box 348, 42 Islington High Street, London N1 8XL from whom also he lodged at 67 Lombert Street Office.

Coupons must be lodged by an auth depositary and left three days for

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### **MEDWAY TUNNEL**

The Rochester Bridge Trust, with the support of English Estates, Kent County Council, Rochester upon Medway City Council and Gillingham Borough Council is promoting a Private Bill for the construction and operation of a new road Tunnel under the River Medway.

It is currently envisaged that tenders for the construction of the Tunnel could be issued in late summer 1989, with construction commencing in spring 1990.

The Tunnel, which has a projected cost of approximately £50 million in 1988 prices, will be partly located in the North West Kent Enterprise Zone. The availability of enterprise zone allowances renders lease finance potentially attractive. Accordingly, the Trust is seeking expressions of interest from substantial finance lessors (or consortia of contractors and lessors) with the financial and technical capacity to fund a project of this nature.

Expressions of interest, accompanied by latest report and accounts, should be sent to Peat Marwick McLintock, P.O. Box 486, 1 Puddle Dock, Blackfriars, London EC4V 3PD, marked for the attention of Mr. E. Oliver, by 17th February, 1989 from whom further information is available.

This advertisement does not constitute an invitation to invest.



And the second s

- . To approve the Balance Sheet and Profit and Loss Account and to allocate the Na Profit as at 30th September, 1968

### **LEGAL NOTICE**

MANDECKS LIMITED. TIA: M.B. AMERICAN SPORTS

NOTICE IS HEREHY GIVEN, pursuant to Section 98 of the Impolvency Act 1995, that a meeting of creditors of the above assued company will be held at 3rd Floor, Peter House, Oxford Street, Manchester. Mi 5AB on Trurdady, 5th February, 1999 at 12 noon for the purposes mentioned in Section 99,

terments of Cigim and Proxy Forms, i plicable, must be lodged at the offices o present Curtis & Partners, 3rd Floor, Pela use, Oxford Street, Manchester M1 5AS than 400 p.m. on the 5th day of

foods, was identified last month by Professor Richard Lacey, of Leeds University, as M.J. Issaca, F.G.A. a Licensed Insolvency Practitioner of Messrs, Leonard Curtis & Partners, at the above address will provide the creditors, tree of charge, with such info-ustion as to the company's status as the confidence may recognise the providence and the

### CHANNEL **ISLANDS**

The Financial Times proposes to publish this survey

### Tuesday, 7th March, 1989

For a full editorial synopsis and advertisement details, please contact:

### MR BRIAN **HERON** Regional Manager on 061 834 9381 (telex 666813)

or write to him at:

**Financial Times** Alexandra **Buildings** Queen Street Manchester M2 5HT

**FINANCIAL TIMES** 

### **UK NEWS**

# Details expected on plans for VAT on construction

By Paul Cheeseright and Andrew Taylor

THE GOVERNMENT is expected this week to publish details of plans to introduce 15 per cent value added tax on new private commercial, pri-vate industrial and public sec-tor construction other than

The three sectors accounted for nearly £15bn of output last

The introduction, from April 1, of VAT on new construction
 VAT is already levied on many types of repair and main-tenance and improvement work - follows a ruling last June by the European Court that Britain was in breach of that britain was in breach of European Community legisla-tion by not applying the tax to new commercial building. The court's decision prompted protests from institu-

ing private schools and private hospitals, which in the normal course of their business would be unable to recover the tax. Changes to be introduced this week would allow property companies, previously VAT exempt, to charge the tax on rents, should they wish. This would give landlords the

option to recover VAT charged

tions and organisations, includ-



inner-city developments

on new construction, unlike banks and other financial insti-

Financial institutions, however, might refuse to lease properties where the landlord exercised an option to charge

There are concerns in the property industry that the changes could damage the sometimes fragile financing of inner-city regeneration pro-jects by raising costs which

Mr John Heddle, Conserva-tive MP for Mid Staffs, has argued in representations to the Government that financial-sector tenants are most likely to require space in large inner-city developments.

Property industry leaders, including the Building Employers Confederation, have been seeking a longer transitional period before the introduction of the tax on the continuation. of the tax on new construction.

Customs & Excise, which
administers VAT, had proposed that only property and
construction contracts signed

before June 21, 1988, would remain free of VAT. However, developers argue that money could have been spent on a project even though construction contracts may not have been signed by that date. The draft legislation will also be expected to define what is meant by a new building. According to Customs & Excise

thinking, this could include buildings up to five years old. The definition of building land will be critical for mixed developments, as residential land does not attract VAT.

# Tax laws 'discriminatory'

By Andrew Taylor, Construction Correspondent

BRITISH TAX laws are discriminating against foreign contractors working on construction projects in the UK, according to a firm of accoun-

The tax rules, the firm says, conflict with European Community plans to dismantle trade barriers by 1992.

Blick Rothenberg & Noble says it is pursuing with the

Inland Revenue more than 12 cases involving Continental contractors working in Britain.
At issue is a British requirement that all construction sub-contractors employing labour should obtain a special tax certificate known as a 714. Companies employing sub-

M and S meal

sales affected

By Lisa Wood

by listeria fears

CONSUMER FEARS about the

contamination of chilled pre-pared foods by listeria, a bac-

teria which can cause serious infection, have led to a slight

biggest retailer of recipe

M and S said: "Over the past

few weeks we have noticed a slight switch in purchasing,

away from the chilled recipe dishes to fresh meat and fish."

But, the company added, it

expected sales of recipe dishes

to return to normal quite

The supermarket chill cabi-

net, with its ready-cooked

particularly vulnerable to con-

tamination by listeria monocy-

in the environment. Listeria-

related infections, which come from a variety of sources,

include meningitis and septi-

M and S said inquiries about food safety had provoked it to distribute 3m leaflets. These gave "the facts" about salmo-

nella contamination in poultry

The company said in its leaf-

let that it was confident that

listeria could be completely removed from all St Michael

processed foods by good food handling techniques. "These

are well-established at our sup-pliers' factories and in our

and listeria bacteria in pre-

cooked chilled foods.

stores," said M and S.

The bacteria is widespread

quickly.

togenes.

caemia.

contractors without a certificate are required to deduct standard rate income tax from fees paid to the sub-contractor. Mr Bob Rothenberg, a part-ner, says: "Many of these com-

panies, under double taxation rules, should not have to pay tax in this country. Yet, they may have to wait months to get the money refunded from the Inland Revenue."

To qualify for a 714 certificate, companies would have to establish a tax base in Britain. Some do not want a permanent base because they are only carrying out single contracts, says Mr Rothenberg. He believed the European Community was investigating the issue and had been in touch with the UK Government. In one case, a West German

air-conditioning company was expecting to have to wait up to six months after its work had been completed to recover about £200,000 in taxes. In another case, a Swiss supplier of food processing machinery was waiting to recover \$70,000.

Several Continental suppliers of equipment to a German building materials company in Britain, were pursuing claims involving taxes totalling more than Clm, the firm said. The Inland Revenue declined

to comment on individual

### Big public sector surplus 'may discourage savings'

THE ANNOUNCEMENT of a fall in sales, according to

Marks and Spencer, Britain's A Budget surplus and the postponement of tax cuts may do little to curb inflation,

requirement (PSBR) and the ratio of income saved by the personal sector. In the late

link may exist because people assume that a surplus will be used for tax cuts in the future.

If Mr Nigel Lawson, the Chan-

The move follows Pan Am's decision last week to bring back its £199 return air fare to New York. British Airways yesterday

Northern Foods, the Hull food manufacturer which is M and S's main supplier of chilled recipe dishes, confirmed that there had been a drop in orders for its chicken dishes and a marginal decline in other dishes. It said that normal reduction is a saving of more than £300 on the regular £658 demand patterns for recipe dishes seemed to be returning. return air fare to San Diego. The price cutting by two of

By Ralph Atkins, Economics Staff

large public sector surplus on Budget day could encourage a further fall in household saving, says a study published yesterday by the London stockbroking arm of Swiss Bank Corporation.

argues Mr Chris Dillow, UK economist at the bank. He suggests instead that corporation tax should be cut to maintain investment growth. The study finds strong evidence of a link between the UK's public sector borrowing

1980s, the PSBR has shown a surplus with government debt repayment, while the savings ratio has fallen sharply. Mr Dillow argues that the

cellor, made no tax cuts in his Budget on March 14 but promised to reduce income tax in subsequent years, it might encourage borrowing this year. He says: "The distinct possibility that a rise in the

announced public sector debt

repayment in this Budget would lead to a tendency for the savings ratio to fall, means that a tight fiscal stance should not be seen as a panacea for current inflationary Mr Dillow says that in the

last five years tax cuts have been heavily weighted towards the personal sector at the expense of the corporate sector. However, profits growth is slowing and this is beginning to hit business confidence.

"The most obvious way of

maintaining investment growth, whilst using monetary policy to restrain inflation would be to use the Budget surplus to cut corporation tax. thereby alleviating the profit squeeze," he says.

### cheap loans to small **businesses** By Charles Batchelor

Call for

BRITAIN should provide cheap loans to small and medium-sized businesses by establishing a Business Devel-opment Board financed with opment Board finances with film of government money, the Union of Independent Companies, a small business lobby group, is urging the Chancellor of the Exchequer. Cheaper long-term finance would allow British companies to company on a more equal

woun anow errors companes to compete on a more equal footing with their foreign rivals, which often have access to special low-cost funds, the union said. At present lending rates in the UK are determined by the need to restrain infla-

by the need to restrain infla-tionary growth and support sterling rather than meet the needs of industry.

Mr Tom Lyon, the group's chairman, said in a letter to Mr Nigel Lawson that busi-nesses typically pay at least 15 per cent for finance compared with mortpage rates of around with mortgage rates of around 13 per cent available to individuals for house purchas

That compares with West Germany where the Recon-struction Bank, set up after the Second World War to channel Marshall Aid into the redevelopment of the economy, provides £4.5bn a year to smaller firms at rates below the West German base rate of 6 per cent. Japan also makes cheap funds available to

smaller companies. The Business Development Board would lend funds at a fixed low rate for up to 10 years to small and mediumsized businesses. It would not, however, provide equity finance. It would increase its initial capital of £1bn with retained profits from investments and by borrowing on the world's capital markets.

The board would not lend directly to smaller companies but, like the German Reconstruction Bank, would make its funds available to Britain's commercial banks to form part of the loan packages they offer their customers. The commercial banks would carry the risk of the loan not being repaid but would be paid a commission by the board to

bear that risk. The union believes the money could be made available at less than the minimum UK bank lending rate and several percentage points below levels currently charged to

small business customers. The board would have to cover the cost of money it borrowed on the capital markets the expense of maintaining a staff of about 150 people, a contribution to its own reserves and the commissions paid to the commercial hanks to cover the risk of non-repayment of the loan.

As well as providing money the board would give advice on business planning to reduce the risk of failure.

By funding such an institu-tion the Government would effectively be using some of the proceeds of privatisation to regenerate British industry, the group said. "It cannot be too difficult a task to dampen credit on the

consumption side of the economy, by increasing its cost, without affecting the manufacturing sector which has to be encouraged to grow," it said.

### Airlines face price war

By David Churchill, Leisure Industries Correspondent

A RENEWED transatlantic air fares price war could be on the way as a result of British Airways' decision to cut prices sharply on a number of flights to US cities.

announced it was matching this £199 economy return fare for midweek flights to New York – as well as offering sub-stantial price cuts for West Coast destinations. The biggest

carriers could be followed by other airlines. When the £199 return fare to New York was first brought in last year by BA it proved very popular and was matched by almost all the major carriers. Early spring is usually a poor time for air travel across

the largest transatlantic air

exchange rate - has left some spare capacity. BA's price cuts, however, apply only to flights from the UK between February 13 and March 15 and between April 3

the North Atlantic, and a fall

in the number of travellers from the US - mainly as a

result of the unfavourable

### Walkways for Cardiff Airport

assengers to move directly passengers to move union at into aircraft on the apron at Cardiff Airport were opened yesterday by Lord Cledwyn, leader of the opposition in the House of Lords. The £40,000 walkways are part of a £4.4m development. The runway has also been

THREE walkways enabling

Improved baggage-handling facilities, more car-parking spaces and new holding lounges have already been The walkways will cater for Boeing 787s, BAC One-Elevens, McDonnell Douglas 83s and F28 Fellowships, which handle 80 per cent of passengers using the airport.

# Utility sales 'lead to monopoly mongering'

privatisation programme has sacrificed the goal of greater competition for short term con-siderations, says a book pub-lished today by the institute of Economic Affairs,

Emphasis given to competi-tion has been "patchy and vari-able" in privatisations, says Dr able" in privatisations, says La-Cento Veljanovski, the book's editor. The proposed structure for a privatised electricity gen-erating sector in England and Wales has "the seeds of collu-sion and monopoly abuse," he

The book brings together essays on privatisation and

competition. It concludes that

the sale of utilities like tele-

communications, gas, electricity and water is leading to

Government's out effective competition. One solution proposed is to allow strong new entrants including overseas companies currently blocked by government restrictions - to buy into the businesses.

The authors argue that privatisation is relying too much on the improven ability of regulation to do what market forces would have achieved without cost without cost. Dr Veljanovski says that

where the Government has attempted to foster direct competition it has mistaken duopoly - competition between two companies - for effective competition and prohibited the entry of new firms willing to provide competitive networks. He says that in the electricmonopoly mongering" with- ity industry, due to be priva-

tised at the beginning of the 1990s, generation will be domi-nated by two large companies formed from the Central Elec-tricity Generating Board. However, potential gains from collusion will be high, he

argues, and competitive force will probably not be suffi-ciently strong either to reduce costs dramatically or to pass on any gains to consumers. He adds: "Regulation will be required to present collection required to prevent collusion. But competition is by far the

surer way." Dr Veljanovski says the Government has been unwilling to cut all its ties with many privatised companies and he argues that interference in utilities may continue after privatisation if the Government retains

"golden shares."

In 10 cut of the 13 companies in which assets have been sold to the public, the Government has a golden share that can be used to block a hostile take-over or one that it finds unacceptable, he says. Only two of the companies, Associated British Ports and British Petro-Jeum, are entirely free of the leum, are entirely free of the reins of government.
He says: "The restrictions on individual and foreign owner-individual and foreign owner-individual"

ship simply operate to reduce the efficiency of the capital market and the latter, in particular, ignores the increasing internationalisation of financial markets." Privatisation & Competition: A Market Prospectus. Hobart

Paperback 28. IEA, 2 Lord North Street, London SWIP 3LB. £9.50 phis 50p p&p.

### **UK NEWS**

# Ernst & Whinney drops head of consultancy team

ERNST & Whinney has become the latest in a line of leading UK accountancy firms in recent months to drop the head of its management consultancy division abroptly.

The departures reflect disquiet below the surface in what has been a spectacularly successful area of business for the accountancy firms. Several have grown their

management consultancy arms to such an extent that they now rival their traditional audit and accountancy business. But the pressures created by this growth have exhausted the management ability of

Ernst is parting company with Mr Gareth Jones, a for-mer main board director of management consultancy Booz Allen, who was brought in three years ago to run Ernst's UK consultancy business.
Mr Klwyn Eilledge, Erust's
UK senior partner, said Mr
Jones had achieved the targets

set for the consultancy division, which have included more than trebling its fee income to around £12m.

However, when pressed he said that Mr Jones's successor

it negatively, whereas I would prefer to put it positively." Mr Jones is being replaced by Mr Clint Alston, an American who moved to London last summer to spearhead the development of Ernst's information technology practice

across Europe.

The firm said at the time that its intention was to keep Mr Alston's operations completely separate from the UK management consultancy hasi-

Coopers & Lybrand also recently dropped its head of consultancy, Mr David Miller. He was replaced by Mr Peter Allen, an accountant and the firm's overall managing part-

Mr Brandon Gough, Coopers' chairman, denied that Mr Miller had been demoted or that there had been problems the largest of its type in the UK, with fee income of £54m in the year to September 1988.

However, Mr Miller has returned to client work and no longer has any management

A third firm, Spicer & Oppenheim, also quietly des-

by Mr Alan Hodgart, a former strategic consultant from Deloitte Haskins & Sells, another accountancy firm. Mr Bishop himself once worked for Deloitie, before moving on to run the UK management consultancy divisions of Arthur Young and then Spicer. Arthur Young, for its part, replaced a former head of con-sultancy, Mr Keith Stein, about

two years ago. Mr Stein still works for the firm as head of its internal strategy unit.
The firm reduced the range of its management consultancy services after replacing Ma

The changes indicate that growth has not been painless. The pace of change in some firms has outstripped even the consultants' ability to run their own businesses effec-

According to the top consultant at one of the largest accountancy firms: "The growth is a huge problem both in terms of keeping up profits and, more particularly, in the way people are developed. You just can't build your manage-ment fast enough, and quality

# hospitals likely to opt out of NHS

By Charles Hodgson

THE LABOUR PARTY today launches its counter-attack on the Government's proposals for fundamental reform of the National Health Service with the publication of a list of more than 300 hospitals, which the opposition claims are marked to "opt out" from the NHS.

The list, which covers many ding hospitals, is based on Labour's interpretation of the white paper's provision that large general hospitals would be encouraged to apply for self-governing status as NHS hospital trusts.

According to Ms Harriet Harman, Labour's health spokesman, the party will seek to ensure that opting out "is exposed as a risk to the health of the community and patients

everywhere.

"We will target every district which is threatened with losing its local hospital by opting out," Ms Harman said.

Labour argues that the opting out proposals will mean that the quality of care will decline as hospitals cut corners to compete for district health authority contracts and forcing local people to travel elsewhere for treatment.

It also claims that wages in opted out hospitals could fall below NHS levels, leading to loss of staff, and that many hospitals may decide not to provide non-emergency services, such as kidney dialysis

and diagnostic tests.

Mr Kenneth Clarke, Health
Secretary, has firmly rejected
the claim that the white paper
is a prescription for privatisation of the NHS.

Yesterday, he reiterated his opposition to general tax relief for those choosing private health care outside the NHS. He defended the Government's plan to provide tax relief for the elderly taking out private health insurance, arguing that this would help reduce waiting times in the NHS. .

"I see no general case for tax relief... I believe in low taxation where people decide how to spend their own Lord Young rejected sugges-tions that ministers were some-times guided by political issues and said every takeover was money," Mr Clarke told BBC cations varied with each bid.

# Labour lists | Peacock attacks ITV franchise proposal

By Raymond Snoddy

THE PEACOCK Committee, one of the main influences on the Government's radical new broadcasting policy, yesterday attacked proposals to grant ITV franchises automatically to the highest bidder.

The criticism in evidence submitted to the Home Office reflects growing and wide-spread opposition to the proposal in the white paper on broadcasting published in November that commercial licences should go to the high-est bidder after applicants had passed a "quality threshold."

The committee, which reported on the future financing of British broadcasting in July 1986, advocated, by a majority of four to three, a form of competitive tendering for commercial television

But the committee emphasised that the Independent Broadcasting Authority should have the right to reject the highest bid if another company offered more "value for

insisted yesterday.

Responding to criticism that

the Government lacked a

coherent approach reflected in

a survey of leading financial advisers, Lord Young said: "It [the policy] is absolutely clear; it is about competition."

The survey, carried out by Channel 4's Business Pro-

gramme, covered the top 20 financial advisers in the UK

mergers and acquisitions field. It cited City confusion over the referral of bids such as Elders

for Scottish & Newcastle, where analysts felt there was

no threat to competition, and

the decision not to refer the

Nestlé takeover of Rowntree,

in spite of concern over Swiss

non-reciprocity.



Professor Alan Peacock: pondering plans for ITV

money" in terms of the public

The white paper does not contain such a provision.

In the document submitted yesterday, the Peacock Com-mittee members argued: "We

are unanimous in believing that that safeguard ought to be restored. Further we do not believe that the winners of the forthcoming tenders should be ity, which is the likely outcome of the white paper pro-posals."

The submission was signed by six committee members although Professor Sir Alan Peacock, who was ill when it was drawn up, said he fully supported its conclusions. The committee also warned

the Government that it would be wrong to remove the auto-matic linking of the BBC licence fee to the retail price index after 1991 as the white paper suggests. The Government says the licence fee could be based on a less than full RPI basis to reflect the BBC's ability to supplement its income

from subscription.
The committee said the BBC should move to subscription as soon as possible but thought this could not take place before 1996. "A premature reduction of the licence fee will have damaging effects both on BBC television and on BBC radio," the submission to Mr Douglas Hurd, the Home Secre-

tary said. The committee members, who include Professor Alastair Hetherington, former editor of The Guardian; Lord Quinton, the academic; and Mr Samuel Brittan, chief economic commentator of the Financial Times, also called on the Government to implement their first recommendation. This was that all new television sets should be fitted with a special socket that makes it easier to receive subscription television. The Government believes this

The committee position on both auctioning and the index-ation of the BBC licence fee could have a considerable influence on the content of the broadcasting bill the Govern-ment plans to introduce this

### a clear and consistent policy was better suited to handling parched its head of manage-the firm's development in the future. But he added: "You put Bishop. He has been replaced "We have deliberately put a that hospitals will be obliged to provide only core services. on monopolies and mergers based on the implications of a ceiling on our growth as a result." potential bid for fair competition, Lord Young, the Secre-tary for Trade and Industry,

tively.

Labour to debate arms policy

LABOUR'S defence policy review committee meets tomorrow to discuss last week's factfinding visit to Moscow by a delegation preparing the ground for a rethink of the party's controversial commitment to unilateral nuclear dis-

The meeting will not take any firm decisions but will receive a full written report on the talks with senior Soviet defence and foreign ministry

The message that appears to have emerged from Moscow is that while there may be a role for unilateral gestures by a future Labour government, Britain should take part in multilateral talks covering both nuclear and conventional

This will be particularly wel-come to Mr Neil Kinnock, the party leader, who has made clear his desire to replace the electorally-unpopular commit-ment to unilateral disarmament with a more flexible nonnuclear approach. This would leave open the full range of multilateral, bilateral and uni-

lateral disarmament options. There were signs at the weekend of a wider shift in opinion within the Labour Party towards this more flexi-

The influential transport union, whose unilateralist leader Mr Ron Todd was part thought likely to review its stance as evidence mounts that support for unila-teralist policies may be waning

among union members.

Mr Todd was instrumental in defeating a resolution leaving open multilateral, bilateral and unilateral options at last year's Labour conference in favour of a reaffirmation of strict unila-

• The Conservatives hold an 11-point lead over Labour, according to a MORI poll in the Sunday Times. This is the big-gest Conservative lead since August and the same margin which gave the Tories a 101-

seat majority in the 1987 General Election. Latest ratings (with last month's equivalent figures in brackets) are: Conservatives 47 per cent (46); Labour 36 per cent (36); Democrats 8 per cent (6); SDP 5 per cent (7); Others 4

### Poor advice 'costing Young defends Government housebuyers £680m' merger criteria Financial Times Reporter

HOUSEBUYERS are losing an estimated £680m a year by cashing in their mortgage endowment policies when they take out a fresh mortgage or when they rearrange existing mortgages.
The Institute of Insurance

Brokers says this represents an unneccessary loss for the majority of housebuyers. The institute criticises

banks, building societies and remortgage firms for giving poor advice to housebuyers so they can collect higher com-missions on new policies. Commissions range from £650 to £1,200 for each new contract.

About 80 per cent of all housebuyers use endowment mort-gage policies to repay mortgages. When they take out a new mortgage, usually for a higher amount, the lender persuades them to cash in their existing endowment and take out a fresh one. However, if the cash-in occurs within three or four years of effecting the contract, the housebuyer usually receives less than the premi-ums paid. This is unnecessary because life companies will

alter existing contracts and allow topping up, the institute says, but this reduces the com-

The institute quotes a mar-ket research study into losses on surrender carried out by Mr Peter Matthews of Policy Network, a firm that buys and sells life policies. This showed that 93 per cent of early surrenders in the first few years of the term of the contract related to endowment mortgages. In addition, the average surrender payment represented a loss of 18 per cent - giving a total of £680m, according to recent Department of Industry figures

against the premiums paid.

Mr Andrew Paddick, the institute's director general, claims the mortgage shops giving bad advice are usually the appointed representatives of one life company, who can offer only that company's prod-ucts and therefore could not rearrange the endowment mortgage.

The institute would welcome case histories from housebuyers who have suffered the upsets of surrender.

### More pressure on Currie to testify to MPs

By Our Political Staff

FRESH MOVES are expected at Westminster today to force Mrs Edwina Currie, the former health minister who resigned amid the row over the disputed health risks of salmonella in eggs, to appear at a Commons inquiry into the affair. The Labour Party is to table

a motion compelling her to appear before the Commons agriculture committee which is due to hear evidence from Mr John MacGregor, Agriculture Minister, and Mr Kenneth Clarke, Health Secretary, on

Wednesday.
Mrs Currie has twice declined to give evidence to the committee. However, Tory and Labour MPs' pressure on her has increased substantially following reports that she is preparing a book on the affair and has been given access to health ministry documents unavail-able to the committee.

Mr Jerry Wiggin, the Tory chairman of the committee, said the fact Mrs Currie was writing a book about the salmonella matter would be a material factor in the committee's decision on whether to seek to force her to appear.

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### **UK NEWS**

Murdoch venture sets out to win 'imagination of the nation'

# Sky TV meets its first deadline

By Raymond Snoddy

MR RUPERT MURDOCH ushered in "television's new age" in the UK yesterday as four of his planned six chan-nels of satellite television were launched on schedule on the Astra satellite at 6pm.

"This is the television revolution. A revolution in quality. A revolution in quality and choice," said the portentous voice on the two-minute introduction to all four channels before Sky channel, the enter-tainment service, Sky News, Sky Movies and Eurosport

went their separate ways.

Mr Murdoch, the chief executive of News International, was more restrained when he spoke about his very own television revolution in Sky Television's new headquarters at Isleworth,

West London.
"We will be proud, perhaps, in a year or two when we have managed to win the imagina-tion of the country," said Mr Murdoch, who will add an arts channel and in a joint venture. the Disney channel, by the

In a carefully-worded state-ment, the satellite company claimed yesterday: "More than 600,000 homes will be able to

THE GOVERNMENT'S water

privatisation plans were in dis-

array last night as ministers faced threats of increases in

charges of up to 50 per cent

from statutory water compa-

Industry leaders also gave

warning yesterday of a signifi-

cant drawback in the privatisa-

tion legislation that would make the authorities much less

The 29 statutory water com-panies, which supply a quarter of all households in England

and Wales, announced they

were planning to put charges up by at least 30 per cent, and in some cases 50 per cent, to meet the challenge that priva-

tisation will involve.

Mr Michael Howard, Envi-

ronment Minister in charge of

the water industry, immedi-

ately summoned water com-

attractive to investors.

By Richard Evans

see Sky's opening night via cable TV or home dishes in the UK and Irish Republic." Most of them, in fact, will be able to see only one Sky channel with programmes ranging from country singer, Dolly Parton, at 6.30pm to a Mozart vio-lin concerto at 3 am.

For the main service, with half-hour news programmes on the hour through the day and night, and films, such as The Color of Money, the potential audience consisted of 55,000 subscribers to modern cable networks, 7,000 existing satellite dish owners, plus the few hundred able to buy the new 60-centimetre dishes just now beginning to trickle into the shops. Mr Murdoch said manufac-

Alan Sugar, the chairman of Amstrad Consumer Electronics, was now in Japan to ask his suppliers to add a night Mr Murdoch said that in addition to cumulative losses in six years of running Sky Channel of £40m, an additional

£25m had already been spent to bring Sky Television to yester-

Privatisation plans for water

threatened by leap in charges

pany chiefs to explain why

they intended to raise charges

by more than the average of less than 10 per cent imposed on the state sector water

authorities by the Government

sation provisions will be dis-

closed tomorrow when details

are due to be announced of a guaranteed standards scheme

under which water providers

will have to pay a customer £5 a day if they fail to provide a

No penalty will be incurred

if an incident is outside the control of the water supplier,

but crucially, these exclusions

Industry leaders have pointed out to ministers that

this means that a privatised

company could face financial

catastrophe after a strike of

do not include strike action.

The drawback in the privati-

only last week.

water supply.

turers would produce 2.1m receivers this year and Mr

Rupert Murdoch yesterday: "This is a revolution"

day's launch.

only 10 days.

It was entirely his fault that satellite dishes had not been in the shops on time. Mr Murdoch said he had believed he could run a free film channel for two years, but found he had to turn it into a subscription channel much earlier because of the opposition of the Hollywood studios. This led to a change in design in the equipment and a hold-up in manufacture.

The Environment Depart-

ment said if the water authori-

ties and the statutory compa-

nies were to act commercially "they have to take normal commercial risks."

gered by a statement yesterday from the Water Companies

Association announcing the

hig rise in charges from April 1 in order to be financially as strong as possible before the new regulatory regime is imposed with the flotation of the 10 water authorities in

the 10 water authorities in

tor of the association, said the

Government was putting shareholders first instead of

customers, and the companies

could fund their capital pro-

grammes only by raising

Mr Michael Swallow, direc-

Mr Howard's anger was trig-

As Sky Television went on the air, Mr Bryan Gould, Labour's industry spokesman, wrote to Lord Young, the Trade and Industry Secretary, asking him to refer all Mr Murdoch's media interests in the UK to the Monopolies and Mergers Commission. Apart from the six television channels he will control by the end of this year, Mr Murdoch owns five national newspapers.

Mr Murdoch was in relaxed form dealing with prestinger

form dealing with questions

would the Sky venture, expected to cost £150m this year, push News International into immediate loss?

"No," said Mr Murdoch.
How long would Mr Andrew Neil be both chairman of Sky and editor of the Sunday Times?

"As long as his energy holds out," said his proprietor. Wasn't he just importing a lot of poor-quality American television, asked the man from

the Guardian newspaper. Watching American pro grammes was a lot better than coming home late at night and finding nothing to watch but

### Companies have 'severe' labour hiring problems By Jimmy Burns, Labour Staff

BRITISH companies are facing continued widespread recruitment difficulties. A survey of 3,000 companies published today finds that 65 per cent of those in the manufacturing

sector and 55 per cent in the service sector had problems recruiting the right labour.

Some employers may have been cutting back in a less assured economic climate. "Re-cruitment difficulties are no longer the preserve of certain regions. They are now a severe problem throughout the UK, the Association of British Chambers of Commerce says in

its survey report.
It suggests that while shortages remain particularly acute
among clerical and unskilled labour in most parts of the country, there has been some easing of difficulties among skilled manual staff.

# BT expected to face competition from Mercury nationwide

MERCURY Communications seems certain to be allowed to compete with British Telecom

compete with British Telecom for customers across the whole of Britain, after a decision by the Office of Telecommunications, the industry watchdog.

The decision is the latest attempt by Offiel to inject more competition into the UK's telecommunications markets. Four and a half years after its privatisation, British Telecom still dominates the industry, earning about a hundred times as much revenue as Mercury, its ch revenue as Mercury, its

only rival.
One of Mercury's most hitter complaints has been that BT has been trying to keep it out of the market. As a result, only half the country has access to its service, the company

An Oftel executive said at the weekend that it had decided that the interconnect agreement applied across the whole of the country. BT would, therefore, have to open up its network to Mercury on the terms set out in the agree-ment. BT refused to comment. Oftel's decision — unless challenged successfully by BT — will mean that anybody in Britain will be able to switch to Mercury for long-distance

connect only a handful of cus-tomers to its network directly. Most of the time, it has to rely on BT to carry a call from the customer's premises to its net-For this, Mercury pays BT a fee set by Oftel at a sufficiently low price to encourage competition. The whole matter is set

The dispute has flared up because Mercury's network is

not nearly as extensive as BT's. Instead of putting a telephone line into every home and office in the country, it has concentrated on building a long-distance network linking either.

As a result, Mercury can

out in a complex document called the "interconnect agree-Last year Mercury com-plained to Oftel that BT was breaking this agreement by ref-using to connect customers in half of the country. It said it

was having to reject many potential customers and its capacity to compete was being damaged. BT, in turn, said that the interconnect agreement

applied only when Mercury's network was close to the customer it wanted to connect.

### Wage pressures push up settlements in industry

By Raiph Atkins, Economics Staff

manufacturing industry rose to an average of 6.9 per cent in the last three mostlis of 1988, according to the Confederation of British Industry's pay databank survey published today.

The increase in manufacturing senterments since August 1 1988 have been the cost of living and the need for companies to recruit or retain staff.

Average manufacturing senterments in the ments since August 1 1988 have been the cost of living and the need for companies to recruit or retain staff.

The increase in the previous three months was 6.3 per cent. The new figure suggests that

wage pressures in the economy are not abating.

The survey also shows an acceleration in pay in private-sector service industries. In the second half of 1988 settlements in that category averaged 7.3 per cent, up from 6.9 per cent in the first six months of the

The CBI's analysis shows that the main upward influ-respectively.

A Special of the second section of the section of

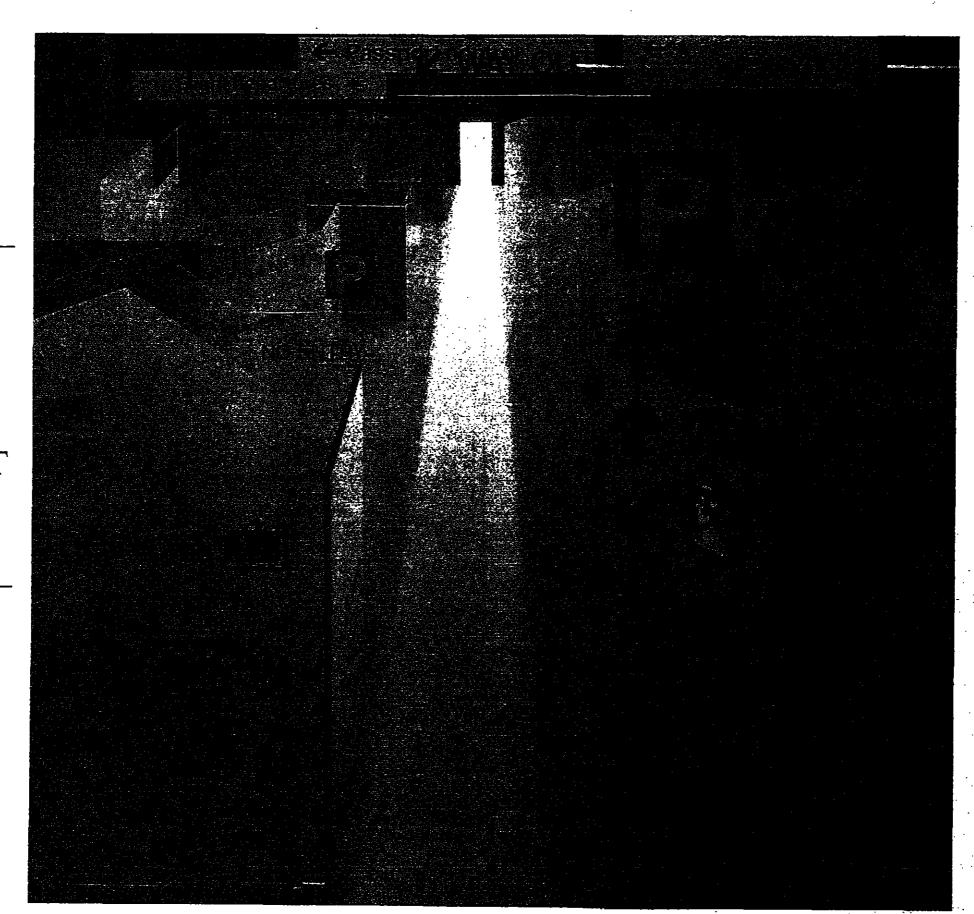
PAY settlements in ences on manufacturing settle-

earnings are growing much faster in Britain than in the US, Japan, West Germany or France, the CBI says. Even after taking account of productivity, Britain is still at a disadventism. advantage.

Latest figures show the cost of labour per unit of output in manufacturing rising at an annual rate of 0.5 per cent in Britain. That compares with no growth in the US and falls of L3 per cent and 0.9 per cent in Japan and West Germany

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### LEGAL COLUMN

# Mixed practice appears harder than theory

AS ANTICIPATED, Lord view that its rules and pronoce Mackay, the Lord Chancellor, sloual standards make it essential opened the door to intering exercise control. the customer the competitive. However, the Institute of option of one-stop shopping for Chartered Accountants points legal, financial and other services – much, no doubt, to the incorporated into the 1989 satisfaction of Sir Gordon Bor-

seen is who will walk through

Since Lord Mackay announced last autumn that amounced last autumn that restional rules began to be mixed practices or multi-discidebated about five years ago plinary partnerships (MDPs)

In 1985, the Government would be among the matters appointed Sir Gordon Borrie to looked at in his green papers carry out a review of restriction on the structure and working practices of the legal professional links or mixed partnerships. Sion, it has become clear that Last year Sir Gordon, who the highest obstacle will replace. the biggest obstacle will proba-bly be the question of control: Neither solicitors nor

accountants, prime candidates for such alliances, seem willing or in the case of accountants, possibly, able - to countenance the idea of the other profession having majority control. The Law Society of England and Wales, which has until fairly recently been, to say the least, lukewarm on the subject, has taken the firm line throughout that solicitors should be in the majority in any mixed practices which

rie, the Director General of accountants to have 51 per Fair Trading.

However, opening the door is which is engaged in anditing one thing. What remains to be

The idea that competition and consumer interest might require some alteration of pro-fessional rules began to be has become an enthusiastic advocate of MDPs, intimated that if the law societies of England and Wales and of Scotland persisted in banning MDPs, the matter might be referred to the Monopolies and Mergers Commission.

In November, within days of ontrol. The Law Society of Society of England and Wales, which has mill fairly recently been, to any the least, lukewarm on the subject, has taken the firm line throughout that solicitors bould be in the majority in any mixed practices which hey join.

Its stance is based on the In November, within days of Lord Mackay's amnouncement, the Law Society of England and wales disclosed that it had written to 13 other professional bodies inviting them, without commitment, to discuss the issue Just before Christmas a meeting took place between representatives of the Law Society of England and Wales



Richard Gaskell: suggested separate subsidiaries

and a dozen other professional bodies representing accountants, architects, actuaries, consulting engineers, estate agents, insurance brokers, patent and trade mark agents,

surveyors and valuers.

The Bar Council had been invited but was unable to attend – it is understood for practical rather than ideological reasons. The meeting agreed that in any MDP involving professions with different professional standards, the higher standards should generally prevail - a view echoed in green paper and which could in certain instances be a

trol of the partnership.

A working party was set up, chaired by Mr John Randall, the Law Society's Director of

Professional Standards and

Development. One of the principal matters it will have to address is the shape of any inter-professional alliance: whether it should, or could, be a partnership or whether some other form would be more practical or appropriate.

A model of a mixed practice, as opposed to a parinership — which found some favour among the non-solicitors at the December meeting - was that which had first been mooted by Mr Richard Gaskell, Law Society president, at its conference in Cardiff last October. Mr Gaskell suggested that.

with rules enabling the incorporation of solicitors' practices likely to be introduced this year, it might be possible to have groups of companies offering, through separate and distinct professional subsidiations. iaries, a mix of professional

The green paper observed that there appeared no reason why mixed practices should be partnerships rather than a corporate structure - "even one where solicitors did not control the ownership of the com-

The fact that Lord Mackay

from the prospect of non-solicitor control would appear to cut much of the ground from under the Law Society's objecmean that the objections will not be maintained and that the control problem will not still be an issue, even for the corpo-

rate structure model. While a solicitors' subsidiary and an accountants' subsidiary might be in practice autonomous, the question would remain of the division of control of the holding or parent

Accountants would seem bound to insist on 51 per cent

- which would be unlikely to be acceptable to the solicitors.

It would, in theory, be possible to get round the difficulty by having a mixed practice in which one or both professions eschewed their legally reserved activities: litigation for solicitors, auditing for accountants. The latter would seem better placed to offer that sort of con-

If, as expected, the European Commission removes the legal requirement for small companies to be audited, many smaller accountancy firms, which already depend less on audit work than on giving tax, insolvency and general financial advice, might be prepared to forego auditing and so be able to accept at least equal

apparently does not flinch control, if not solicitor control. Another problem concerns the legal professional privilege that exists between solicitors and their clients, which has no tions. However, that does not equivalent in other professions - something barely touched upon in the green paper.

That raises the matter of communication of clients' affairs between partners from different professions - the absence of which would render the alliance largely otiose - or the spectre of Chinese walls separating the different profes-

Legislation might extend the privilege to all members of a mixed practice; alternatively such privilege could be removed altogether.

The starting point for this, as for all aspects of the whole issue, would be what would be best in the public interest.

The green paper proposed amending the Solicitors Act to remove the statutory bar preventing solicitors entering into MDPs and said that practice rules would have to be similarly amended and the compe-tition authorities satisfied that any remaining restrictions were not unnecessarily anti-

competitive. However, without a solution to the practical problems the green paper's good intentions may amount to little more Meredith Scott

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Corporate reorganisation

# How NFC decided which road to follow

Philip Coggan on the UK-based group's product-led structure

s NFC, formerly National Freight Consortium, prepared for today's stock market listing, its chief executive, Jack Mather, realised he had to reorganise. The transport and dis-tribution group had grown so quickly since 1982 when it was privatised in an employee buyout that its management struc-

ture needed changing.
"The company was two-anda half times bigger than at the time of the buy-out but the organisation really hadn't changed." he explains. "My span of control was getting too

At the time, the company had nine main UK business units. Each of them held six important meetings a year. There were a further 16 functional meetings a year. Even before Mather attended board meetings, 70 of his working days were tied up in intragroup meetings.

The only operating part of the company not directly under Mather's control was NFC International, which covered the four main business units overseas (including the Allied Van Lines removal subsidiary in the US.)

The question of how to han-dle these units in the reorganisation was given added force by NFC's intention of turning itself into a broadly-based international group, escaping from over-dependence on the

UK economy.

The aim is to derive 25 per cent of profits from abroad by 1990; Mather claims that it achieved 23 per cent in 1987-88. Priority areas for expansion are the US, Australia and

Europe.
The big structural question for NFC was whether to organise the company on geographi-cal or product-led lines. Should there be worldwide product divisions, managed centrally? Or should each country be a replica of the parent, with a national boss running all the local operations?

The main argument in favour of this geographical type of structure was that the company needed to recognise the culture of the countries in which it was based, with their and thereby dilute their different systems of tax, labour impact.

laws and so on.

However, NFC decided on a product-led structure instead. "We could have attempted to replicate the structure of NFC in other countries outside the UK," says Mather. "But we've found in the UK that product specialisation is the key to success." Only in the US, where a small holding company has been set up for legal and tax reasons, is there a partial exception to the product-based structure.

structure. The new NFC organisation comprises four divisions transport; distribution; home services; and travel and prop-erty. Each division has its own managers based at the group headquarters in Bedford responsible for finance, business development/marketing, personnel and information technology. Relationships between the divisions are handled through a chief execu-tives' meeting every four

"The new structure has all sorts of implications in terms of looking hard at brand names," says Mather. "Which of them can be taken international? Do we need new brands? Pickfords is a powerful brand name in the UK but Allied Van Lines is just as powerful in the US." There is little sense, he argues, in try-ing to transfer those names

from one country to another TRANSPORT. This mainly consists of BRS (formerly British Road Services) which operates businesses in contract hire, truck rental, engineering services, freight

management and

warehousing. Also included in this division is Lynx, the parcels delivery company -which has had problems in the past but is now on the way to making money. In the last financial year, to October 31 1988, transport turnover rose 11 per cent to £449m; operating profits were up 56 per cent to Eszm.

B DISTRIBUTION. Offers a sophisticated service

impact.
Whatever the brand names, the combination of Pickfords and Allied Van Lines gives NFC what it claims is the world's first centrally-owned worldwide removals network, with bases in Australia, New Zealand, Japan, Hong Kong, Singapore and the Middle East, as well as Europe and North

America.

The new management structure highlights the way the company has profited from the gradual redirection of its business - away from road haulage with its low margins and towards more sophisticated,

added-value services.

The distribution division is an example of this. "It takes us out of the area of just running a truck up the motorway,"

says Mather.
An NFC company called Fashionflow, for example, works solely for Marks and Spencer, the retailing group, from seven depots. It collects goods from the manufacturer and brings them to the retail outlets. Fashionflow is an integral part of Marks and Spencer's distribution system. It minimises congestion at the back of M and S's stores and reduces the expense of stock-holding in High Street prem-

Among NFC's strategic objectives is to increase this side of the business by taking over the fleet and distribution

management and just-in-time

delivery systems, part of what Mather describes as the

management or logistics -keeping the minimum amount

division's turnover was £305m in the last financial year;

operating profits were £22m.

HOME SERVICES. This

well-known removal services

Pickfords in the UK and Allied

Van Lines in the US. But there

division is built round the

are other important

of stock in the system. The

science of supply chain

The four divisions



Jack Mather: "We've found in the UK that product specialisation is the key to success"

activities of large UK corporations. It already operates distribution services for Texaco, Birds Eye Wall's, and Unflever. Using outside contractors saves the customer from tying up capital in distribution which could be used for mainstream activities.

NFC also argues that it can operate distribution activities more efficiently than its customers. "When we took over the Texaco fleet, we did with 400 drivers what they did with

businesses in the division.

Pickfords Industrial offers

removal services for the

to Doncaster, And

£20.4m.

from retailers to the

corporate sector, and has

customer. Turnover in the

with operating profits of

moved factories from Illinois

Homespeed delivers furniture

last financial year was £414m,

■ Travel and property. This division has 320 retail outlets

through the Pickfords Travel

Acquisitions are another cor-Acquisitions are another corporate objective. James Watson, NFC's deputy chairman, heads a strategic acquisitions unit. In the light of the company's target for international diversification, overseas acquisitions are a particular priority. Purchases are expected to be in distribution in Europe and the US, and in the removand the US, and in the remov-als and travel sectors in North

The company is keen to keep its strong employee involve-ment, which has existed ever

fast-growing service for business travellers operating through 50 units. The property part of the division was set up in 1982. It is a one-third partner, with Rosehaugh and Stanhope, in the consortiu developing a 125 acre site behind Kings Cross station in London. NFC's development director is eager to squeeze unwanted property out of the subsidiary

companies where possible and has a trading portiolio which, says Mather, "gives us properties we can sell if es are hard." Turnover was £68m in the year to October 1988; operating profits were £3.6m.

since workers stumped up money to purchase shares when the company was bought out from the Government in 1982. A key factor is to have strong management at the low-est levels of the hierarchy; to build this, NFC recruits 65 graduates a year.
"We insist on profit centre

management," says Mather.
"Staff are brought up in a culture that profits count. Managers' pay is linked to profitability and the aim is to have profit sharing at the lowest

Of course, employees have a built-in incentive because of the shares they own as a result of the buy-out. Those shares are expected to have increased in value eighty-fold by the time the shares start trading. Mather is well aware that NFC will be under close scrutiny now it has joined the stock market. It will need to ensure continued earnings per share and profits growth. But whatever its structure, the group is determined to hold on to what it sees as the vital ingredient in its success - the ethos of employee involve-ment. The workers, it says, are

the first to spot flaws in the

running of the company.

# Too much time on office politics?

Michael Skapinker thinks not

any managers have stopped working, says Abraham Zaleznik, professor of leadership at the Harvard Business School. the Harvard Business School.

These work-shy managers have not actually resigned from their companies, he says; they still come into the office put in long and punishing hours. But they spend their time on office politics and resolving disputes between employees, rather than on marketing and production.

"While no hard data exist, observation tells me that too many managers put inter-per-

many managers put interpersonal matters, power relations and pouring oil on troubled waters ahead of real work," Zaleznik writes in the latest Harvard Business Review.\*

He adds that "social relations and office politics get more attention than customers and clients. Managers are mea-sured by how well they get people to go along with the company's expectations," not

by the company's performance.
What Zaleznik calls "the subordination of real work to psychopolitics" has two caus One, he says, is the growth of big, complex organisations, with the accompanying prob-

lem of getting large numbers of people to work together. The second cause "is the great success the human rela-tions school of management has had in uncovering the social aspects of organisations and teaching them to execu-

He says that these people came up with a new definition of the management role: devel-oping and maintaining a system of co-operation.

The contemporary role of the manager, according to the manager, according to the human relations people, is "to enhance workplace harmony."

This is not unimportant, Zaleznik admits. The problem is that it has begun to take priority over the running of the business. Moreover, managers have been taught that it is wrong to exercise their power

wrong to exercise their power openly and that "managing by ambiguity and indirection is the wave of the future." When the hoss receives a report with which he does not agree, he resists the tempta-tion to say: "Those are terrible ideas. Here's what we should

be doing." Instead, he courte-

ously inquires whether his subordinate has considered an alternative course of action. To which the subordinate replies that the alternative was con-sidered but was found to be

unsatisfactory.

But how accurate is Zalez-nik's view that the real work of business is being undermined by a cadre of would-be psycho-

therapists? One suspects that many employees on both sides of the Atlantic might take issue with his assertion that "few managers today behave as autocrats" and that managers, as a group, "are exceedingly polite, considerate of others, egalitarian in their behaviour and sincerely interested in making other peo-ple comfortable with the differences in power that exist in every organisation." No doubt such managers do

exist. On the other hand, there is still no shortage of managers who behave as autocrats, are exceedingly impolite, inconsid-erate and inegalitarian, and sincerely uninterested in mak-ing others feel comfortable. Furthermore, there is no

indication that managers of the latter type do any more real work than the psychotherapists. Authoritarian organisations also measure managers by how well they get people to conform to expectations rather than by how well the company.

Managers in such companies know when a course of action is not in the interests of the business. They also know that to protest might cost them their jobs. Instead of smooth-ing ruffled feathers, they spend their time ingratiating themselves with the powers that be, and putting the word about that rival managers might be less loyal than they seem. To be fair, Zaleznik is not an

advocate of the authoritarian organisation. He knows that the effective manager, like the good parent, is the one who can combine firm guidance with the caring touch. But the question of how to achieve that delicate and difficult balance is an ancient one — and people were asking it long before the human relations crowd arrived on the scene.

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small print small print small print.

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# Hedda Gabler

Gabler, like Hamlet, was a hoop through which every ambitious performer must jump. In recent years the role has been mistakenly consigned to the province of accomplished but over-ripe, bored

The magnificent National Theatre revival, directed by Howard Davies, takes the role further back to Ibsen's original 29-year-old dumbfounded with despair after the six-month honeymoon. Juliet Stevenson is poised dangerously on the cusp of experience and expectation. That last word in Christopher Hampton's new version is the strongest indication of

courage through suicide that are ever-spreading ripples on the play's linguistic surface. sub-text of counter-play, is boosted by the presentation. Bob Crowley's design is circu-lar, a wrought from statiway initially festooned with wel-come-home flowers rising to the central portrait of General



**OBITUARY** 

John Cassavetes

the oddest, most original rig-saw-piece ever to fit - or

rather not quite fit - into the

Overpraised for his directing debut, the moody, rough edged Shadows (1961), he spent the 1960s being halled as the messiah of American underground

cinema. The decade of radical-

ism adored the *ciné-verité* tooks

of his trade: improvisation, hand-held camera, sprawling

narratives and an acting

troupe composed mainly of old friends (Peter Falk, Ben Gaz-zara and wife Gena Rowlands).

But those tools worked in

darmingly hit or miss fashion.

Faces, Minnie And Moskowitz and the splendid Killing Of A Chinese Bookie all had

moments of charm, power or electricity. But Cassavetes

could also be rambling and

undisciplined, as in Husbands, and over anxious to provide

histrionic showcases for his

li prili-

3.3 4.3 T

puzzle of modern Hollywood,

the idea of her physical condi-tion is allowed to meld with the metaphoric images of child murder and intimations of The evenescent texture, the

Gebler. A wrap-around library still leaves room for a habit-able conservatory, one of whose panes Hedda shoots out as Judge Brack steps through the outer deer.

looms the blissful possibility of being soul-mates with men, not their appendages. The final nail in her coffin comes when the drudging secretarial accomplice Mrs Elvsted is revealed as Lovborg's true piration, true soul-mate. Because the production sets out to embrace all the possibilities of the play, it allows for a just consideration of the melodramatic elements. Stevenson's cackle is a terrible release, but also commentary. She plays as if one step ahead of the character, so we can imagine her claims to cowardice false. A big laughs comes when she anticipates the play's final lines. As with Hamlet, we know what happens. Stevenson, rarely and beautifully, plays on this knowledge, uses it as a springboard. Hedda's true canacity is for death for true capacity is for death, for some ghastly alone ness. There is an enigma at Hedda's heart, a psychological elusiveness that is perennially modern. All the readings are fresh and interesting, Paul Jesson is an intense and driven Lovborg resembling Kenneth Branagh's elder brother. Paul Shelley has his deferential bookishness written by Hampton into his speech patterns. And Suzanne Burden's steely, decisive but finally submissive Mrs Elvsted

The terms on which Brack, played with novel calculation

and minimum smarminess by

Norman Rodway, infiltrate

the household are clearly

related to the deal on a desir-

able villa. The mistake Hedda

has made is clear from the out-

surrounded by a forest of dead

Like Rupert Everett in . The

Vortex, Stevenson plays the plane rather well, thumping

out Dominic Muldowney's

valse macabre which she trans-

forms to a tarantella before the

into the arena cutting in on Tesman's Chekhovian barking

on what memories his slippers-bring back with "Not to me!" Beyond Hedda's horizons

bracken and yellowing leaves.

set. The place is a mauso

is only let down by the horid frizzy chump of a wig that is supposed to signify the most striking thing about her. Michael Coveney

blance of real passion.

Like another wonder child of

the cinema - Orson Welles -

Cassavetes never quite grew up into a wonder adult. His

novel film-making techniques

lacked any underpinning of novel thematic ideas: they were variations in search of a

Where his work succeeded

was in shaking up the narra-tive formulae of post-war Hol-

After Cassavetes, it was pos-sible to compose a film "on the wing": making use of impro-vised dialogue, free-range loca-tion shooting and loose-limbed storylines. It is epitaph enough

on Cassavetes to say that movies like Easy Rider, Nashoille or Mean Streets might never

have happened without him. In

spite of his initials, John Cas-

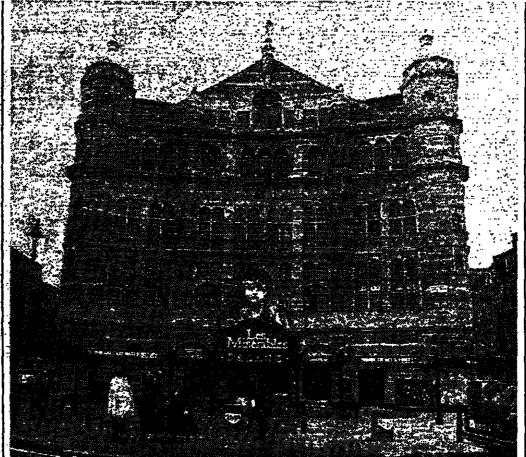
savetes was not the messiah of

modern Hollywood. But when

histories come to be written, he may well be seen as its John the Baptist.

Nigel Andrews

lywood cinema.



The refurbished Palace Theatre, Cambridge Circus

# ARCHITECTURE Theatres get a face lift

Nicholas Thompson is the

partner at RHWL responsible for their theatre work, both old

and new. His wife Clare Fer-

raby is the consultant for inte-

riors. Last year, the practice completed the sumptuous refit

and remodelling of the Theatre

Royal Newcastle; classical splendour from 1837 outside,

exuberant Frank Matcham

inside, remodelled following a

fire in 1901. (By sad irony,

Newcastle's Tyne Theatre was

burned down a couple of years

ago - but it too has been lov-

The authentic detail of theat

rical interior decoration has to

be slightly modified in the face of modern realities; for exam-

ple, bright modern lights ren-der some of the

Happily, RHWL have found, the skills are coming back with

the demand; specialist firms for ironwork, joinery, fibrous plaster and decorative paint

finishes exist in sufficient

numbers to invite competitive tenders. The crafstmen are

either elderly, or young. There is a whole missing generation

The rest of this column

could simply consist of a roll

call of success stories - Car-

diff, Glasgow, Belfast, Birming-ham, Liverpool are all places

for celebration. The lights are

coming back on in city centres; the restoration of the Sheffield

Lyceum is just one element,

albeit the key one, in a major remodelling of its central

All this has made the West End theatres look to their lau-rels. The Palace Theatre, on

Cambridge Circus, has been

the subject of a major restora-tion, costing in excess of £1.5m - and that was merely the exterior of the building. Now,

with the hoardings and neon

down, the brick cleaned and

some of the original col-

more democratic.

ingly rebuilt.)

in this business.

rank Matcham, king of Victorian and Edwardian theatre architects, must be dancing a jig wherever he is these days. The festive, ornate theatres that he and a handful of other busy designers put up all over the country, are back in fashion.

In 1982, an exhibition entitled Curtains! drew attention to the subject. The catalogue included a chronological list of interesting theatres built up to stantial obituary column), Among the survivors, many were out of use and vulnerable

as a result. Since then most of the news has been good, and every year a number of theatres rejoin the list of those in use – although applications to demolish still trickle in at a steady rate, as the Victorian Society and the Theatres Trust between them can relate.

The latest major theatre to be earmarked for restoration and reopening is the Lyceum, Sheffield, dark for 25 years. In 1971, following advice from Tyrone Guthrie, the city built a Crucible. The old theatre, built in 1897 by W. Sprague, stood beside it, intermittently used for bingo and then as a pop venue, slowly deteriorating under the odd cost of uncon-

vincing paint. Renton Howard Wood Levin designed the Crucible and now they are about to start work on the Lyceum. The wheel has come full circle: in some ways, it has been the enormous success of the Crucible, used for everything from opera to snocker, that has made a £12m project to restore and extend the Lyceum feasible. The Cru-cible set new standards for a theatre as a public place; on a dingy winter day, hours before curtain up, it buzzes with life.

The Lyceum will build on that. The Nottingham Playhouse was RHWL's first venture into renovation. There, as in the jobs that have followed, a bal-ance had to be achieved between the historic and architectural character of the building and the practicalities of modern theatre: the need for space for touring productions;

and attractive public areas front of house. These must be replaced with a cheaper alternative, it all looks splendid. So welcoming and open to all, unlike the class distinctions of it should. The London division of English Heritage allotted it Victorian theatre which ensured that holders of differten per cent of its annual budget - surprisingly in view of the wealth of the Lloyd Webber ent seat prices never passed on the stairs, far less rubbed empire and the questionable shoulders in the bar. Theatre-going, at least, has become use of unproven substitute materials in place of terracotta.

At the epicentre of all the activity is the Theatres Trust, set up in 1976 to ensure not merely the preservation of historic theatres, but the restora-tion of live theatre within them. They have witnessed an enormous revival of interest, even within the last two or three years. It has been brought about by

a combination of factors; in particular the "leisure boom" and the wish to revive dead city centres. There is grant aid available to promote tourism, to aid depressed urban regions, to restore historic buildings and to help in job creation. In addition, both individuals and local businesses are happy to fund anything from a seat to a whole bar as long as they can scratch their initials on it.

Different schemes have tapped different sources; the work at Wakefield Opera House was carried out with job creation labour, Sheffield will receive European Community funding of £5m (matched by the city council); and as far as rundown urban centres are concerned, where better to switch on the lights than at the Hackney Empire or the Alhambra Bradford?

There are plenty of dark houses, of course. The Coronet, Notting Hill Gate, for many years a cinema, is earmarked for demolition, despite being a prime catchment for audiences. Around the coast, where theatre and music hall once flourished on a regular and faithful tourist trade, there are dozens of suitable cases for treatment. Weymouth is threatened. At Southport, Blackpool, Morecambe and Margate the work goes on. Some have found their theatrical angels, others are still waiting.

Gillian Darley

**SPONSORSHIP** 

# Needs must whilst the devil drives

ome of the most intriguing sponsorship opportunities are currently being offered to business by our leading national museums and art galleries. It is often a case of "needs must when the devil

The Government is short changing the museums. Their main expense is staff salaries. which can eat up 85 per cent of their budget. The Government raises their annual grant by, say, 8 per cent, on the fond delusion that wage inflation will increase by that amount. It then goes ahead and agrees with its Civil Service unions, which represent gallery atten-dants, a much higher award, leaving the museum directors with an impossible juggling

Faced with a wage bill that threatens to exceed their grant the museums are fending for themselves, none more so than the National Maritime Museum at Greenwich which was the first to go down the entrance charge road in 1985. It saw attendances dive by 40 per cent but, by mounting a series of giamorous exhibitions, most notably the flm plus Armada show last year, it has made up the decline. More to the point it recorded a profit on the Armada, thanks to the sponsor, Pearson, foregoing £200,000 of its commitment. Now the NMM earns 20 per cent of its

Its director Richard Ormond has come up with a scheme which should appeal to companies looking for a smart new location for business entertaining. Next year the Museum completes a lengthy and costly refurbishment of its oldest building, the Queen's House, built in the early 17th century, to designs by Inigo Jones, for Anne, the Queen of James L The house will get few visitors in the winter months so, to pay for its upkeep, the Museum hopes to raise £500,000 by letting it out to companies. For £10,000 a sponsor can time-share it, gaining access for a day a year for three years. It will provide an opulent setting for that special reception. In addition the Museum will loan out to its corporate friends some of its treasures: an attrac-tive Van der Velde seascape would add much needed class to many boardrooms. The ini-

In the meantime the Museum is looking for a sponsor for its Bligh of the Bounty show which opens in April. It is not too perturbed if no company buys into this gripping adventure. The exhibition, which cost £500,000 to mount, is already booked to go on to Australia, which is proving a marvellous source of revenue for the Museum. The last collection of its treasures sent there, built around Captain Cook, has earned it £1m commission on entrance fees. Bligh might not have quite the same popular appeal but he should justify the effort.

tial response from business has

been encouraging.

One of the largest arts appeals in the country is galloping down the home straight almost £5.5m of the £6m sought from business to establish the Courtauld Institute in a grand new home, the 18th century Somerset House in the Strand. has now been brought in. The latest major contribution, most suitably, is from Courtaulds, which has given £150,000. Sam Courtauld, chairman of the company between 1921 and 1946, was instrumental in the foundation of the Institute.

In addition the company is placing in the antercom of the Great Room its collection of 18th century silver, assembled in the last 40 years and one of the finest private collections in the UK. Not surprisingly the chamber will carry the Courtauld name.

The new Courtauld, with its exceptional collection of Old Masters and Impressionists, tried, like many other muse-

offering to name rooms in their honour. There have been few takers. The Wolfson Foundation, which gave £450,000, claims a room, as does a myste-rious donor who offered up £390,000 to bequeath the "Edo" gallery, which has no Japanese associations whatsoever. The Butler family (Rab Butler mar-ried Sam Courtauld's only child) are leading patrons with the Sidney Butler room, but most other benefactors such as IBM with \$500,000; Citibank and Arthur Andersen, with £100,000 each are not seeking permanent recognition.

The regions; young people; artistically starved communities - these are the buzz words for arts sponsors these days. A comprehensive proaspects, has been created around a £55,000 contribution by British Gas to promote a six-week tour by English National Opera, which will take a new commission, A Small Green Space, (music, Ilona Sekacz; libretto, Fay Weldon), to such venues as Basildon, Barrow, Buxton and Bury

St Edmunds.

This will be the only time this year that the ENO will leave the Coliseum. The tour, starting in April, is assembled by its outreach and community unit, the Bayliss Programme, and is unusual in that the opera's youth chorus will be drawn from the local community at each venue. The aim is to create a young, audience for opera. By a happy coincidence all the towns visited have a British Gas plant or office.

Virgin Classics has come up with the bold idea of getting other companies to shoulder the production costs on its new recordings. For a minimum of £10,000 you can buy your way into some inexpensive chamber music which will go out under the Virgin Classics label but with prominent exposure on the CD, album or cassette of your corporate name. If you want to make a bigger impact you can immortalise a new opera for £50,000.

Already one company, Fondation France Telecom, has come up with £40,000 to be linked to some Bach choral music being recorded this year for Virgin by Collegium Vocale. As well as advertising on the product, companies get the opportunity of a launch party for business entertain-ing, and discounted CDs, etc., to send to clients. But Virgin is coy about sharing royalties with its investing partners.

Sponsoring recordings is not new - it was the basis of "Classics for Pleasure" years ago - but it seems to be enjoying a revival. One recent backer has been the Welcome Foundation. It got together with the Hyperion label to record Mozart with the Albion Quartet and used the result as a free gift for shareholders.

Since it started in October 1984 the Government financed Business Sponsorship Incentive Scheme has generated nearly £16m from business sponsors, prompted by almost £7m from Governmental coffers. In all, 931 companies have become first time sponsors of the arts through the Scheme under which the Government provides matching cash. For long-term sponsors it contrib-utes £1 for £3 from business.

Among recent first time sponsors to get BSIS awards are Holsten Pils, which contributed £25,000 for the first London International Comedy Festival; lift manufacturers Hammond & Champness with £1,000 for Red Stockings, a women's theatre company, which is putting on Ladies in the Lift, a touring production; and Inglenook-Napa Valley Wineries, which is giving \$20,000 to help Free Fall Productions mount a series of American plays at the Birmingham Repertory Studio.

# wife, as in A Woman Under The Influence or Opening Night. However, it was a Gena Howlands vehicle — one Cas-Syrtes had written but not (Too saturnine, too untrus-tworthy). And in his best-known film role, as the hus-band in Rosemary's Baby, we understand why Mia Farrow

Actor and film-maker John planned to direct (judging it fled into the arms of Satan Cassavetes, who died at the too conventional) — that where she might get, for a few

Gloria, which won the Golden Llon at Venice in 1990, is a wonderful movie. A feminist gangster thriller, it blends Cassavetes's tough, street wise serendipity (motto; if it moves,

shoot it) with a plot as strong, witty and beautifully sculpted as The Godfuther.

The son of a Greek immi-

grant businessman, Cassavetes began as an actor and contin-

ued to tread the boards

between directing projects. A dark, sardonic presence on screen, his nasal twang, curied

lip and weathered cynicism

But after a long run as the hero of a hit TV series in the 1950s, Johnny Staccato, Cassav. etes found his natural level not

as a lead but as a foil, a villain

Dozen and The Fury, he was a tough guy you would not quite

want next to you in a crisis.

In The Killers, The Dirty

or a character actor.

recalled Humphrey Bogart.

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### February 3-9

MUSIC London

London Oriana Choir and English Baroque Orchestra, with Gillian Fisher (sograno), Mozart, Barbican Hall (Tue), 688 6891. Symphony Orchestra of the Royal Academy of Music. Ros-sini, Beethoven and Tchalkovsky. Barbican Hall (Wed), 638

Paris

40 28 28 28.

Ensemble Intercontemporate conducted by Peter Ectvos. Centre Georges Pompidon (Mon). 42 78 79 95. Stephen Bishop-Kovacevich, piano recital. Chatelet (Mon).

Orchestre de Paris conducted by Daniel Baranboim, Orchestre de Paris chotr conducted by Arthur Oldham, Berliox: The Damnation of Faust (Tue). Beethoven's Missa Solemnis (Wed). Salle Pleyel 45 63 07 98. Detroit Symphony Orchestra conducted by Gunther Herbig. with Gidon Kremer, violin. Adams, Schumann, Brahms. Salle Pleyel (Thur). 45 63 07 96.

Vienna

Münchner Philhermoniker con-ducted by Sergin Celibidache Bruckner, Musikverein (Mon). Wiener Kammerurchester con-ducted by Glanandrea Gavazzehl Wolf, Mozart, Respighi, Reger. Konzerthaus (Mon). Konservadorium der Stadt Wien conducted by Josef Maria Muller. Musikverein (Tues, Wed).

# Stockholm Philharmonic Orches-tra conducted by Paavo Bergiund with James Galway (fints) and Marisa Robies (harp). Strauss, Mozart and Tchaikovsky. Palais

ARTS GUIDE

des Beaux-Arts (Mon). Orchestre National de Belgique conducted by Mendi Rodan with Paul Tortelier ('cello). Beethoven, Richard Strauss. Palais des Beaux-Arts (Thurs),

Antwerp

Orchestre de la Monnaie conducted by Sylvain Cambreling with Zygmunt Kowalaki (violin), Joanna Kozlowska (soprano) (piano). Mozart. De Singel. 03-237 61 58.

Detroit Symphony Orchestra conducted by Günther Herbig, with Gidon Kremer (violin). Schumann and Bruckner. Philharmonie (Mon). Berlin Philharmonic Orchestra conducted by Riccardo Chailly with Martha Argerich (plano). Prokofiev, Bruckner, Philhar-monie (Tues, Wed).

Lucia Valentini Terrani (contraito) conducted by Georges
Pretres presents a recital of Respighi's symphonic poems The
Fountains of Rome and The Pines of Rome, and Mussorgaky's Pictures at an Exhibition. Audi-torium in Via Della Concilia-zione. Recital (Fri) and conduct-ing (Mon. Thurs.) 65541044. sikalische Blaser Akademie

conducted by Wolfgang Sawal-lisch playing Mozart's quintet in E flat major, Beethoven's quintet in E flat major and Strauss's serenata in the same Strauss's serenata in the same key. Teatro Olimpico (Wed).

Amsterdam

Netherlands Philharmonic conducted by Gilbert Varga, with Silvia Marcovici (violin). Wagner, Dvorak, Prokofiev. (Mon, Tue). Netherlands Philharmonic under Ken-Ichiro Kobayashi with Joseph Swensen (violin). Webern, Bruch, Tchaikoveky (Wed). Netherlands Philharmonic Chamber Orchestra under Hart-Chamber Orchestra under Hart-mut Haenchen, with Malcolm Frager (paino). Webern, Mozart, Strauss, Beurs (Wed). 270466

Netherlands Philharmonic under Ken-Ichiro Kobayashi, with Joseph Swensen (violin). Webern, Bruch, Tchalkovsky (Thur).

New York Engenia Zukerman flute recital

with Anthony Newman (piano). Comperin, Rameau. New York Comerni, Rameau. New York
Public Library (Mon).
New York Philharmonic condicted by Hugh Wolff, Peter Serkin (piano). Bernstein, Ravel,
Berlioz, Avery Fisher Hall, Lincoln Center (Tue) 799 9595.
Philadelphia Orchestra conducted by Ricardo Muti, with
Pinches Zukerman (violin/viola).
Beathogan Scriphia Carnedle ethoven, Scriabin. Carnegle -Hall (Tue), 247 7800. Hall (Tue). 247 7800. Emanuel Ax and Joseph Kalichs-tein (piano) in recital with Sharon Robinson and Andre Emelianoff ("callos), Philip Myers

(horn) and Jonathan Hass and Joseph Passaro (percussion). Bartok, Schumann, Kaufmann Bartok, Schumann, Kaumann Hall (Tue, Wed) 427 6000. Anne-Marie McDermott piano recital. Bach, Prokofiev, Chopin, Schumann, Liszt/Paganini, Alice Tully Hall, Lincoln Center (Wed). 874 6770 New York Philharmonic conducted by Leonard Statkin, with

Mark Peskanov (violin). St<u>anle</u>y Wolfe: Violin Concerto (world première), Shostakovich. Avery Fisher Hall, Lincoln Center (Thur). 799 9595

Washington

David Wehr piano recital. Bee-thoven, John Pozdro, Debussy, Albeniz. Kennedy Center Terrac Theater (Mon), 254 9895 Chicago Symphony Orchestra conducted by Sir Georg Solti. Schubert, Shostakovich. Kannedy Center Concert Hall (Wed). **254 3770** National Symphony Orchestra conducted by Matialay Rostro-

povich, Andre Watts (piano). Holst, Schubert, Beethoven, Ber-

hoz. Kennedy Center Concert

Hall (Thur). 254 8770

Nathalia Truli (piano). Chopin, Prokofiev, Stravinsky. Tokyo Bunka Kaikan (Wed). 265 6361 NHK Symphony Orchestra, conducted by Horst Stein, with Dmi-try Alexeyev (piano). Tchaikov-sky, Shostakovich, Prokofiev. NHK Hall (Thurs). 485 1780 Tokyo Metropolitan Symphony Orehestra conducted by Jerzy Makksymiuk, with Isabella van Keulen (violin). Mendelssohn, Mozart, Stravinsky. Tokyo Bunka Kaikan (Thurs), 822 0727

### Janet Baker **BARBICAN HALL**

Janet Baker is President of the City of London Sinfonia, so her appearance with the orchestra on Friday was in the way of family business. She chose to sing the Brahms Alto Rhapsody (with the male contingent of the LSO Chorus) in the first part, and two Mozart arias in the second - "Al desio", the ravishing long replacement for "Deh vieni" that the composer supplied for a new Susanna when Figaro reached Prague, and Sextus's "Parto, parto"

from La clemenza di Tito. To catch this great artist in London is an opportunity that is becoming, it seems, ever rarer, and so for admirers it was a concert not to be missed. All three works, which Dame Janet has long made her own, in the flesh or on record (or both), have now to be more carefully delivered than they used to be. The voice has less volume, less brightness of attack, requiring to be "managed" (most noticeably so in Susanna's aria, which after all lies in soprano territory); this now lends the music an air of mature thoughtfulness, even seriousness.
Obviously, Brahms benefited

from the loan better than Mozart - the whole enactment of the Rhapsody was shaped with a mature musician's absolute control of mood and timing. and the poetry of the invention was revealed in a range of twilight-hued vocal colours of sublime eloquence.

In Sextus's aria, though the image of impetuous, lovelorn youth was no longer so easy to conjure up as before, the singer's command of the Classical style was still sovereign. The weighting and shaping of each phrase was dramatically inspired, and the music came to life in the chastely fiery way that remains her own.

Max Loppert

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Monday February 6 1989

# Shaking Asia's kaleidoscope

the Snake. It might seem to the Snake. It might seem to some Western eyes a fitting symbol. On Saturday Mr Eduard Shevardnadze, the Soviet Foreign Minister, announced that a Sino-Soviet Summit had been agreed; yesterday Peking announced that President Mikhail Gorbachev will indeed visit China from will indeed visit China from May 15-18. (It is likely the delay was caused by Chinese pres-sure on the Soviet Union to bring about a speedier end to the Vietnamese occupation of Kampuchea - pressure that presumably led to last night's nine-point joint statement on

The Year of the Snake is an appropriate year for a Sino-So-viet summit: it represents not deviousness but a time for reflection and searching for answers. Both countries now have much in common in their struggle to reform socialism. When the meeting happens, it will be the two countries' first summit for 30 years and will generate a whole new pattern of Asian, if not global, relation-

Time was when such a ren-dezvous would have set off Western alarm bells. Even 10 years ago the thought of a mild rapprochement between the giants was chilling. While the US then wooed China for all kinds of emotional and commercial reasons, its key motivation was to build a counterweight to Soviet might.

Domestic imperatives

All that has changed. President Gorbachev's accession to power has swung Moscow's policy from expansionism in Asia to a much-needed focus on domestic economic imperatives. Peking's insistence that Moscow should eliminate the "three obstacles" to Sino-Soviet summitry – the Soviet occupation of Afghanistan, the concentration of Soviet troops on the Sino-Soviet border and the Soviet-backed occupation of Kampuchea by Vietnam - has helped cool some red-hot trouble-spots. The glittering prizes of a meeting with Deng Xiaop-ing, fresh party-to-party relations and substantial economic

TODAY CHINA welcomes the Year of that elusive creature, As it happens. Presiden As it happens, President Bush will be dropping in on Peking before Mr Gorbachev. But this is not an effort to preempt a Sino-Soviet marriage.

Mr Bush will make his visit
after Emperor Hirohito's
funeral in Tokyo at the end of
this month. What could be more natural than a quick trip to China to see old friends in the country where he headed the US representative office in the mid-1970s before the restoration of full diplomatic ties. He will simply be affirming Sino-US bonds.

.Iakarta taiks

Mr Gorbachev's China initia-tives have given the Asian kaleidoscope its biggest shake in years. Heavy Soviet pres-sure led Vietnam to promise to withdraw its forces from Kampuchea later this year. The warring Kampuchean fac-tions, the Vietnamese and countries of the Association of South East Asian Nations are due to meet later this month in Jakarta with some hope of resolving their differences on the post-Vietnamese government. Soviet troops are at this moment withdrawing from Afghanistan.

In December Mr Rajiv Gandhi, the Indian Prime Minister, paid the first top-level Indian visit to Peking in decades, to ensure that India did not get left behind in these geo-political realignments. Ms Benazir Bhutto, Pakistan's new Prime Minister, will make the same call after Emperor Hirohito's funeral and will then hurry home to greet President

Bush on his way to the US. Japan, coincidentally the cause of much of this extended funeral diplomacy, is so far the least affected. It is committed to the US as an ally and trade partner. It needs its ties with China, uneasy though they often are. Its relations with Moscow are frozen while the Kremlin refuses to return the Kuril Islands, occupied since the end of the Second World War. But, as the rest of east Asia reviews its relationships, perhaps Japan and the Soviet Union will find a way to

# The future of learning

MARKET forces in place of planning and private money in place of public: this is the future Mr Kenneth Baker, the Education Secretary, says he wants for British higher educa-tion. Both policies have their attractions and both dovetail neatly with the general philos-ophy of the Thatcher Government. But the diligence with which Mr Baker will pursue either objective remains in doubt. Ideas which read marvellously in conference speeches are not always the stuff of practical politics.

This is especially true of market forces in higher education. It seems intrinsically implausible that a British Gov-ernment will ever present 18-year-olds with vouchers worth several thousand pounds and tell them to go off and buy a university education. Minis-ters, especially Treasury minis-ters. like to control public expenditure. If hard-working parents have never been trusted with vouchers for the school education of their children, there is surely little chance that tearaway students will be set free, however desirable this might be.

Wrong subjects

After all, they might want to study all the wrong subjects. During the 1980s, ministers have judged that the economy "needs" more engineers and contains the pure trades have been supported by the support of the suppo needs" more engineers and scientists. But students have actually wanted to study arts subjects and even soft social sciences such as sociology. Government planning has led to many unfilled places in engineering, especially in the polytechnics, and a shortage of places in the humanities. A desire to respect the preferdesire to respect the preferences of student-consumers

has figured low in the Govern-ment's list of priorities. The irony is that the interest in vouchers has surfaced just as the University Grants Com-mittee under Sir Peter Swin-nerton-Dyer is beginning to demonstrate its mettle as a central planning agency. The UGC, through subject reviews, forced mergers and closures, is striving to put right what it regards as the weaknesses caused by the rapid and unco-ordinated expansion of higher education in the 1960s and early 1970s. Top-down planning and the deliberate elimination of weak departments would not be possible under a decentralised voucher regime.

The Government's commitment to private finance is obvi-ously stronger. But there are snags. The extent to which unisnags. The extent to which universities have substituted private money for public so far is greatly exaggerated. Much of the non-Exchequer cash comes from publicly financed research councils, local government and quangos. Most of the external money is tied to spe-cific projects: only the profit is available to support universities' core activities and this is usually very small. The net contribution from external sources is minimal and nega-tive in the case of some univer-

Tuition fees

Direct contributions from industry, charitable founda-tions and alumni are welcome and should be increased, but they are not going to finance a revival of British higher education. What about contributions from students and parents? The student loan scheme put forward by the Government is likely to bring few savings in the medium term and cost money in the short run. Some academics calculate it would be cheaper to give the money away. Top-up tuition fees are theoretically practical but would be deeply unpopular. Oxford and Cambridge do not want to impose them because they are already under attack for taking too many students from privileged backgrounds. And if they do not, it is hard to see many others taking the

In any case the number of 18-year-olds is going to decline by 25 per cent over the next six years. The universities and polytechnics will be hard pressed to maintain student numbers. To make them charge fees hardly looks the best way to boost rolls. Fees, moreover, would hinder efforts to raise the proportion of stu-dents from the lowest socio-economic groups.

British higher education does need reviving. After a decade of austerity, university teachers are an ageing, poorly paid, fractious and frequently demoralised profession. And British continues to advecte Britain continues to educate far too small a proportion of the workforce to degree level. But market forces and private money alone are unlikely to bring about the desired trans-

or the first time in a genera tion, Britain's universities and polytechnics are near the top of the political agenda.
Not since the 1963 Robbins Report laid
the foundations of helter-skelter

the foundations of helter-skelter expansion in the 1960s and early 1970s has the feeling of an impending shake-up in the way Britain organises its higher education been so intense.

The number of students, what they should be taught, whether there should be a new funding system based on loans and vouchers, what lecturers should be paid, what resources should be paid, what resources should be devoted to research, whether private individuals and business should pay more of the costs – all these issues and more are suddenly in the melting pot.

The debate marks the end of two quite distinct phases. The first phase was one of growth in the 1960s and early 1970s and the second was of changes during the first Thatcher decade. It is now clear that whatever future is being carved out for

future is being carved out for Britain's universities and polytechnics, it will be governed neither by the old expansionism, nor, if recent statements by education ministers are taken at face value, by the policies

adopted since 1979.

The Government is turning its attention from the education of 5-to-16-year-olds to that of the over-18-year-olds. Mr Kenneth Baker, the Education Secretary, speculated about a markedly different higher education system for Britain at Lancaster University last month. He suggested that it would be much nearer the model found in the US than that of Western Europe. He added that the platform for this transformation would be put

in place sooner rather than later. The Robbins Report, completed in 1963, crystallised the view that higher education was fundamental to Britain's ability to compete in a world economy where brainpower was the key input. Robbins recommended 16 new universities and a doubling of the student population to realise this.

Extra resources on an unprece dented scale were ploughed into higher education over the following 10 years, a period still seen by some academics as a golden age. But. by the mid-1970s, there was a widespread feeling that the expansion had run into the ground and the Government was viewing the growth differently.

Whitehall's specific worry was: how precisely had the expansion contrib-uted to an increase in national pros-perity? The belief grew that much of what went on in the universities, both in teaching and research, was wilfully irrelevant to the outside world.

Robbins had made some highly sceptical remarks about traditional education at British universities single honours degrees studied in narrow depth at a few universities by a small élite, who had first attended public or grammar school. The report saw transformation of this pattern as a precondition for the expansion of higher education: "greatly increased numbers will create the opportunity to develop broader courses on a new and exciting scale."

In the event, not much changed. True, Robbins heralded the creation of the polytechnics and of technological universities such as Salford and Aston. True, too, joint honours courses, introducing some flexibility into the system, flourished at the newer universities.

But the narrow mould of British the Robbins Report. In some polytechnics, philosophy degrees were still considered essential for credibility. considered essential for credibility. When the report was written the archetypal student was male, white, middle-class, aged 18-20, with good A levels and studying full-time. Such a student is still typical today, with the sole exception that the system now cotters for many more female, white caters for many more female, white, middle-class, full-time students, aged 18-20 and with good A levels.

Labour ministers in the 1970s, such

as Mrs Shirley Williams, began to

Michael Prowse and David Thomas introduce a series on UK higher education

# Changing fashions in universities

voice their unease with the universi-ties. They received short shrift, a response which some academics were later to regret. The Thatcher Government was much blunter. It had no ment was much blunter. It had no time for the dons' apparent reluctance to weigh the needs of employers, to take their teaching (as opposed to their research) responsibilities seriously, and to deal with those who abused academic freedoms to draw a full day's pay for half a day's work.

There was a "widespread view, both in Westminster and in Whitehall, that

Westminster and in Whitehall, that the university system is not to be moved by reasoned argument, and that British universities are as wastefully organised and as feather-bedded as British Rail or British Steel," in the words of Sir Peter Swinnerton-Dyer giving a controversial farewell speech as Vice Chancellor of Cambridge University in 1981 - a speech which was instrumental in securing him his present job as chairman of the University Grants Committee (UGC).

Then followed the ferocious financial squeeze of the 1980s. Staff numbers were cut. Most universities struggled to make ends meet, with a handful approaching bankruptcy. Equipment and library budgets were slashed. Salaries and career openings



were held back to the point where many able graduates are now unwilling to contemplate an academic career. The proportion of university staff aged 35 or under has declined from 29 per cent to 15 per cent in the

Many vice chancellors now concede that the cuts did some good. "I think the universities needed a shock," says Professor Graeme Davies, who as the Vice Chancellor of Liverpool University, young, highly numerate and with strong business links, is typical of a new breed of vice chancellor. Universities, he believes, are now

more resilient, more enterprising and more financially aware. "The system has been forced to look critically at resources and priorities, and this has not been a bad thing." The polytechnics appear to have made a better fist of the 1980s. The

giving employers what they say they need - has suited them. Their reaction to the squeeze was different from that of the universities. Rather than battening down the hatches, the polytechnics continued to recruit and have boosted their intake of full-time students by 43 per cent since 1980: "With a lot of kids hanging on the door, we weren't going to turn them away," says Dr Robert Smith, princi-

pal of Kingston Polytechnic. Their record with part-time students - most of whom are also older students — has also been impressive. These numbers have jumped 20 percent. To do that, the polytechnics have had to devise more flexible courses, sometimes taught in the evening or at weekends, often allowing students to pick and choose from

a menu of topics and to take a qualifi-cation over a long period.

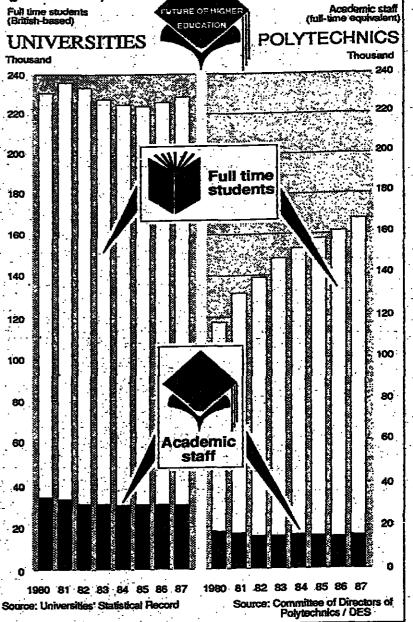
But even the polytechnics have counted the cost of the 1980s in deter-iorating staff-student ratios and in crumbling buildings and inadequate equipment. And polytechnic directors like Dr Smith are assuming that the squeeze will continue. In the universities, the pain is far

from over. The universities are fore-casting cumulative deficits of £72.9m in the five years to 1991-92. On top of cuts already made, they are planning to shed 5,200 staff and may have to lose a further 3,000 to stop the upwards drift of their pay bill. The Association of University Teachers, protesting against pay levels which embarrass even its members' employers, is in the middle of an unprecedented boycott of examinations.

The cuts have turned out to be too blunt, too severe and too prolonged. Nowhere is this more clearly shown than in the record on student numbers, higher education's bottom line. The universities educated 2.8 per cent fewer UK-based undergraduates last year than in 1981-82. And they have managed this dismal performance despite roughly constant numbers of 18-20-year-olds.

In a round of speeches and brief-ings, education ministers have sig-nalled that the Government will be adopting a different approach in the 1990s. Britain's record of educating just 15 per cent of its young people beyond 18 does not stand comparison with industrial competitors, such as with industrial competitors, such as
the US and Japan, where the ratio is
much higher. The poor education of
British managers and the shortage of
graduate engineers are just two of the
chronic problems flowing from it.
From one perspective, however, the
expansion is singularly ill-timed. The
peaks and troughs of the demographic
roller-coaster mean that there will be
a third fewer 18-versalds in 1995 than

a third fewer 18-year-olds in 1995 than a decade earlier. Even to stand still during the next few years, colleges will need to attract those students mature, part-time and often without



traditional academic qualifications such as A levels — who in the past have either shunned or been shunned by higher education.

Yet, given the long lead times in any educational change, Mr Baker's advisers believe that hard thinking is necessary now for sustained growth after 1995. One point is already clear: most of the additional new students who, it is boped, will be enrolling in the late 1990s will not be receiving what has traditionally been thought of as a British university education.

Officials are already actively think-ing in terms of three tiers of univer-sity. At the apex will be institutions, 12 to 20 in number, which have the facilities and resources to carry out first-rate research in most subjects. Next will come a middle tier with good research capabilities in a limited number of subjects. The third tier will be, in effect, teaching universities, doing little research. Their mission will be to maximise throughput of students, rather like lower-grade state universities in the US.

This vision is, in one sense, an evo-lution of an informal pecking order which already exists. It is never likely to be set in concrete: the universities' reputations will rise and fall by their own efforts. But it has been ha by a round of subject reviews being conducted by the UGC, which is concentrating expensive laboratory-based

subjects such as physics and chemistry in fewer universities.

The key point is that most of the extra students flowing into the system in the later 1990s will be chan-nelled into the lower-cost third tier. No matter what an institution is actu-

ally called, the students will be receiving an education on the polytechnic model: teaching-intensive and with little exposure to frontier research or thinking. "Some of the universities will become more like polytechnics. The labels may stay when the reali-ties have broken down," as one senior Whitehall official put it.

This change will, it is hoped, go alongside a much greater variety of courses and types of students, at last responding to an aspect of the Robbins Report ignored 25 years ago. But the Government has already staked out one boundary to the debate, marking a final break with Robbins's guiding philosophy of making university places freely available to any student with the right qualifications.
It is clear that the public sector will

not be ploughing in the finance to pay for the expansion which ministers so enthusiastically propound. At the heart of the new agenda is the plan to base higher education plans on an influx of private money. Hand-in-hand with this goes a new rhetoric of con-sumer choice: if students are to pay more for their education. should respond to their wishes, partic-

ularly for value for money.

The interest in loans, private fees and vouchers flows from these newly fashionable ideas. Just how coherent this vision is, and just how it will mesh with the strong impulse still existing to plan student numbers and course provision from the centre, remains to be seen.

Further articles in this series will appear in the UK news pages during the week.

### French socks and shares

■ Among the many mysteries left unresolved by the official report into France's Pechiney insider dealing scandal is the burning question of Pierre Bér-

égovoy's socks.
The Government has repeatedly stated its determination to shed all possible light on the affair, but questions about the Finance Minister's socks, at the centre of the debate since Pierre Joxe, the Interior Minister, cited them as evidence of his colleague's hon-

esty, are being firmly rebuffed Memories of the offending articles, described by Joxe as "modest", are hazy. Some political commentators recall a slight crinkling around the ankles, contrasting with the sheer splendour of Edouard Balladur's hosiery, which may have been kept up by suspenders. But Bérégovoy's predecesers. But Bérégovoy's predeces-sor at the finance ministry was noted for the quality of his tai-lor and widely suspected of buying his shirts from Turn-buil and Asser.

In any event, the scandal appears to have called a halt to the Socialist Party's side-ways drift into elegance: cash-mere socialism is out.

Jack Lang may get away

Jack Lang may get away with wearing the suits given to him by designer Thierry Mugler. A culture minister, after all, must look the part, and France has no Princes of Wales to fly the flag of its Michel Charasse, the outspo-

ken Budget Minister, will prob-ably also be forgiven for his extravagant collection of braces. They are, for the most part, loud enough to qualify as "populist".

As for François Mitterrand, whose suits are believed to have been discreetly remodelled by Cifonelli, one of Parts's most exclusive tailors, his black felt hat and burgundy scarf are viewed as too impor-tant a barometer of the President's intentions to be sacrificed on the altar of

# BSERVER

expediency. It was the hat and scarf which gave the first reli-able signal last March that Mitterrand would stand again for the Presidency, three weeks before he announced his candi-

Accusations in the newspaper Libération that Bérégovoy himself had worn a Dior suit during the 1986 legislative elec-tion campaign, however, raised a number of eyebrows. Whatever he wears on his

feet or on his back, Bérégovoy now seems fated to wear red socks in his cartoons. Plantu, the caricaturist of Le Monde, has already added them to his portrait, and they will be hard

Real sport

■ After the England-Scotland match at Twickenham on Saturday, Will Carling, the England captain, was inter-viewed on television. "It's only a game," he said. As it hap-pened, it was not the best game that has ever been seen, but when did you last hear

No parking

There is almost no point in appealing against parking fines, even if you believe that you are in the right. A reader reminds me that, although you might normally expect to get away with it unmolested, it has never been legal to park on a single yellow line, even within the permitted hours. The key law is the law of obstruction, which came in long before yellow lines were

There is a brief reference to this in the Highway Code. Among the small print of the "you must nots" is a line say-



"He says he's a plain clothes

ing "park your vehicle or trailer on the road so as to cause unnecessary obstruc-tion". No matter that there seemed not the slightest chance of causing obstruction when you parked it. If a police-man or a traffic warden says that the vehicle was causing obstruction later, obstruction

Neverthless, as I wrote last week, the current practice of week, the current practice of towing cars away, and making you pay to get them back, has become more than a trifle arbi-trary. A better course might be to make more of the single yellow lines double in order to keep us out of temptation.

Botha's reform

■ Odd how quickly yesterday's bogeyman can become today's liberal. Not so very long ago there was hardly a good word to be said for President P W Botha of South Africa. The

tide began to turn last October when it was finally realised outside the Republic that he was under serious pressure from the right, which regarded him as a dangerous reformist.

When the extreme right did well, though not spectacularly so, in the municipal elections so, in the municipal elections that month, there was suddenly talk among white liberals, perhaps especially abroad, of the need to understand Botha's predicament. People who had never had a good work to say for him before began to show some symmathy. began to show some sympathy. The man who had previously been seen as the chief obstacle to reform was transformed overnight into the reformers' best hope. When Botha resigned as

ader of the National Party last week, the switch in atti-tudes was even more striking. Winnie Mandela, no less — wife of Nelson — was shown on BBC television almost on BBC television almost regretting his going. South Africa had come so far under his leadership, she seemed to be saying, that his departure was bound to be a setback. And indeed that seems to be the general view. the general view. Yet I wonder. The new fact

about South Africa in the last few months seems to me that

almost everyone is talking almost everyone is talking about reform. In the past almost everyone used to talk about the inevitability of disaster, and the only question was how long it could be postponed. That is a great change.

As for the fickleness of the commentators in deciding that there was something to be said for Botha after all, look out for someone telling you that Paraguay was better off under Alfredo Stroessner. Perhaps. Alfredo Stroessner. Perhaps, of course, it was, and the Gen-eral was beginning to liberal-ise: always the difficult hit.

Clean sweep

■ Newspaper cutting: "Birmingham is to brush up its image by using street sweepers as tourist guides. Armed with leaflets, the 26 road sweepers will get new white overalls." THE LORD'S TAVERNERS PRESENT

# THE **HENRY COOPER BOXING EVENING**

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shouting. The Soviet occupation of Aighanistan may be drawing to a close but the war in Afghanistan, it

in Afghanistan, most of them in the west and in the northern area close to the Soviet border, with perhaps only 1,000 or fewer in the capital, Kabul, mainly around the airport. The Soviet Union invaded at

Christmas 1979, to prop up a wobbly Communist: Government in a country which had been torn by tribal and ethnic rivalries for decades. They miscalculated the determination and fervour of Moslem peas and fervour of Moslem peas-ants fired by fibud (holy war). The full might of the Soviet army and air force has not been able to crush the resis-tance which, backed by the West, has stood firm despite the loss of more than im lives. Countless others have been mained and half the 15m popu-

lation are now refugees.

Throughout the occupation, the Communist regime in the Communist regime in Kabul, under successive leaders, has been unable to make any military or political headway. The Soviet Union has despaired of the enterprise and in the face of mounting domestic hostility to a war which seemed increasingly pointless and unwinnable, Mr Mikhail Gorbachev, the Soviet President, decided to hite the bullet of defeat and military

humiliation by withdrawing.

However, having spent nine
years winning this victory, the
Mujahideen resistance groups
have occupied the nine months

since the Soviet withdrawal began in throwing away each opportunity for peace.

The Soviet occupation was resisted by all but a handful of Afghans — middle class educated without a manufacture of the soviet occupation. cated urban professionals. especially women anxious to be free of Islam. For the rest, the goal of removing Soviet troops united Shia and Suami Moslems, the majority Pustun ethnic group with minorities like the Tajiks, Uzbeks, Bazaras, Turkomans, Nooristanis, tribes like the Barakzais and the Popolzais, and as many clans as there are valleys and hilis in Afghanistan.

None of these groups cares much for the others and once the Soviet forces have gone they seem set to strike up their old rivalries which the Soviet Robin Pauley on the last days of Soviet presence in Afghanistan

# but the war in Augustianse seems, is not. There are 10 more tense, frozen days to go before the February 15 deadline agreed with the United Nations for the complete withdrawal of Soviet troops. All the signs are that the exit will be completed early. After more than nine years of war with a revolving occupation force of about leaves, the war stays

occupation so rudely, but tem-potarily, interrupted.

The struggle has failed to throw up one charismatic, uni-tying Afghan personality to be

a modern equivalent of the

great warrior Ahmed Shah Saddozzi who laid the founda-

tions of modern Afghanistan

more than 200 years ago. This explains why, with only a few days left, there is no sign of a political agreement about the future government of the country. All attempts at foreign

mediation have failed and there is a power vacuum.

Mr Eduard Shevardnadze,

the Soviet Foreign Minister, arrived in Pakistan's capital

Islamabad, on Saturday in a last-ditch attempt to find a political compromise. He is planning to meet the main

resistance leaders there today. The Soviet Union has accepted military defeat but is envious

not to have its political face

slapped as well.
Mr Shevardnadze's demands

Mr Shevardnadze's demands have, not surprisingly, been quite modest. He wants the ruling People's Democratic Party of Afghanistan (PDPA) included in the discussions about the political future of the country. The Afghans plan to hold a sizure (assembly) to consider an interim government, it has been much postnoned but

has been much postponed but is now planned for Friday, Mr Shevardnadze wants a respect-able representation at it for the PDPA even if the party is not ultimately included in a new

interim government; in return the Soviet Union would airlift most of President Najibullah's

So far, Mr Shevardnadze has

been rebuffed. At the last count, the planned size of the

Cabinet out of the country.



shara had reached 519 with no places for the PDPA and only 19 for "good Moslems" - a euphemism for non-PDPA members of the Kabul Govern members of the Kabul Govern-ment and low-ranking officials who have worked for the Kabul administration.

The most senior good Mos-lem is Asis Zahir, Minister for Local and Rural Government, and it is around him that a

good deal of rumour-monger-ing is focused. Some form of coup or defection by the Afghan Army in Kabul now seems the only way to break the deadlock and avoid a civil war in which thousands more would become casualties. If there were a "mock" coup, one argument runs, the Soviet

**AFGHANISTAN** 

**PAKISTAN** 

USSR

Termez

KABUL

Ghazni

Cabinet under the "good Mos-lem" Asis Zahir. It would then be difficult for the Mujahideen leaders to resist pressure from the Soviet Union, supported by Pakistan, Iran and Saudi Arabia, the Mujahideen's most important Moslem backers, to find a political compromise for a shure which would enable all sides to save some face. But nothing in Afghanistan

bullah group and instal a new

is ever as easy as theories or rumours. Apart from anything else, the Mujahideen cannot agree among themselves. The majority Sunnis are divided into seven main resistance groups with political leaders based in exile in Pakistan,

Barikot

where there are 3.5m Afghan refugees. These seven groups dislike each other with a religious fervour, some want the exiled King Zahir Shah brought back, some want a fundamentalist government in Kabul, others say they will fight on against such a govern-ment. The seven leaders, some of whom had no authority before the Soviet invasion and may have none after it is over, are at odds with many of their own military commanders inside Afghanistan.

The minority Shias are divided into eight main groups and their leaders are based in Iran, where there are 2m Afghan refugees. They too cannot agree on anything except that they want a lot more seats at the shura than their 15 to 20 per cent share of the population would warrant. This, they say, is to prevent a repeat of the situation before the Soviet occupation when the Sunnis repressed and persecuted the Shias. Some of the Pakistanbased Sunnis say they will fight any interim government constructed by a shura which gives even one of its 519 seats

Things are not looking good. Not surprisingly, the number of Afghans fleeing to Pakistan and Iran is increasing in the face of this political bickering. The Mujahideen may have thrown away the last chance to stop the bloodshed and get Najibullah's "puppet" regime removed to exile in dachas on the Black Sea and villas in India, all of which are ready and waiting.
Unless Mr Shevardnadze

achieves a breakthrough before he leaves for India later today,

the Soviet Union may well drop its plan to take President Najibullah out, opting instead to leave him to fight on, sup-plying his forces with what-ever they need, for as long as possible, from the Soviet

How long the Kabul regime could last under such circumstances is another matter. Kabul is the key. The resistance controls the main roads in from Pakistan and Jalalabad in the east and from Kandahar in the west.

The Soviet Union is withdrawing by bringing men and equipment to Kabul and then heading north along the Salang Highway, through the Salang Tunnel, and north across the Oxus River to the Soviet Union. Others are going by air from Kabul Airport. The combination of snow, ice and guer-rilla attacks has made the Salang convoy slow and perilous. The guerrillas are likely to capture the highway immediately after the Soviet exit which will enable Kabul to be besieged. If they also take the airport, no food, fuel or supplies will reach the city, the population of which has swollen from Im to 2.5m during the war. Even now there are serious food and fuel

shortages.
There are two signs that the Soviet leadership does not believe Najibullah will survive long after February 15. The first is that the road outside the Soviet Embassy has been cleared of trees and widened for what looks remarkably like

an emergency air strip.
The second is that the northern Afghan town of Mazare-Sharif, close to the Afghan border, is being used as a second, increasingly fortified, capital. Families of government members and officials and of the intelligence forces have been moved there. So have a large number of Afghan soldiers. It is not clear that all withdrawing Soviet troops have crossed into the Soviet Union yet; many are thought to have bro ken their journey in Mazare-Sharif to help fortify it and to leave behind much of their arms and equipment. If Naji-bullah decamps and fights from there, supported from the Soviet Union, the spectre of partition would appear - and the north has most natural resources including all the nat-ural gas and much of the pro-ductive agricultural land. Within days now, all the

Soviet personnel — except a few military advisers and diplomats — will be gone from Afghanistan. They will be dieved to be out and the rest of the world will be pleased to see them out. But for the Afghan people the prospect of death, destruction and tragedy looks little changed.

### LOMBARD

# That trade-off comes again

By Samuel Brittan

THE THOUGHTS which follow take off from a fascinating article on this page last Wednesday by Terry O'Shaughnessy of King's Col-lege, Cambridge, (Trying to arrive at a reasonable

trade off).
His thesis is that at any one period there is a choice or trade-off between the current balance of payments and the unemployment rate. In other words, the lower the number unemployed, the bigger the current payments deficit. Unfortunately, he suggested,

the position of the trade-off line has deteriorated over the years. Whereas a current account balance could be achieved in the 1960s at around half-a-million unemployed, in the 1970s it required over a million, and around three million in the 1980s.

My first reaction was that it all seemed very familiar, as I had known and lived with the same structure of reasoning for a very long time. For the O'Shaughnessy trade-off is almost exactly like the Phillips curve suggesting a short-term choice between unemployment and inflation. In both cases the choice turns out to be decep-

Pursuing the subject further, Friedman and other neo-classical economists argued that attempts to boost demand to maintain unemployment below a critical level led, not merely to inflation, but to accelerating inflation, and were therefore unsustainable. If the inflationary pressure is siphoned off into a payments deficit, that deficit would take off into the stratosphere for similar rea-

sons. Indeed, it was this "accelerationist" reasoning, rather than anything of a technical monetary nature, which convinced me that the post-war version of Keynesian demand management was deeply flawed and that the roots of unemployment would have to be tackled from the labour market or supply side. Be that as it may, the neo-

classical non-accelerating inflation unemployment rate (NAIRU) is almost identical with O'Shaughnessy's sustainable rate, except that it is defined in terms of inflation rather than the balance of pay-

ments. If one then remembers that that rate, as defined by both schools of thought, has drifted badly upwards since the 1960s, the analogy is almost complete.

A common-sense observer might at this point exclaim that the British economy has all along had the same underlying problem, sometimes expressed as accelerating inflation, sometimes as a deteriorating current deficit and sometimes as excessive unemployment. The trade-offs undoubtedly worsened up to at least the early 1980s and, whatever one's hopes of supply side improvements, the conclusive test is yet to come.

But the matter cannot be left there. If the balance of pay-ments were the main obstacle to full employment, all we would need to remove it would be a monetary union contain ing both surplus and deficit countries. But to say this would be to oversell, and there fore discredit, the desirable goal of European monetary union. Indeed the Cambridge interpretation cannot explain the upward drift in unemploy ment in surplus countries like Germany, which ought on that theory to be bursting with overfull employment instead.

If the current deficit really is a problem why cannot we remove it by the textbook combination of expenditure reduc-tion and real depreciation? If we can, Mr O'Shaughnessy's problem does not arise.

If we cannot, it is because at full employment there would he successful resistance to the real wage cuts implied, and the process could only succeed at two or three million unemployed, or whatever the NAIRU now is. Thus it is the resistance of labour market institutions to market clearing real wages which constitutes the obstacle to full employment.

I am sorry that there have been some thorns in my prof-fered olive branch. But the Cambridge blockage on the subject of pay and jobs and the obsession with the extremely superficial problems arising from frontiers and currencies is an obstacle to recognising the common ground that undoubtedly exists.

# **LETTERS**

### 'Free markets are fine among equals'

From Mr Peter Minton.
Sir, UK companies manufacturing technological products
are likely to be a primary target of continental European
and north American predators. in the run up to 1992. For their European competitors they provide an easy access to our domestic markets - for others an easy way into the European

marketplace after 1992.
Allen Sykes's article pointed out the bid-proof nature of the important European companies (January 4); this is certainly true of those in the technological area of business. So the rationalisation which the European electronics and electrical industries so badly need will almost certainly come from the purchase of UK companies by

continental groups.
The joint ventures being the joint ventures being signed at present are hardly the meeting of equals. Will they — as Christopher Lorenz suggested recently in your Business Column — end in tears for the UK partners?

The UK is the only devel-

oped country which has no governmental strategy to protect and enhance the technologies on which its future strength depends. Free markets are fine among equals, but there are no comment on the average level of efficiency of UK companies governmental strategy to pro-tect and enhance the technolo-gies on which its future strength depends. Free mar-kets are fine among equals, but there are no genninely free markets in technology other than in the UK. So UK compa-nies such as GEC, Racal, STC can be bid for, but have almost can be bid for, but have almost no opportunity to hid for their opposite numbers in, say, West Germany.

1992 could therefore see a large part of the manufacturing element of the electronic and electrical sectors gone. As Ian Tegner says (Letters, January 27), this will create a dilemma for institutional investors. If 1992 is going to mean something, it should be that we look at pan-European sectors - for example, invest-ing in CGE not as part of a French, but as a constituent of a European electrical, portfo-

Peter Minton, Sheppards, 1 London Bridge, SE1

compared with their continental counterparts. I merely said that the continental practice of high leverage and equity hold-ings by banks is a formidable restraint on managerial ineffi-

I argued that the comparative inefficiency of any bidder should be justification for referral to the Monopolies and Mergers Commission if the bidder is hid-proof. If a bidder is and will remain efficient, what economic detriment does the UK or the European Community suffer from permitting such a bid to proceed? It is difficult to see how much further it is possible to go without making the criteria for permitting bids to become leventy. ting bids to become largely subjective – that is, based on non-economic criteria such as

"fairness."

Mr Tegner's point that the

In an acquisition a bank has

to compare this with the rela-tionship it may have with an

acquirer company and the

returns it could make for its shareholders (banks have these

too) through financing the acquisition, plus the additional business it might get if the hid

Banks must wonder what

people mean when they talk of loyalty in acquisitions. The bank's prime job is to provide finance. It is the shareholder's

responsibility to determine the

hid-proof nature of so many of our EC competitors makes rationalisation for the single European market something of a one-way process, potentially to the UK's serious detriment, is an interesting generalisation with which I have some sympa-thy. The question to be asked is: how many UK companies are or have been precluded from important rationalisation by their potential takeover targets in Europe being bid proof? Some objective evidence is urgently needed on this critical point.

100 Miles

160 Km

INDIA

rial issue, what solution can be proposed that is not worse than the problem it seeks to remedy? Careful thought is needed on this if a case is to be made for modifying government policy. But any change must pass the essential test of promoting the long-run efficient use of UK (or UK-owned) Allen Sykes

31 Charles II Street, St James's Square, SW1

merits or otherwise of the

rarely have problems with bank relationships. Companies

not performing so well should

not be surprised or offended

when banks, observing all the correct procedures on confiden-

tiality of information, do what

they are there for, and provide

1 Grosvenor Place, SW1

Paul Spencer,

Companies performing well for their shareholders will

# "Business with 20 Italian companies. 20 locations. 20 different ways of looking at problems. How many banks handle your business?"

 Nearly 500 to be precise, and what's more important is exactly where they are. Geographically speaking, they're better distributed than any other single

- One example... ECO Italy... Electronic Collections on Italy. One account in whichever branch is best for us and all our business - wherever it comes from-

Yes. Don't worry, it's fully computerized...

 O.K. Henry, sounds good, but any chance we can try this service out?

 Great. Why don't we give them a call, then?
 Er., well... in fact, I already have done. They're expecting us tomorrow.

EM Crequo banking with understanding

Head office: Milan - 2 Piazza Cordusio, 20123 Milan, Italy nches abresd: London - Los Angeles - Madrid

### Relationship with the bank is a two-way street

companies want it both ways.
In my experience a bank still looks very carefully at its relationship with a customer: how far back it goes, quality of the involvement; seniority of the contacts and of course have

contacts and, of course, how extensive the relationship com-

pared to other banks. But over the last few years most compa-nies have become more trans-

action orientated, and this has

forced banks to look not just at the relationship but also at the returns that relationship

sengers are accustomed to

these trains, and a tradition of

usage has grown up around them. Changing the design of

From Mr Paul Spencer.
Sir, "Loyalties in banking" (leader, January 18) very fairly represents the current debate on banking relationships, and was responded to by Mr John Grout (Letters, January 27). Having read Mr Grout's views on relationship banking I came to the conclusion that what advantage he gave his

"relationship bank" was mini-mal, and yet he expects com-

plete loyalty in return.

350

14 3

No wonder banks believe, as

your leader writer says, that

eration opted for a more mod-ern version of the traditional

slam-door train. It was recognised then that slam-door trains were unrivalled for getting passengers on and off quickly at busy sta-tions; for providing as many pessengers as possible with a seat; for providing something It is generally acknowledged that these sliding door models will compound the problem; reducing passenger capacity and adding to congestion at stations to hold on to for passengers who did not get a seat, and for providing convenient places to put their coats and bags. Recent studies by British Just before nationalisation of Rail have confirmed this. Pas-

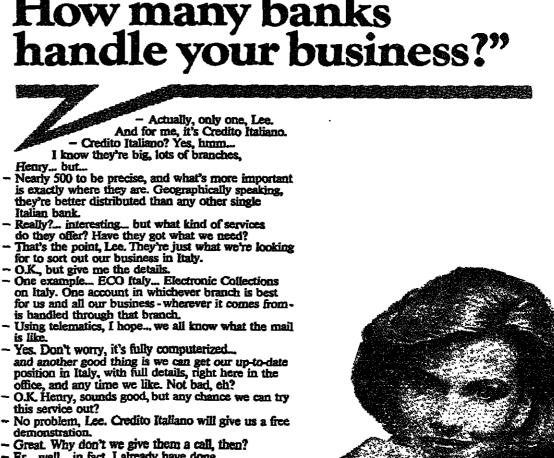
the trains is liable to cause passenger resentment, and could result in the rail system becoming clogged up.

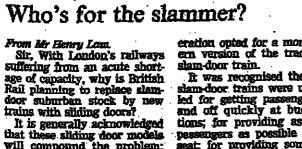
Further advantages of slamdoor stock are that, being mechanically more straightforward, it is less expensive than sliding-door stock to build and maintain, and more reliable in

The obvious disadvantage of slam-door stock is that passengers open doors on moving trains, sometimes causing accidents. But sliding-door trains are a technological sledgehammer when it comes to cracking this particular nut. All that is required is some

form of centralised locking, under the control of the train crew, it should not be difficult to devise an inexpensive and robust safety lock which would do the trick. It could then be fitted to existing carriages with slam doors, many of which are going to be around for another

15 or 20 years.
Could it be that British Rail's managers are opting for sliding-door stock through an excessive concern for image, and a desire to be seen to be using the latest technology? Henry Law, 19 Queen's Gardens, Brighton,





the railways, when trains of: 1920s vintage were due for replacement, the Southern Railway contemplated the introduction of sliding door trains, but after careful considJanet Bush on Wall Street

### A balancing act for the task force

TESTIMONY on what should or should not be done about leveraged buy-outs and hostile takeovers has been flooding Congressional news wires since the inauguration. Less well publicised is the debate at state level and within the pen-sion fund industry whose bil-lions have been a crucial component of LBO pools such as the war chest of Kohlberg

Kravis Roberts. Many states issue guidelines to the managers of their public pension funds on takeovers. proxy fights and restructur-

In New York, a task force is examining the investment of public and private pension funds in corporate takeovers and two public hearings will be held in March.

The furore over leveraged buy-outs has provoked a wider debate about the regulation of pension fund investment.

The concern is two-fold. First, the task force wants to find out whether leveraged buy-outs, and therefore pen-sion fund investment in LBO pools, is damaging to the local

Mr Vincent Tese, economic development director to New York state Governor Mario Cuomo, said that concern in New York was heightened when rumours surfaced of a possible takeover of Corning Glass, a major employer in a part of the state which suffered very high unemployment in the last recession.

Secondly, the state wants to examine ways in which pension funds could be encouraged to invest more conscientiously in the future of the state's infrastructure, research and

development and job creation. In New York, around \$1bn of a total \$46bn is earmarked for leveraged buy-out funds. About \$500m of that was invested with KKR and some in a Forst-

mann Little LBO pool.
Less than desired is being invested in the future of the state economy. In 1987, the state legislature enacted the so-called basket clause which gave trustees leeway to invest up to 7.5 per cent of their assets in a diversified portfolio including investments which helped the state economy.

"So far, none of the funds ing this goal. It is clear the method of allocating funds needs review, and new devices must be found to increase the use of the basket clause," Mr

Tese said. At the centre of the pension fund debate is ERISA – the Employee Retirement Income Security Act of 1974 - which requires fiduciaries to manage pension plan investments pru-dently, and solely in the interest of participants and benefi-

Mr Ira Millstein, principal consultant to the task force and chairman of the Board of Advisors of the Centre for Law and Economics at Columbia Law School, believes that, eventually, ERISA may even be amended to make sure the right balance is struck on where pension fund assets are invested.

Last week, the Labor and Treasury departments issued a statement interpreting the duties of pension fund trustees under ERISA towards takeovers which offered a premium to the market price. Some pension fund trustees had felt it was their duty automatically to accept such offers to capture

the premium.
The Treasury and Labor departments said this was not the case but that fiduciaries had a duty to ensure the "eco-nomic best interest."

In other words, fiduciaries should take a fairly close and analytical look at the merits of a takeover proposal and make an active decision on whether to support or reject the plan. The implication is that pension fund support for a take-over simply because it offers shareholders a premium may not be forthcoming if there are judged to be long-term risks to

the company.

ERISA is also being looked at in light of the paucity of investment in the longer-term health of local economies.

Mr Millstein said that academics and regulators are now

wondering whether ERISA draws the strings too tight. Its requirement that fiducia-ries must act primarily in the interests of beneficiaries dis-courages investment in the local economy in, for example, infrastructure projects offering a less certain return, which can often only be realised in

the longer-term.

There is a feeling that the balance between straight investing for the maximum return and investing for longer-term, indirect economic benefits is slightly skewed," Mr Millstein said.

# Shevardnadze to meet Afghan rebel chiefs

By Christina Lamb in Islamabad and Quentin Peel in Tashkent

MR Eduard Shevardnadze, the Soviet Foreign Minister, has extended his visit to Islamabad in order to hold talks today with Afghan resistance lead-ers. The surprise talks repre-sent a final attempt to reach a peaceful settlement in Afghanistan and avoid a prolonged civil war after February 15 deadline for the Soviet troop withdrawal.

Shevardnadze's rearranged schedule will enable him to meet Dr Ali Akbar Velayati, the Iranian Foreign Minister, and Mr Yuli Vorontsov, the Soviet Deputy Foreign Minister and Ambassa-dor to Kabul. Both flew into

Islamabad last night from Teh-ran with Mr Sibghatullah Mojadiddi, head of the Pakis-tan-based Afghan resistance alliance.

Yesterday a mass of Soviet armour, artillery and trucks loaded with soldiers assembled in the biting cold at the Afghan border town of Hairatan on the Oxus River bank, ready for a ceremonial crossing back to Soviet towntown today. back to Soviet territory today.

A big reception at the Soviet border town of Termez is planned for the returning sol-

diers with full coverage on national television, as the their military debacle. However, their departure leaves President Najibullah's regime tottering in Kabul, battered by rocket attacks on the suburbs and a food blockade of the capital enforced by the

Mujahideen guerillas. The Soviet news agency Tass reported yesterday: "Kabul is now effectively under martial law. For the purpose of ensur-ing security the armed units of the people's militia and volunteers stepped up control over the deliveries arriving in the capital and are searching

vehicles." Soviet authorities are deter-mined to put a brave face on Ms Benazir Bhutto, Pakistan's

Prime Minister, and Mr Yaqub Prime Minister, and Mr Yaqub Khan, Pakistan's Foreign Minister, Mr Shevardnadze apparently asked the Pakistani Government to sign a reaffirmation of the Geneva accords, probibiting third party intervention in Afghan affairs. He also asked the Pakistanis to sign an agreement that all external sides stop arming their respective allies in the Afghan conflict.

Pakistan refused. Ms Bhutto

Pakistan refused. Ms Bhutto could not agree to such requests without risking a rift with two key influences on Pakistan's Afghan policy – the Pakistani Army and the United States

# Rodriguez discourages the cynics

Ivo Dawnay assesses the prospects for democracy in Paraguay

he departure of Gen Alfredo Stroessner from Paraguay might, but only might, mark the final passing of the dinosaur era of atin American dictatorships. General Andres Rodriguez, who seized power in the early hours of last Friday, has vowed to respect human rights and restore democracy to the lan-dlocked republic of 3.5m people, after 34 years of interna-tional ostracism of one of the most reviled regimes on the

But while most of the population in the sleepy, village-like capital of Asunción seemed to welcome the end of the Stroessner years, in diplomatic circles at the weekend there remained scepticism over the depth of the new junta's commitment to true democracy.

This hesitancy rests on the suspicion that the bloody events of February 2 represent not a genuine redivision of the Paraguayan cake, but merely a transfer of the cake knife between the two warring fac-tions of the long-ruling Colorado Party.

"It is", said one seasoned observer, "not so much a coup d'état as a putsch." Gen Rodriguez has been doing his best to discourage this cynicism. In his sole explanatory speech since the takeover, he deliv-ered ideological goods madeto-measure for a doubting international audience.

It called for reconciliation with the Church, an end to privileged elites, the restora-tion of long-abused human freedom of speech.

Barely 24 hours later, however, a report by a CBS television crew was censored for referring to deaths in the fighting - believed to exceed 250 - and to alleged but unproven links between the new leader

and drugs trafficking.

Despite Gen Rodriguez's professed aim to reunite the ruptured Colorado party, his first Cabinet appointments have all come from his traditionalist base. Hundreds of militants across Paraguay have been arrested, with Mr Sabino Montanaro, the former Interior Minister, fleeing to asylum in the Honduran embassy.



Rodriguez: new leader for Paraguay

Mr Luis Maria Argana, a former chief justice once touted as a potential civilian candidate for the presidency, now appointed foreign minister, said yesterday that elections for Congress would be held within 90 days, followed by presidential polls six months from now.
"We will hold elections

within three months. They will be free, democratic and provide equal opportunity for all," he

Although there is an embryopposition parties - the so-called National Accord - it seems highly unlikely that the Paraguayan people, having never experienced true democracy, will feel inclined to deprive Gen Rodriguez of his newly-won presidential sash at

Mr Domingo Laino, the prin-

But his hopes of defeating Colorado, already promising to tread a similar path, look slim

the polls.

cipal opposition leader, has called upon Colorado to join a "common fight for liberty, bread and economic and social

the coup. Since 1984, the Colorado Party has suffered a catastrophic schism between the militant faction, led by Mr Mario Abdo Benitez — ex-President Stroessner's political secretary — and the traditionalist establishment.

are the historic motives behind

Gen Stroessner, weakened by ill health, worsened his position by provoking discon-tent in the armed forces, already seething over wages.

A month ago, he not only

promoted his unpopular son, Gustavo, to a full Air Force colonelcy - raising fears that he was the chosen heir - but at the same time sacked many mid-ranking army officers without retiring the old guard

It was a clash with Gen Rodriguez, commander of the Armoured First Army Corps quartered just outside the capi-tal, that sealed the dictator's

A long-time Stroessner loyalist and one of the captains who took part in the original 1954 coup, Gen Rodriguez had been a favourite son, entrusted with consolidating the armed forces as his boss took an iron grip Along the way, his youngest daughter, Marta, had sealed the link between the families by marrying Stroessner's son,

Gen Rodriguez, 64, is now one of the richest men in Latin America, with hundreds of thousands of hectares in cattle farms, a major import-export business, a jewellery company and a foreign exchange house said to be earning between \$20,000 and \$30,000 a day.

As commander of the cav-alry regiment, the general also controls the frontiers of a nation famous for its unofficially sanctioned contraband operations. An estimated 35,000 of Paraguay's 85,000 cars have been stolen from abroad and other operations range from hixury goods, gun running and inevitably, drugs. No firm evidence of involve-

ment by Gen Rodriguez inillegal activities has ever been found. Nevertheless, the Paraguayan ruling elite has long been "sweetened" by Gen Stroessner by the takings from the country's off-the-books

According to rumours in Asunción's gaudy neo-classical suburbs, the final breach between the old general and his protegé came 10 days ago when Marta finally declared the would divorce the young

At the same time, under pressure from his militants to remove the powerful tradition-alist First Corps commander, the dictator demanded that the ministry of defence cuts or

resignation.
Within days, the cavalry had saddled up. After failing in the first attempt to capture their quarry as he left the downtown home of a mistress, they finally pinned Gen Stroessner down for a bloody six-hour last stand at his loyal Escort Regiment's barracks.

As the excitement dies down. the events of the last few days look more like the toppling of an old-fashioned tyrant by an old-fashioned coup – an internal family squabble, with Gen Stroessner in the role of King Lear, brought down by an old

# A taxing tax for Brussels

The high-minded debate between Mr Lawson and the Eurocrats on the ticklish ques-tion of an EC-wide withholding tax might suggest that a major matter of principle is at stake. On one side, Mr Lawson pro-tests that creating new encum-brances is inconsistent with Surope's great efforts to bring barriers down. The other side argues that since capital controls are being finally eliminated next year, remaining differences between taxes in member countries need to be ironed out to ensure level playing fields and so forth.

playing fields and so forth. In fact, last week's proposal from the Commission recommending a minimum withholding tax of 15 per cent has little to do with principles of any sort. Indeed, the Commission only agreed to examine the issue in the first place as a quid pro quo to get France (and to a lesser extent haly and Denmark) to agree to lifting capital controls. With the patchwork of withholding tax patchwork of withholding tax now ranging between zero and 50 per cent across member states, individual positions are

proving hard to reconcile, and already the initiative is well

behind schedule. France, which has one of the highest rates of withholding tax in the Community, fears an outpouring of the money of its wealthy bourgeoisie when con-trols are removed next year. The UK, meanwhile, is concerned for the popularity of London as a financial centre if Europeans start paying with-holding tax on UK bank deposits and other presently exempt instruments. Germany, which has already taken plenty of stick for the introduction of a 10 per cent tax, is not keen to move to a higher rate again. The French concern is a real

one. Mr Lawson may argue that removing controls does little to affect capital flows, but the loss of some DM 30bn in long term capital last year from Germany to havens like Luxembourg suggests otherwise. The logical solution to the French problem might be to apply an identical tax to interest payments everywhere, but that would be impossible, and undesirable too. It might stop the tax evader, but would severely disrupt the much larger institutional money markets. Moreover, erecting barriers throughout Europe would simply send all the tax-shy money in the EC to Switzerland and to other non-EC

monetary hideaways. It is therefore no surprise that the proposal to be presented to Europe's finance min-isters is a weak compromise, and as such scarcely looks effective. The suggested mini**UK Building Societies** 1987 total assets £160.4m

Nationwide Woolwich Leeds 0 10 20 30

mum rate still leaves France at a great competitive disadvan-tage, while a variety of impor-tant exceptions — including Euromarkets and the whole-sale money markets — can only undermine the whole thing further. It seems any semi-alert tax dodger could avoid paying withholding tax altogether; and the only investors whom the rules might catch are those who fondly insist on the superior quality of European domestic markets. Despite their lack of potency,

the present proposals have lit-tle chance of gaining the required unanimous support. with the UK and Luxembourg opposed. Perhaps the UK can be bought off with an even weaker scheme, leaving Lux-embourg too small and weak to be the sole spoiler. But such a package would quite fail in its initial purpose, becoming just another headache for the European tax man.

Building societies

Next Thursday's meeting of the UK's Building Societies Association to decide whether Abbey National should be allowed to continue as a member will be far more important for the rest of Britain's building societies than for the Abbey itself. The pushy com-mercial ways which led up to the decision by Britain's second-biggest to turn itself into a bank have caused an unusual amount of soul searching in a business which has remained largely untouched for more than a century. What better way to signal the error of its ways than blackballing it from the building society club?

Europe is littered with exam-

ples of successful mutuallyowned financial institutions and building societies have every right to differentiate themselves from commercial banks whose ability to waste customer's money in the pur-suit of so-called profit is embarrassing. Assuming that the Abbey gets permission to con-

vert to plc status it will no longer be able to call itself a building society. But as long as this is made clear, there are powerful reasons why the BSA should change its rules so that Abbey can remain a country momber at least. member, at least.

∴<del>g</del>ç

Abbey can remain a common member, at least.

Abbey accounts for 10 per cent of the BSA's income, and if, as seems likely, Alliance & Leicester, National Provincial and the Halifax, follow its lead, the BSA would be in dire financial straits. More important, if the Abbey is forced out, the BSA will be even more unrepresentative of its industry than it is now. The best thing would be to rename the BSA, the Housing Finance Association and open membership to the High Street banks and wholesale lenders who together account for 40 per cent of new mortgage lending.

Merger policy

The latest clutch of UK takeover bids has revived an argu-ment last heard in the days of the Rowntree-Nestle battle the Rowntree-Nestle battle
that of reciprocity, or fair play
against the foreigners. The
Monopolies and Mergers Commission gave short shrift last
week to Gold Fields' complaint
that the Angle American stoup that the Angio American group is bid-proof; undeterred, Bas-sett lodged a formal complaint with the OFT last Friday about the hostile bid from Procordia, on the grounds that Swedish companies are safe from foreign takeover.

The basic proposition was rejected out of hand by Lord Young at the time of the Rowntree bid, on the grounds that countries ill-advised enough to deprive themselves of the takeover stimulus merely harm themselves. Aside from the fact that this is not obviously true of Japan and West Germany, the argument contains a paradox. A Swiss or Swedish takeover of a British company exports the bid-proof culture to Britain, If Polo Mints and Yorkie Bars deteriorate in the hands of Nestle, the UK can sumer can no longer look to a change of ownership to put things right.
But after all, reciprocity is

only an issue in the I'K nationalistic grounds. When AB Foods bid for Berisford ... 1987, it was not an effection trolled; nor has it been her: ously suggested that private of UK companies should be barred from hostile build because they are themselves. protected by golden shares if UK companies want to erect an import barrier to cut off Prijish investors from foreign cash, they must make a better case than this.

### More clearly substantiated **Storehouse** chief hits back at Edelman

By Maggle Urry in London

MR Michael Julien, group chief executive of Storehouse, the British retail group, has responded fiercely to criticisms from Mr Asher Edelman, the New York-based arbitrageur who has built up a 6.1 per cent

Mr Julien threw down a "shut up or put up" challenge to Mr Edelman. But he argued a break-up or leveraged bid for the group was not feasible in the present gloomy environ-ment for UK retailing. He said Mr Edelman was distracting management at a critical time and was disrupting staff

morale.

Mr Edelman has suggested that shareholders would gain if the group were sold as a whole or in parts. He has attacked Mr Julien's management of the company, where profits are set to fall sharply. Mr Julien joined the group in June last

"There is no way we are going to be bullied," said Mr Julien. He has a six-inch thick

dossier on the American's past activities in his London office.
He said Mr Edelman's tactics
were "pretty predictable – he
likes to obtain the maximum influence with the minimum investment." Mr Julien added, "if he wants a say in this com-pany's affairs he has to bid for it."

Mr Edelman, whose interest in Storehouse was first revealed in December, has suggested that parts of the group should be sold off or that the company should be sold as a whole, possibly to the man-agement. Storehouse, which is chaired by Sir Terence Conran, includes BhS, formerly British Home Stores, Mothercare, which caters for mothers and children, Richards, the wom-en's fashion chain, and Habi-tat. the home furnishings tat, the home furnishings

retailer.

Mr Julien believes that Mr Edelman and his advisers, which include BZW, the investment banking arm of Barclays Bank, have been "touting the

13 55 C-Cloudy D-Orbotic F-Pair Fg-Pog H-Hall R-Rain 15 59 S-Sun Si-Gleet Sn-Snow T-Thunder

**WORLD WEATHER** 

takers. There are not too many takers for BhS either." he added. He said he had a written assurance from the chairman of Barclays that the bank would not finance a bid for Storehouse.
In a letter to Storehouse last

month, Mr Edelman proposed the sale of all the businesses except Habitat and the Conran Design company. More recently he has been quoted as saying everything should be sold except BhS. That change of plan, suggests Mr Julien, shows he has been unable to line up a buyer for BhS.

Mr Julien referred to a recent circular from Phillips &

Drew, a stockbroker, which said the net asset value of Storehouse ws likely to be between 150p to 155p a share compared with Friday's closing share price of 192p. Phillips & Drew went on to say that a leveraged buy out could just work at 191p a share

brand companies around at but that would leave no profit ridiculous prices and found no takers. There are not too many give the shareholders a premium. The broker concluded that "a leveraged buy-out could not be justified at the current price [then 195p] and there is insufficient value in a break up

Mr Julien said he could not endorse the figures, though it was apparent he agreed with the broker's argument. He dis-missed the idea of a management buy-out as "unethical".

Analysts have been cutting their profit forecasts for Storehouse's financial year to end March. On Friday Warburg March. On Friday warding Securities, the group's own broker, slashed its estimate from £87.5m (\$153m) to £70m, against £107.3m the previous

Mr Julien refrained from commenting on current trading, except to say that conditions are "bloody tough". However, he did not attempt to deny the general direction of

# Anti-dumping levy row

Continued from Page 1 the Commission for damages.

He is appealing against the UK fine and considering an appeal against the Dutch ruling as well. Mr Ravel argued that he had merely taken Hyundai's ships on a time charter, normal practice among shipping lines, and that he also planned to increase fraight rate as the to increase freight rates on the route. "The Commission has been pushed by these large shipping lines who just want to try to defend their monopoly," he added. The Commission does not

plan to intervene in this dis-

pute officially, leaving it up to national courts to decide. The latter will probably refer it to the European court, the final arbiter on EC law.

Mr Alan Bott, chairman of the Australia Europe Confer-ence, the organisation of EC shipping lines which launched the original anti-dumping action against Hyundai, claimed Sofrana was acting on the South Korean company's behalf. Their fingers are now well and truly caught in the legal mangle," he said.

This announcement appears as a matter of record only.



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# **FINANCIAL TIMES** COMPANIES & MARKETS

Monday February 6 1989



### INSIDE

### Red flag keeps the Spanish bulls at bay



Any bullishness over new Spanish borrow ings abroad has been firmly reined back following the introduction of touch new credit controls these remain in place, Spanish names will raise next. to nothing in foreign currencies. The mea-

rowers to deposit 30 per cent of new foreign currency loans interest-free at the central

### Bond holders in revolt

RJR Nabisco, the US cigarettes and foods.company which triggered panic among investors in corporate bonds when it announced proposals for a leveraged buy-out, now faces demands for compensation from some of its bond holders for the losses they incurred when the scheme was unveiled. Page 18

### A question of corporate size

A growing body of sceptics is starting to ques-tion the doctrine that bigger will automatically be better for corporate Europe after 1992. According to a report from the London Business School, the current S BEST rush of cross-border acquisitions could be positively harmful to competitiveness. But, argues Christopher

Lorenz, there is no single truth about optimum scale in Europe. Page 38

### If at first you don't succeed

Over the years Explaura Holdings, now quoted on London's Unlisted Securities Market, has been very much a stock for the hardened speculator. As a shell, the company embarked on a number of hopeful enterprises which met with little success; it went tea producing in Sri Lanka an gold exploring in Spain. Now it is about to go into production with a limestone quarry in Newfoundland. Philip Coggan explains the way in which the first part of its project — building the quarry — has been achieved and how there is plenty of marketing work to do before the scheme can be classed

### Market Statistics

Base lending rates London recent issues London share service

US money market rates
US bond prices/yields

Companies in this section

American Express Banco Santander Continental Airlines

Thomson, Matra Wemblev

# Scramble for jewels of the deep

### Steven Butler examines the sale of Texas Eastern's North Sea oil assets

ast year was by a factor of ten the busiest asset trad-ing year in the history of the UK-oil industry, with some 2.3bn barrels of oil equivalent in

the ground changing hands.

This year is unlikely to come close to that total, which was bloated by the BP takeover of Britoil, but 1989 is already taking shape as a second hyperactive year for making deals.

With the oil industry showing

a ravenous appetite for quality assets, and ready to pay a high price, oil acreage is finding its way to market. There is no doubt that the oil assets of Texas Eastern, the US pipeline company, which are

being virtually dumped on the market as the result of a hostile takeover bid by Coastal, will find a welcome home quickly.

The list of potential buyers runs to just about any oil company with a cheque book, although some companies, including British Gas, Enterprise

Oil, Amoco, Amerada Hess, and Mobil Oil, may be particularly well placed to risk high bids because, as partners to Texas Eastern, they know the assets better.

A director from one of these companies, which has been trying for some time to get hold of the assets, was last week cooing about how beautiful they are, prime assets that are superbly balanced.

The advantage of an insider was well illustrated last year when Repsol, the Spanish state oil company, was pre-empted by Enterprise after it agreed to pur-chase from Texas Eastern a 10 per cent interest in the Beryl field for \$276m (£156m). Repsol was originally thought

to be overpaying. The figures for Texas Eastern's proven reserves, 510m barrels gross oil equivalent, 300m in the UK and about half in gas, come nowhere close to explaining the attractions.

Texas Eastern has been active in the North Sea from the first licencing round over 20 years ago, and has assembled a spread of producing assets, prospective developments, and exploration acreage that most exploration managers can only dream about. ets come with an exten-

are determined to hoist the Presi-

everyone is draced for joke

about quack forecasts when the

President outlines his own Bud-

get next week. But the joke will

grow very sour before Congress

It means that Budget-making will be the usual chaotic night-

mare this year (the betting on Capitol Hill is on a final crisis Budget summit as late as Octo-

ber), which suggests that the

next meeting of the Group of

his own aggressive words.

sive data bank on the North Sea that is difficult to assemble and able. valuable in its own right, and if a

novice North Sea explorer comes in with the highest bid, an experienced staff is thrown in to boot. The assets could easily have supported an independent company, although there is little time

to arrange this now, with a March 15 deadline for the sale. The balance exploration companies seek, and that Texas Eastern has consists of a rising production profile, providing a strong cash flow to finance an exploration programme capable of replacing reserves that are, by

definition, always being depleted. This requires a string of development prospects that can come on stream at a speed that does not strain the capital resources of the company, and a spread of highly prospective exploration

Texas Eastern has this by dint of the fact that it was in on round one of UK licencing.

Some of its older acreage is considered prime now because of the bank of geological knowledge accumulated, and because, close to existing infrastructures, even small discoveries can be profit-

That balance is well illustrated by ranking statistics developed

by Country NatWest Woodmac, the broking house. Of all North Sea oil companies, Texas Eastern is 20th in terms of gross value of

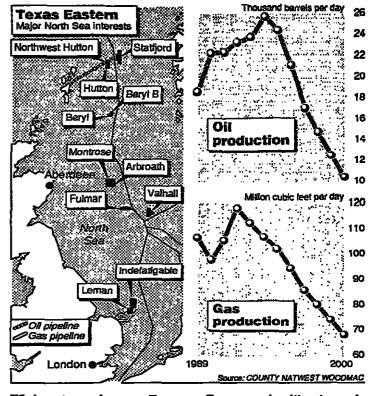
On a measure of future potential, it ranks 22, close enough to indicate a good balance between current and future activities. Many of the big North Sea operators show a much greater disparity, with future potential

far down the list from current production. The reverse of this situation is also unattractive because it means little cash flow to finance

The balance makes Texas Eastern attractive not only to its partners but also to relatively smalle nlayers in the North Sea, such as Repsol or Lasmo, both of which have cash and are buying assets. Other interested parties cer-tainly include Elf Aquitaine and Petrofina.

The Texas Eastern predicament, however, could prove to be the precursor to further asset moves by US oil companies active in the North Sea.

Texas Eastern was thought to be vulnerable because its North Sea assets were undervalued by pipeline side of the business



US investors who saw Texas Eastern primarily as a gas transmission company. By the time the auction is finished, these assets may turn out

Hess, Occidental Petroleum, or Ranger Oil, the message must be clear, that the North American stock markets could prove to be to be more valuable than the the cheapest way into the North

### t's "Read my beak" time in Washington; Mr Richard Dar-man's duck has already come home to roost. (Yes, I know that ducks don't roost, but the cliche

is irresistible). Some readers may need a little explanation. Mr Darman, the dget director, brought ducks into politics some two weeks ago, when an interviewer asked him to define the difference between a tax and a user fee, or whatever other evasion may be invented: if it looks like a duck and quacks like a duck, it's a duck, he said.

This was a good homely meta-phor, but bad politics; for it invites the opposition to join in the bird-watching. This became painfully obvious last week when Mr Nicholas Brady, the Treasury Secretary, floated the idea of a charge on all insured deposits to pay for the rescue of the thrift

This is surely an insurance premium, and the rate he proposed, of about 0.3 per cent, was very close to the amount actually charged when Federal deposit msurance was first launched. The response was so hostile that serious setback of the Bush administration.

Now the idea of providing deposit insurance does raise seri-ous policy questions. "Moral hazard" is altogether too mild a phrase to describe the lunatic and often criminal antics of part of the savings and loan industry. Insurance enables such operators to continue to attract deposits, and the money brokers provide such deposits on a large scale. Seven will be a good deal less polite than the one which has

### safely be offered if the industry is well capitalised and well super-vised. The forthcoming Bush The Democrats plan for the industry will no doubt address these matters. However, if deposits are to be insured, it is hard to see the are out to hoist objection to charging an ade-quate premium; indeed, Congress has itself discussed higher premi-ums in past debates on the thrift Mr Bush with his own election crisis. In normal times, the Congressmen would simply have dis-cussed how big the charge ought rhetoric, reports Not this time, though. Since the "Read my lips" election cam-paign, the Democrats in Congress **Anthony Harris**

dent with his own rhetoric. They just ended. The duck affair also fits into a broader picture: this supposedly expert Administra-tion of Washington insiders is so are convinced that taxes will have to be raised to reduce the deficit, and determined that Mr Bush will be seen to have eaten far looking a little inept. It was bard not to laugh when Mr Darman is a highly intelli-Mr. Brady's proposal was greeted with cries of "It's a duck!", and

in Washington

gent policy-maker, Mr Brady is a patrician investment banker who is no doubt used to deference and good manners. Neither is a politician by trade, and it shows. Nor is Mr Louis Sullivan, the black Health Secretary designate, who wants to keep his connec-tions with the medical school he is leaving, perhaps with a sti-pend. His problems seem to have come as a complete surprise to the very rich men who want to appoint him. Ex-Senator Tower,

by contrast, is perhaps too much

of a politician; he is known as

President Bush already has his olitical problems, despite his rising popularity (and the quite extraordinary unpopularity which Congress has brought on itself by apparently accepting a long-overdue pay increase). He complains that when he holds "secret" discussions in his search for bipartisan policies, some of those present leak to the Press. What on earth did he expect?

He also has an engaging habit of answering questions fully, frankly and off the cuff. Sometimes too frankly: he announced his general agreement with Federal Reserve Chairman Alan Greenspan on economic policy, while confessing that he had not read what Mr Greenspan had to one of the boys. Hinc ille lacri- say to Congress.

February 6, 1989

Mr Bush is likely to be more vulnerable to any serious trouble than Mr Reagan ever was, simply because he is so publicly engaged in everything that is going forward, and the economy looks likelier than any personnel prob-lems to provide that trouble. Mr Greenspan is in fact show-

ing increasing alarm both at the deficit and at the unchecked pace of economic expansion, which he regards as very near the safety limit. He remains optimistic about the trade deficit (which makes at least two of us), but the fiscal deficit does appear to be stuck again, despite fast growth and Gramm-Rudman. The fact is that the Gramm

Rudman law does not work unless the Budget is based on a realistic economic forecast. The Budget must by law produce a forecast deficit within defined limits; but as is shown by the substantial overshoot in the current year, there is no provision for a course correction once any wishful thinking is shown up by

Mr Greenspan is effectively warning the politicians that he will make sure that the interest rate forecasts in the final Reagan budget are hopelessly over-optimistic. Rates could come down, he has conceded, once a credible Budget is in place (though hardly as sharply as the Administration projection); but the next move is expected to be up again.

Meanwhile the Congressional

Congress goes on a duck shoot Budget Office has spelled it out: if growth falls to the trend rate regarded by Mr Greenspan as safe, then on present policies the deficit is stuck, indefinitely.

The remedy does not in theory have to be something that quacks; the deficit could be cut by reducing tax breaks (but the President wants more), by cutting defence (but Mr Bush is more cautious here than secondterm Reagan), or indeed by such financing changes as indexed borrowing (which Mr Michael Boskin favours, but Mr Darman

In practice, the choice still seems to lie between wishful thinking, and something which even Mr Darman would recognise

The Republican Right is already trying to remind the President that on this issue, he is no moderate, but a man who shoots ducks when he sees them. The Congressional pay issue is being worked up almost hysteri-cally, to brand Congress as a coilection of greedy hogs.

Mr Greenspan is portrayed as front man for a central bankers conspiracy to foreclose on the American dream, and indeed Mr Jack Kemp, designated as a Cabinet member, was congratulating Mr Bush as "President ready to stand up to the Fed," even as Mr Bush was praising Mr Greenspan. Mr Bush's economic honeymoon does not look like lasting much longer than the balmy Indian summer which greeted his accession. As I write, snow is forecast.

### **Economics Notebook**

# Imbalance worries are eclipsed

LAST WEEK'S Group of Seven meeting in Washington wit-nessed an apparent downgrading of the global current account problem which was one of the original spurs to greater economic policy co-or-The G7 countries decided

that they could continue aim-ing for exchange rate stability, shrugging off a virtual halt in the hoped-for decline of the current account imbalance between the US, Japan and West Germany. During their talks, the G7 finance ministers and central bank governors heard from the International Monetary Fund that the so-called adjustment process had slowed down.

There seems little chance that the US current deficit will fail much from its present annual rate of around \$130bm while the Japanese and West German surpluses seem stuck around \$79bn and \$45bn respectively. In the past, such news would have spread discord and dismay among the assembled finance ministers and central bank governors from the US, Japan, West Germany, Britain, France, Italy and Canada.

In 1987, the imbalances prompted the US to engage in a public row with West Germany and resort to a policy of dollar devaluation to extract more expansionary policies from Bonn and the Bundesbank.

The imbalances have caused economic pundits to forecast market instability, a dollar col-lapse and warn of the dangers inherent in the US accumulat-فتمليخ أروب الدار ing up to one trillion dollars worth of foreign debt by the early 1990s. Their warnings appeared all too valid when the US-West. German row was overtaken by the October 1987

stock market crash. But last Friday, the news about the current account defied little visible concern. The G? clearly found it while, insists that it is not difficult to cry wolf when the ignoring the current account.

world economy has been so obviously baoyant.
Mr Michael Wilson, the
Canadian Finance Minister,

said the seven had agreed that the global economy was in "good shape" while Mr Satoshi Sumita, the Japanese central bank governor, said it showed even "brighter signs" than it did when the G7 last met in West Berlin in September.

Although the West German

finance ministry expressed some alarm that the current account adjustment process could be seriously impaired if the dollar rises much above DM1.90, there are hopes that the decline in the imbalance

US Treasury officials said that US exports are strong and export order books even stronger. IMF officials believe that US exports could grow more strongly if the US economy slows as expected during the year. The imbalances also appear less threatening because their composition has changed. The West German surplus, for example, is now largely with Europe rather than the US.

Other G7 countries may not want to rock the boat. A dollar decline at this stage would not help the US export more. With the US economy running at or near full capacity to meet strong domestic demand a dol-lar fall would only fuel inflation. The US's major trading partners may even have been satisfied that Mr Nicholas Brady, the US Treasury Secretary, will produce a credible Budget plan for fiscal 1989 this

A Budget with a credible deficit reduction package is seen by the America's allies as the hest way of achieving a grad-ual lowering of US domestic demand and hence a decline in the current account deficit. The US Treasury, mean-while, insists that it is not

that the US is conscious of the need to lower further the US trade and current account defi-

cits because they cause US for-eign indebtedness to rise and encourage protectionism.

Other factors such as the recent rise in short-term interest rates have buoyed the dol-lar and overshadowed the current account trends. But foreign exchange markets are notoriously fickle and could easily re-focus on the US current account should there he a run of poor monthly trade fig-

### Papering Over

Those who always thought that G7 meetings were all about papering over cracks will relish the following insight from Mr Tatsuo Murayama, the Japanese finance minister when he met the press after his first G7 meeting on Friday.

Describing how the G7 decided it could just about live with the present rate of the dollar, the recently appointed Mr Murayama said: There were various opinions put forth. Some people would say the level is too high. Some peo-ple said the level is too low. There was a divergence of

In conclusion those who first expressed the view that it was either too high or too low, after discussion, would conclude that, perhaps, it is after all within an acceptable range." Mr Murayama said the same process applied when the min-isters discussed inflation and interest rates. "And the result and the conclusion is that we can, in general terms, say that everything is within acceptable

### THIS WEEK

INFLATION TRENDS in the US could provide a theme in financial markets this week with January's producer price index released on Friday. The indicator, which covers

factory-gate prices, provides an early warning of trends in con-sumer price inflation. Signs of growing inflationary pressures could unsettle recent positive sentiment about the dollar. The consensus of analysts

forecasts compiled by MMS International, the financial research company, is for a rise of 0.4 per cent.

Also in the US, the Federal Open Market Committee (FOMC), the US Federal Reserves key policy-making committee, meets tomorrow. Analysts will be looking for evidence that the Fed will

tighten policy or even raise dis-In West Germany, merchandise trade figures for December are due on Thursday and are likely to show another large surplus. Japanese merchandise trade figures for January are released on Friday and are likely to show another large

surplus on the seasonally-adinsted measure.

Both will highlight the scale of world trade imbalances and possibly influence Yen and D-Mark trading. Japanese wholesale prices may also be published this

week, showing inflation trends. A steep increase could encour-

age speculation about a tight-

In the UK it is a thin week

for economics statistics. The

exception is today's figures for

credit business and retail sales

ening in Japanese monetary In West Germany, figures for industrial orders in December are due sometime this week. The Bundesbank will announce terms of the latest batch of securities repurchase agreements which analysts will watch for possible changes

These will give a guide to the strength, or otherwise, of Peter Norman

**UK Consumer credit** Amounts outstanding (change £m) 600

the UK consumer sector. Provisional retail sales figures, published last month, showed a small drop in December.

That was the second consec-utive monthly fall and it triggered speculation that high interest rates had begun to bite. An downward revision could further boost hopes of a

cut in base rates. The Bank of England publishes its quarterly bulletin on Thursday. Analysts will be looking for an insight into the monetary authorities thinking on whether its high interest rate strategy is working. Other events and statistics

this week include:

Today: US Purchasing managers survey for January. Preliminary productivity and costs in last three months of 1988. Tomorrow: US three-year Treasury note auction. Congressional hearings on US budget deficit and economy.

Wednesday: UK Department of Employment publishes Employment Gazette. US 10-year Treasury note auction. Thursday: Mr John Major. Britain's Chief Secretary to the Treasury, opens the House of Commons debate on last week's public spending white paper. US 30-year Treasury bond auction. Australian unemployment in January. Friday: US wholesale trade

(December 14 meeting).

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### INTERNATIONAL CAPITAL MARKETS

SPANISH FOREIGN BORROWING

# Tough controls add to steep fall in loans

FORECASTS of new borrowing abroad by Spanish borrowers this year took a sharp drop last week. While the tough credit controls introduced in Madrid on Tuesday remain in place, Spanish companies will raise next to nothing abroad.

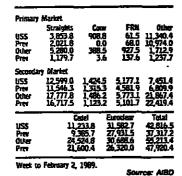
Borrowers from Spain raised foreign currency bank loans amounting to at least \$3.25bn last year, mostly in dollars and D-Marks, although some of this was accounted for by refinancings of more expensive earlier borrowings. Bond issues abroad, mainly in Swiss francs

and D-Marks, totalled \$1.6bn. The new measures require borrowers to deposit 30 per cent of new foreign currency loans interest free at the central bank. This raises the cost of borrowing by 43 per cent, making dollar-denominated borrowings hardly competitive with pesetas, even when the exchange risk is ignored. While Swiss francs might still look relatively attractive - bond coupons of 5 to 6 per cent still give a cost of funds of 8 or 9 per cent to Spanish borrowers would-be issuers have to take account of exchange risk and the unfortunate effects on their gearing of having to borrow \$100 to raise \$70. (Where foreign currency has been raised through bank operations, the required deposit is 20 per cent.)

This means foreign bankers

described by a specialist
magazine last week as tripping over each other in the stampede" to win loan mandates - will have to be content with refinancing existing foreign borrowings, which will be exempted from the reserving

> **EUROMARKET** TURNOVER (\$m)



Two loans already in the market – a \$200m refinancing for the Madrid-based electrical utility Fenosa, being arranged by Chase Investment Bank, and an Ecul50m loan for the Madrid municipality, being raised by Manufacturers Hanraised by manufacturers hall-over – should escape the new rules: the first because it was a refinancing, although it has not yet received official author-isation, and the second because it was previously authorised. Plans to raise the Madrid deal

to Ecu200m have been scuppered, however.

A borrowing bonanza was not expected this year since many companies have made good profits in the past two ars and do not need other funds. Refinancing and new money requirements were together estimated to total less than \$2bn. Nevertheless, a number of Spanish companies could face a hard time raising funds - foreign loans have typically accounted for some 30 per cent of utility borrowings in recent years - particularly in view of the tightening of the

domestic market. As expected, the Bank of Spain continued to turn the screws on Friday, raising its interbank rate 1 percentage point to 13.4 per cent. Prime rates will rise to around 15 per cent but most businesses will be paying between 17 per cent and 18 per cent.

Under regulations now in force, commercial bank liquidity ratios have been raised 1.5 points to 18 per cent of deposits, 6.5 per cent of which bear

Renfe, the state railway operator, is thought to be planning to refinance some \$300m this year and to have had some new borrowing in mind. Tele-fonica, the telephone monop-oly, just missed the crunch, striking last month a Pta55bn deal with the European Invest-

The Treasury expects the easures to bring foreign borrowing to its knees quickly. The immediate danger is that the rise in Spanish interest rates may begin to attract new and unwanted speculative investment from abroad.

> Stephen Fidler and Peter Bruce

**INTERNATIONAL BONDS** 

# RJR resists put clause

RJR Nabisco is resisting efforts of one of its underwriters to enforce a bond holder protection clause in the indenture of two Swiss bonds the company launched years ago.
The clause is similar to

so-called poison puts intended to protect investors against leveraged buy-outs or takeovers which cause bond rat-ings to be cut sharply and valnes to plummet.
Ironically it was Kohlberg

Kravis Roberts' \$2.5bn lever-aged buy-out of RJR Nabisco last year which triggered the latest demands from investors for protection from event risk. JP Morgan (Switzerland), underwriter of two Swiss bonds in 1985 and 1986, said that a clause in the indentures allows it effectively to call the bonds unless RJR Nabisco and

the buy-out company, Kohl-

berg, Kravis and Roberts, come up with a better plan for bond holders. Morgan said that it believes

the merger does not include adequate protection for bond holders as required in reorganisations by the bond inden-tures. Therefore, Morgan said it would issue a notice of its intent to declare the bonds callable at par 30 days after the merger is completed, unless RJR Nabisco and KKR come up with a better plan to protect the interests of bond

The bonds are a SFr275m bond due 2000 with a 53 per cent coupon launched in 1985 and a \$124m Swiss franc dual currency bond with a 6 per cent coupon launched in 1986 and maturing in 1994. KKR and RJR Nabisco are

apparently unwilling to call

the bonds at par without a fight.

 NV has been forced to backtrack after an effort to reduce the fees on a new Ecn Eurobond below what is standard in the industry.

Early on Friday, the bank announced a Ecul50m five-year Eurobond for Belgium bearing a coupon of \$12 per cent, priced at 1014 and car-

cent, priced at 1014 and carrying management and under-writing fees of ½ per cent.
But management and under-writing fees for Ecu bonds of that maturity are typically 5, and other Eurobond houses refused to join the syndicate, Several hours later, Krediet-bank announced it was raising bank announced it was raising both the issuing price and the fees by 18 point.

**NEW ISSUE** 

Norma Cohen

**UK MORTGAGE SECURITIES** 

# Bank publishes new rules

THE uncertainties which have prevented British banks from converting their mortgage assets into securities were largely removed on Friday with the publication by the Bank of England of new rules.

The Bank's consultative paper was published in Decem-ber 1987. In the intervening period only the TSB has converted mortgages into securities with a £135m issue.

The rules aim to ensure that once a loan has been removed from a bank's halance sheet allowing the bank to liberate capital – there are no residual claims on the bank, unless it is subsequently proved to be neg-

They are less restrictive than proposed, but tougher than bankers desire. The rules emphasise the moral risks of

transferring mortgages off-balance sheet and impose administrative burdens on banks to control risks. There are three main concessions:

• A bank may make a me-time contribution to an issuing vehicle in the form of a long-term subordinated loan to enhance its creditworthiness. • It will also be allowed to enter into interest-rate swap agreements with the vehicle at market prices.

 A bank can retain an option to repurchase loans once the m portfolio falls to less than 10 per cent of the maximum value.

There is a hint that the Bank might entertain a joint venture: by UK banks to service mortgage securities, which would undoubtedly reduce legal costs. Nonetheless, the Bank has

not given ground in one impor-tant area. A bank "may not provide temporary finance to a scheme to cover cash shortfalls arising from delayed payments or non-performance of loans which it administers."

According to bankers, the new rules make it more diffinew rules make it more diffi-cult to securitise mortgages for a UK bank than a US bank (even in the UK), and, appar-ently, for a UK bank than a building society. Higher costs will obviously, at the margin, reduce the advantages of mort-gage securitisation, delivered a blow anyway last year by the 50 per cent capital weighting allocated to mortgage loans. The strictness of the Bank's The strictness of the Bank's interpretation of its own rules will be important.

Stephen Fidler

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g						NEW INT	ERNATIO	NAL BOND ISSU	JES		·				
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- Credit Foncier◆	300	1999	10		101.70	LTCB Int.	9.232	Credit Europeen SA**	300	1995	. 6	7¾,	654	Credit Europeen SA	7.375
r Creditanstalt♠	100	1999	10	10	102	Morgan Stanley	9.679	Credit Lyonnals◆	300	. 1994	. 5	712	10014	Credit Lyonnais	7,438
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# Security Pacific National Trust Company

is pleased to announce that it has established an

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Headquartered in New York City as part of the Corporate Trust Division, the American Depositary Receipt Group offers full custodian banking capabilities for issuance, lending, processing and related services for ADRs.

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3rd February, 1989

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U.S. \$1,000,000,000

41/2 per cent. Bonds due 1993

Warrants

to subscribe for shares of common stock of Mitsui & Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited

Yamaichi International (Europe) Limited Mitsui Trust International Limited

Mitsui Finance International Limited Kleinwort Benson Limited

Morgan Stanley International

**Daiwa Europe Limited** The Nikko Securities Co., (Europe) Ltd. **Bank of Tokyo Capital Markets Group** Banque Bruxelles Lambert S.A. Barclays de Zoete Wedd Limited **BNP Capital Markets Limited** Citicorp Investment Bank Limited Cosmo Securities (Europe) Limited **Deutsche Bank Capital Markets Limited** Robert Fleming & Co. Limited Goldman Sachs International Limited **KOKUSAI** Europe Limited NatWest Capital Markets Limited Nippon Kangyo Kakumaru (Europe) Limited Sanyo International Limited Smith Barney, Harris Upham & Co. Incorporated Sumitomo Finance International Union Bank of Switzerland (Securities) Limited

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Société Générale

Swiss Bank Corporation

Wako International (Europe) Limited

S. G. Warburg Securities

Member FDIC

# WORLDWIDE OFFERINGS (All Debt/All Equity)

	1988			
Manager	Amount (\$ Billions)	Market Share		
Merrill Lynch	46.2	9.6%		
First Boston/CSFB	44.8	9.3		
Goldman Sachs	41.5	8.6		
Salomon Brothers	39.3	8.1		
Shearson Lehman Hutton	27.6	5.7		

In 1988 Merrill Lynch ranked No.1 in global underwriting of debt and equity. We also ranked No.1 in the U.S. with total volume of \$39.7 billion.

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This is the first time that a single investment banking firm has led the industry in so many specific markets in one year.\*

Merrill Lynch ranked first in underwriting common stock,

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initial public offerings, convertible and corporate investment grade debt, preferred stock, Yankee bonds and floating rate notes.

In addition, while not included in the above table, Merrill Lynch also led in medium term notes, commercial paper, certificates of deposit and municipal bonds and notes.

This record was achieved as a result of our commitment to provide superior client service worldwide.

We are grateful for the trust that our clients have bestowed upon us, and will work hard to keep it.



### INTERNATIONAL CAPITAL MARKETS

**US MONEY AND CREDIT** 

# Yield curve's unusual inversion

ON FRIDAY morning, the US credit market almost stood on its head. For a moment, it entered 1989 with momentum seemed that it would become more rewarding for an investor to lend his money for three months than for half a lifetime. The bond-equivalent yield on three-month Treasury bills almost exceeded the yield on

30-year Treasury bonds. This near inversion of the so-called yield curve is most unusual. At the best of times, it is bard to convince investors that their money will be no more the prey of inflation and currency depreciation over the 30 years than over a quarter. On Friday morning, this notion seemed particularly bizarre.

Traders arrived at their desks to see a bulletin from the Labor Department showing spectacular growth in employ-ment in January. During the month. US payrolls outside the farm economy swelled by 408,000 people, the work week lengthened and hourly earnings increased at a rate equiva-lent to 4 per cent a year. As unemployment in the US economy is already at a cyclical low, this job growth looked about as sure a signal of future inflation as anybody could

Economists such as Mr Robert Brusca, of Nikko Securities, and Mr Philip Braverman, of Irving Securities, said that the figures were puffed up by sea-sonal oddities. For example, the unusually warm weather in the northern US last month caused a flurry of unseasonal building activity and this brought on the sharp gain of 102.000 in the construction

By Stefan Wagstyl in Tokyo MR ROBIN KOSKINEN, head

of US government bond operations at the New York office of Nomura Securities

and the Japanese securities

group's highest-ranked Ameri-

His surprise departure could harm Nomura since he was

given much of the credit for

building the fixed income business from scratch when he

joined over four years ago.

can, has resigned

Resignation at Nomura

Nomura relied on strong head of the US subsidiary. He profits from bonds to offset said he was going to spend osses in other parts of the US more time with his family.

behind it. As Mr Mitchell Held of Smith Barney said: "It would take an extremely creative analyst to glean much evidence of a slower pace of economic growth out of the employment data."

The bond market is not simply perverse. Bond investors—as well as the stock market—are convinced that Mr Alan Greenspan, the chairman of the Federal Reserve, has the will and the ability to quench the slightest glimmer of inflation with a dose of higher interest short-term interest rates. Current bill yields, it seems, reflect the example of a Federal Funds rate at 9 per cent. Investors should hurry to lend long at just 8.8 per cent.

Indeed, there is talk in cor-ners of the market of a coming drought of long-term bond investment opportunities. The market was quite prepared last week for the Treasury to announce a larger than usual slice of long-term bonds in its regular quarterly refunding this week. There even seemed a little disappointment that the volume was a humdrum \$9.5bn, only \$500m more than at the November auction.

Is all this optimism justified? The Labour Department report was a shock. Many peo-ple immediately assumed the Fed would send some signal through its open market operations that short-term rates were on the way up. This

did not happen.

It is possible that the Fed is merely waiting to tighten monworkforce. Even so, the great- etary policy this week or that

> business. It is repositioning its New York operation after losses of some \$15m in the year

Since October 1987, staff has

been cut from over 600 to fewer than 500, including about 30

people who lost their jobs last

month when Nomura cut its

US domestic equities business. Mr Koskinen, 41, was

regarded by some Nomura executives as a possible future

to last September.

it "saw through" the seasonal curiosities in the employment report more quickly than the market. But a rise in short-term rates this week would play merry hell with the Treasury refunding. And the notion of a Federal Reserve even more sanguine than the market is not a recommendation for the glimmer theory.

The employment figures do suggest that the US economy is growing at a rate which will probably amount to 3.5 per cent or more (allowing for effects of last year's drought). This is quite large given that the Fed has been pushing up short-term rates for some time. More important, the growth is occurring in those areas of domestic consumption retail, for example, or building

 which are supposed to fall back in the face of higher short-term interest rates. The stock market is booming. There is no evidence at all that the higher short-term rates are leading to a trimming of expec-

What they are doing, as Mr Brusca argues, is sucking in foreign capital, raising the exchange value of the dollar and reducing exports. "There's all this job growth, creating extra income which is going on

imports," he says. "Meanwhile, exports are slowing because higher interest rates are erod-ing US competitiveness." The lagging of production against consumption, with manufacturing jobs up only 46,000 in January, bears this out.

The bond market has given up thinking about the trade deficit. The belief is that high short-term rates will maintain the exchange value of the dol-lar even if a poor monthly trade deficit figure causes a sell-off But this view seems overhopeful. Recent history has shown that when foreign exchange traders have a mind to sell a currency, a few points of yield differential at the short end do not matter a fig.

The last plank in the bulls' case may also be wobbly. There is growing optimism that the Bush Administration and Congress will come to some agreement to reduce the budget deficit and thus restrain an important piece of overall demand. But judging from the brouhaba over deposit fees, which were sup-posed to do their bit to help the crisis in the thrift industry, nothing to do with reducing the budget deficit will be easy.

James Buchan

	Last Friday	1 week ago	4 ≠is ago	12-month High	12-00
Fed Funds (weekly autrage)	9.00	9.13 8.57 8.83 9.20 8.57	9.60	9.60	6.2
Fed Funds (weekly antrage)	8.47	8.57	8.20 8.48	8.57	6.2
Sky-mostik Treasury bills	8.62	8.83	8.48	8.87 9.35	5.77
Three-mosth orime CDS	9.30 9.05	320	9,25 9,04	7.32	6.7
30-day Commercial Paper	9.05 9.10	8.5/ 9.05	9,04 8,95	9.45 9.18	6.6
US BOND PRIC	CES A	ND Y	ELD\$	(%)	
	Last Fri.	Charge on wit	Yield	l week ago	4 w/ 290
Seren-year Treasury	101 1	‡.44	9.64	8.97	9.2
	104	-L	8.91	8.86	91
ZD-1887   192807	1014		8.63	8.76	9.0

PERFORMANCE INDEX						
December 1983 = 100	2/2/89	Antrage yield (%)	iast week	12 wis	25 wis ago	
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OVERTIMENT 10-years	4.87		4.B3	4,26	5.16	

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

**NEW ISSUE** 

3rd February, 1989



### NAKAYAMA STEEL WORKS, LTD.

(Kabushiki Kaisha Nakayama Scikosho)

U.S.\$150,000,000

41/2 per cent. Guaranteed Bonds 1993

unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited

with

Warrants

to subscribe for shares of common stock of Nakayama Steel Works, Ltd.

Issue Price 100 per cent.

**Nomura International Limited** 

Sanwa International Limited

Banque Bruxelles Lambert S.A. **Barclays de Zoete Wedd Limited BNP Capital Markets Limited Dresdner Bank** 1BJ International Limited LTCB International Limited Mitsubishi Trust International Limited **Nippon Credit International Limited** 

**Taiheiyo Europe Limited Toyo Trust International Limited** 

Sanyo International Limited

Yamaichi International (Europe) Limited

**Banque Indosuez** Baring Brothers & Co., Limited **Deutsche Bank Capital Markets Limited** Robert Fleming & Co. Limited **KOKUSAI Europe Limited** Merrill Lynch International & Co. **New Japan Securities Europe Limited Salomon Brothers International Limited** Sumitomo Trust International Limited **Towa International Limited** Union Bank of Switzerland (Securities) Limited

**UK GILTS** 

# Foreigners make way for Bank

ALL THINGS considered, the gilts market held up quite well last week. Some investors, probably foreign, took the opportunity to lighten their exposure to the market. This made way for the Bank of England to enter the market. By the end of the week, with primary dealers feeling a little squeezed, the market moved

ahead. The market has shown willingness to react to what it perceives to be good news. There has, however, been little follow through, possibly indic-ating that it still has linguring doubts over the short-term to medium-term outlook for the economy.

This week is not one that is

likely to provide the market with much impetus, either neg-ative or positive, unless today's release of final retail sales for December shows an upward revision to the 0.1 per cent fall provisionally recorded.

The publication on Thursday

of the Bank's Quarterly Bulletin might provide an interest, but those who believe the apparent signs of an imminent slowdown will probably find the Bank cool.

Signs there are, but "steady as she goes" and "caution" are likely to be among the key sen-timents underlining its analysis of the British economy. The message from the Bank is likely to be that we are not out of the woods yet. If last year's February Bulletin is any guide, the Bank is also likely to call. obliquely of course, for fiscal policy to err on the tight side.

If it does, the Bank will find plenty of sympathy in the City. The Institute of Fiscal Studies/ Goldman Sachs Green Budget presentation last week sent a shiver down the spine of many in the market with what IFS/ GS regarded as a wholly unre-markable prediction that the Chancellor might award tax cuts of up to £3bn, including a 1p cut in the basic rate of tax. It underlines, however, a feeling in the market that cut-ting taxes this time around is

The money market has moved in favour of a base rate cut - two-month rates and longer have moved below 13 per cent - but there must be questions over the Govern-ment's ability to reduce inter-est rates and simultaneously

This is especially so at a time when pressures elsewhere in the world are pointing in the opposite direction. The 408,000 rise in US non-farm payrolls in January when taken with recent comments by Alan Greenspan, chairman of the US Federal Reserve, adds weight to the expectation of at least

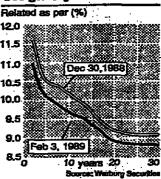
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dangerous. An MSS Interna-tional survey of analysts last week found that 72 per cent were not anticipating a cut in the basic rate. They were evenly divided on the chance of a base rate cut one week either side of the Budget.

maintain sterling's strength.
The risks of a premature cut in interest rates would seem to outweigh the risks of rates maintained at too high a level.

another rise in US rates. The Bundesbank has also

UK gilts yields



made it plain that it believes intervention in currency mar-kets to achieve exchange rate outcomes is a flawed tool and shown its preparedness to raise German interest rates to sup-port the D-Mark. Clearly, any move in German rates will be conditioned by the net effect of a rise in US rates and the way the D-Mark/dollar rate

Some immpy sterling trades went through the foreign exchange market last week. They did not have lasting con-sequences for the value of the pound, but sterling did drop quickly and precipitously when they went through the market and that gave many pause for

If there is another round of US and German tightening and the UK cuts rates, then the chances of the pound surviving that two-way squeeze on inter-

est rate differentials would seem limited.

That said, the gilts market had a reasonably good January. Most of the movement recorded in the chart was loaded into the last two weeks of the month, Friday's close not being too much better than the last full trading week of

A domestic investor would have earned a return of around 3 per cent on gilts (assuming a split between conventionals and index-linked). This pales, however, against a similar decision to invest in equities where returns of more than 15 per cent were earned but better than the 1 per cent or so returned by cash. 3 per cent on gilts (assuming a

returned by cash. Indeed, equities have returned in one month what cash was expected to do in a year. This has led to a reassesser. ment among fund managers of the correct weighting of cash in their portfolios.

Mr John Shepperd of Warburg noted that an interesting game is being played out in the gitts market at present. The Bank has clearly returned to the market and in size. This has made domestic investors reluctant to sell.

The consequence of the Bank's strategy of buying on weakness results in a higher level for the market being established. Stock shortage, which is reinforced by the Bank's activities, is also a powerful reason for not selling.

Simon Holberton

### FT/AIBD INTERNATIONAL BOND SERVICE

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APTHA LIFE & CAS 7% 16	200 92% -% 8,36 100 101% +% 11,45	RALETON PORMA 11% 98	150 104% 0 18-86 100 86% +% 18-41	Bit Cop as
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### INTERNATIONAL CAPITAL MARKETS AND COMPANIES

### Thomson and Matra pull out of PC business

By Paul Betts in Paris 💉

THOMSON AND Matra, two of France's leading electronics groups, have decided to with draw from the micro and personal computer business, barely five years after entering this highly competitive sector. Both Thomson and Matra have been losing money in the micro-computer field and felt they had little hope of compet-ing successfully in this market. despite restructurings and joint ventures with other inter-

national electronic groups.
Thomson confirmed yesterday that it would halt its perday that it would halt its per-sonal computer business by the end of this year. Indeed, the company is understood for have already stopped produc-tion of its TO16, MO7 and MO6 small computer range, but will continue to supply the market from its origing stocks. How from its existing stocks. How-ever, the state-controlled defence and consumer electronics group confirmed that it would continue to provide ser-

vice and maintenance to its small computer customers. Thomson also said the decision to withdraw from this merket reflected its current strategy of refocusing its consumer electronics operations on its core television and video businesses which have been dramatically expanded by its acquisition of General Elec-tric's RCA consumer electron-

ics operations in the US Thomson's entry into the personal computer market had initially been supported by large orders from the French Government for its schools and university computer programme. However, government orders dried up and Thomson failed in its sales targets because of intense competition. For its part, the privatised

Matra group has also decided to shut the micro-computer activities of its loss-making Matra Datasystème subsidiary set up in 1984. Despite a co-operation agreement with Norsk Data Matra, like Thomson, it failed to make a significant breakthrough in the professional micro-computer market.

Matra has reached an agree ment with Thomson whereby its subsidiary, Thomainfor, will provide maintenance for Matra Datasystème customers.

# Two US airlines to unite reservation systems

By James Buchan in New York

AMERICAN AIRLINES and point of share But the foun-Delta Air Lines, two big US air carriers, are combining their computerised reservation systems into an independent. \$2bn operation in an attempt

to capture a bigger share of overseas business.

The deal, announced yester-day, involves the creation of an independent partnership to hold the reservation systems the two airlines have devel-oped and supplied to travel agents since the mid-1970s. Because the American system, Sabre, is far larger than Delta's Datas II system, Delta WIII also pay its partner \$850m in cash. The two airlines say they intend to offer equity shares in the operation, to be based in Dallas/Fort Worth, to other airlines and travel companies at a price of \$20m per percentage

ding airlines will retain at least 25 per cent each. For the two airlines, the deal has several advantages. It allows American to realise

some of the value of Sabre, which it launched in 1976 and has built up into the largest US computerised reservation system. In contrast, Delta's system was started only in 1982 and has grand a relatively and has gained a relatively small market share. But the deal is primarily a response to big changes in the multibillion dollar computer

costly systems were originally designed as marketing vehicles for individual airlines. Increasingly, they are recog-nised as free-standing busi-

reservation business. These

overseas, they have been obliged to share ownership of their reservation systems. Among the largest US airlines, United Airlines has combined with USAir and TWA and Northwest Airlines have formed a partnership, while European airlines are building two large joint systems.

American said yesterday that Sabre had run into diffi-culty in Europe because of sus-picion that it is simply a proprietary vehicle for American. In addition, single-owner systems have been under fire from regulatory authorities. Mr Robert Crandall, chairman of American, said the deal reflects a long-range corporate commitment to strengthen our international presence while at the same time deal with the

# Continental Air's chief quits

CONTINENTAL Airlines, one of the two struggling operating subsidiaries of Mr Frank Lorenzo's Texas Air holding com-pany, has lost its fifth presi-dent in five years.

Mr Martin Shugrue has resigned less than a year after Mr Lorenzo gave him the task of turning round heavily loss making Continental. Although Mr Shugrie, ousted as vice chairman of Pan Am last year, made some progress, ler Lor-enzo was reportedly unhappy with the slow pace of recovery.

Wall Street believes a hefty fourth-quarter loss will push its full-year deficit above last year's \$258m. Mr Shugrue's authority was

undermined in December when Mr Lorenzo replaced himself as chairman of Continental with Mr Joseph Corr, a former president of Trans World Airlines.
Mr Corr quickly established himself as a tough chief executive while Mr Lorenzo turned more attention to the deep problems of Eastern Airlines, Texas Air's other operating

Eastern Airlines faces a strike in less than four weeks by its maintenance and bag-gage employees unless negotia-tions over wage cuts take a dramatic and highly unlikely turn for the better. Alternatively, the company will be free to impose a new contract and lock out any workers who

refuse to accept it.
Separately, Scandinavian
Airlines System has increased its stake in Texas Air to 9.9 per

### After-hours futures trading advances

By Chris Sherwell in Sydney

THE Chicago Mercantile Exchange's Globex automated transaction system, being developed with Reuters for after-hours global intures trading, has advanced another step with the admission of the Sydney Fritage Exchanges at the ney Futures Exchange as its

first foreign partner.
The announcement came just hours after the Commodity

decision by the New York Mercantile Exchange (Nymex) to join the system. According to Mr Bill Brodsky, president and chief execu-tive of the CME, Glober is a "giant step" towards a truly

Atthough formally Globex is a transaction system which simply extends the CME's trad-

and dealers in stocks, bonds and currencies to hedge their risks via computer. The announcement coin-

cided with a sombre warning from Mr Henry Bosch, head of the National Companies and Securities Commission, Australia's securities watchdog, that the rapid growth in prospect on international futures mar-Futures Trading Commission ing hours, when it starts oper test was likely to be hobbled ating next year it will reach by an inability of governments and regulatory agencies to the distribution of Globex. It followed the commission is hours, when it starts oper test was likely to be hobbled by an inability of governments and regulatory agencies to the commission in the commission in the commission is now that the commission is now to be hobbled.

### Canadian delay for **American** Express

By David Owen in Toronto

THE CANADIAN Government appears to have extricated itself from a potentially messy confrontation with domestic banks by agreeing to delay by up to one year the granting of a Canadian banking licence to American Express.

In the interim, legislation clarifying the extent to which financial institutions can be owned by commercial entities and detailing the degree to which banks, trust companies and insurers will be permitted to encroach on each other's turf is to be formulated.
This legislation, which will constitute the final stage of

Canada's financial services deregulation, is already close to a year behind schedule. The hanks have also been promised that they will soon be allowed to merchandise goods and services (including insurance) to their credit card holders. Such customers make up about 20 per cent of their overall client base.

The compromise removes the prospect of a public hear-ing into the American Express application which could have proved embarrassing to bankers and Government alike.

The banks, whose patience had already been strained by the failure of the US-Canada free trade agreement to open up full reciprocity in financial services, were incensed at the granting of American Express's licence on three counts: the American company's commercial status; the fact that it would effectively receive powers significantly beyond their own; and the concern that financial services reform was in effect being for-mulated on an ad hoc basis.

Currently, banks are prohibited from engaging in commer-cial activities like car leasing. Under the proposed compromise, American Express will be able to own a travel agency a right that no other bank will get after the reforms.

The banks are expected to continue to press for the right to sell insurance through their branch networks on the grounds that this - as opposed to credit cards - constitutes their main distribu-

### Banco Santander reports 50% pre-tax increase

By Tom Burns in Madrid

BANCO SANTANDER, Spain's most international bank and owner of nearly 10 per cent of Royal Bank of Scotland, reported a 50 per cent pre-tax rise in its 1988 group profits,

making it one of the country's most profitable financial institutions.

Consolidated results showed a 31.5 per cent increase in the financial margin, after finan-

cial products rose 8 per cent to Pta348.4bn (\$3bn) and financial costs were lowered by 4.5 per cent to Pta150.2 per cent. The group's cash flow rose by 32.7 per cent to Pta124.7bn.



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February 1989

Newfoundland

the customers for its products.

from anyone else."
The break-even level is just

under 1m tons per annum and Explaura believes it should

surpass that production figure in 1990. Only then is it likely that profits will start to come

through.
Explaura also argues that

the long-term outlook for lime-

stone demand appears to be

healthy. The US government is offering funding for state infra-structure repair programmes; limestone is a vital element in desulphurisation if the US

attempts to combat the prob-

lem of acid rain; and the Cana-

dian government has asked

Explaura to quote on a con-

tract for the crossing to Prince

# Ricardo wins court orders for share disenfranchising

RICARDO, the Sussex-based ing to IA&N Nominees. engines and transmissions Ricardo, which says design group, which is facing a hostile £20.6m bid from First Technology, has won court orders disenfranchising certain

of its shares.
These, it calculates, account for at least 10 per cent of its

equity.
According to Ricardo's merchant bank advisers. Schroder Wagg, the shares covered by the court orders are amongst those irrevocably pledged to

When the all-paper offer was first announced, First Technology said that it had bought 14.9 per cent of Ricardo's shares and had irrevocable undertakings to accept in respect of a further 13 per

Three major bundles of shares are covered by the court order; 918,000 shares or 6.3 per cent owned by the CH Industrials group, another quoted company; 472,000 shares owned hy Jocar Nominees: and

Ricardo, which says that it was aware of some curious movements in its share register for some time sent out various Section 212 notices seeking to discover the benefit cial ownership of certain shares - when the bid was announced.

The court orders were secured as a result of replies to these notices, which were not entirely satisfactory.

The IA&N Nominees holding refers to the bundle of shares held by Zurich-based Privathank, which was subsequently sold on January 30 to Friends

Provident.
Yesterday, First Technology
said that it was only aware that some questions had arisen on the CH Industrials holding, but believed that it was a matter of technicalities

Court orders in this sort of case can be lifted immediately the required information is

### MFI sets its sights on autumn flotation

By Clare Pearson

BUOYANT UK equity market conditions have prompted MFI Furniture Group, formed in a management buyout from Asda superstore group 15 months ago, to accelerate plans to come to the market. The earliest date for the flotation, expected to be worth between £800m and £1bn, is now Sep-

"Recent events in the market have led us to believe we should be ready to come in the autumn assuming it still looks a good idea nearer the time." Mr John Randall, finance director, said yesterday. Previously, MFI had been expected to come in the spring of next

Citicorp Scrimgeour Vickers

looks a strong contender to be appointed as broker to the floation. "We have very strong links with them going back many years," Mr Randall said. County NatWest has already been appointed as financial

Besides market conditions, Mr Randall said an autumn flotation would depend on whether domestic furniture retailer MFI meets internal targets including £100m worth of operating profits in the current year. In the 28 weeks to November 2, operating profits

stood at £48.9m. Asda, which retains a 25 per cent stake in the company, is expected to reduce this when the flotation takes place.

### Improvement showing at Whinney Mackay-Lewis

IN THE half year ended October 31 1988 pre-tax profits at Whinney Mackay-Lewis fell from £678,000 to £386,000. The interim dividend is again 1.6p. Mr Jeremy Mackay-Lewis said the profit was at an improved rate when compared with the whole of 1987-88 (£740,000), and steady progress was being made after the setbacks of the second half of that year following the stock mar-ket crash. He was confident for

the rest of 1988-89. The company is a USM-quoted architect and project management consultant. Turnover improved to £3.11m (£3.04m) but profit was held down by increased interest rates. Rarnings were 4.3p (8.1p

Both major subsidiaries had a full workload at present. The new Docklands office had started to operate and it was hoped for a substantial increase in work for that area.

The purchase of the freehold of the company's West End headquarters had proved an excellent investment, the chairman said.

### Radio City

Mr Barry Marsh, chairman, told the annual meeting of Radio City that the board expected to resume the payment of interim dividends in respect of the half-year to March 31 1989.

### Panel blocks Wembley in current bid for T-Line

By Clare Pearson

THE Takeover Panel has debarred Wembley, the diver-sified leisure group, from join-ing the current bidding for industrial holding company Thomson T-Line, which is under seige from a £185.7m hostile bid from Ladbroke

Group.
At the Panel's request,
Thomson T-Line over the
weekend underlined to shareholders that the offer by Ladbroke was the only one on the table, by announcing that it was not having talks with any

potential offerors.

It added that in the Panel's view, Wembley ruled itself out of the current bidding when it said on January 25 that it did not intend to make an offer "at this time". This was after Hanson, the UK conglomerate, emerged as a 5 per cent share-

holder in T-Line.
T-Line emphasised that Wembley indicated last Wednesday it would have been prepared, subject to certain conditions, to make an offer of 95p in cash and 113p in Wem-bley shares, "significantly higher" than Ladbroke's final

cash offer of 90p per share. The Ladbroke offer is open until February 15. Thomson has not yet rejected the final terms, which were increased from 80p per share last month.

### Bremner stake

Mr R B Clapham, Glaswegian property devel-oper, has increased his stake in Bremner, the stockbroking and property group, to 5.1 per

Mr Dennis McGuinness, chairman of Bremner, said he understood Mr Clapham was a long-term investor who had increased his holding above the notifiable level.

### **Stanley Miller**

Miller, Stanley Stanley Miller, the Newcastle-based property and building group, said that it had been visited by the Stock Exchange's insider dealing group and had co-operated fully with an investigation into dealings in its shares in a period of 1988.

However, it is understood that the investigation found

that the investigation found no irregularities and Stanley Miller said that, as far as it was concerned, the matter was closed.

### Cambrian settles

Cambrian & General Securities, the UK investment trust once a vehicle for con-victed US insider trader, Mr Ivan Boesky, said it had set-tied the class actions bought against it in the US courts. The actions were based on Mr Boesky's alleged insider trading activities.

Last week, US-based Leucadia National Corporation won control of Cambrian, after a lengthy bid battle.

Notice to Debenture Holders

6%% Convertible Subordinated Debent: es Due 2002

# **ENSERCH Corporation**

ENSERCH Corporation has previously announced that it is proceeding with its plans for the sale of the companies that comprise its oil field services segment to Pool Energy Services Co.

sale of the companies that comprise its oil field services segment to Pool Energy Services Co. ("PESCO"), a company newly formed for this purpose.

PESCO has filled a registration statement with the U.S. Securities and Exchange Commission for the purpose of registering under the Securities Act of 1933 shares of its common stock ("Pool Common Stock") that will be sold to the public. PESCO intends to use the proceeds from its sale of Pool Common Stock to purchase the oil field services business of ENSERCH. In connection with the transaction. PESCO has agreed to offer to ENSERCH shareholders of record the right to subscribe for Pool Common Stock at a ratio and price to be determined.

The date on which PESCO's registration statement will become effective has not been determined, but the earliest date it is expected to become effective. If at all, is February 21.

determined, but the earliest date it is expected to become effective, if at all, is February 21, 1989. The record date for determining ENSERCH shareholders entitled to subscribe for the Pool Common Stock will be the date PESCO's registration statement becomes effective. The rights will be distributed, if at all, only to holders of ENSERCH common stock. Debenture holders may participate only if their Debentures have been converted into shares of ENSERCH common stock prior to the record date.

This notice is being given for the sole purpose of satisfying the requirements of Section 14(j) of the Fiscal Agency Agreement pursuant to which the captioned Debentures were issued. ENSERCH Corporation

Dated February 6, 1989

The Financial Times proposes to publish this survey on:

Wednesday, 22nd March 1989

**WORLD TEXTILES** 

For a full editorial synopsis and advertisement details, please contact:

**BRIAN HERON or PHILIP DODSON** on 061 834 9381 (telex 666813)

or write to:

Financial Times, Alexandra Buildings, Queent Street, Manchester M2 5HT

FINANCIALTIMES

# KANSALLIS-OSAKE-PANKKI

KANSALLIS-OSAKE-PANKKI USD 100.000.000 SUBORDINATED 4%% BONDS DUE 1994 WITH WARRANTS EXERCISABLE INTO FREE SHARES OF KANSALLIS-OSAKE-PANKKI

In accordance with the Terms and Conditions of the above-mentioned Warrants (the "Warrants"), notice is hereby given that at its meeting on February 3, 1989 the Supervisory Board of Kansallis-Osake-Pankki (the "Bank") decided to propose to an Extraordinary Shareholders' Meeting to be held on February 20, 1989 that the Bank's share capital be increased from FIM 2.935.000.000 to a maximum of FIM 3.718.750.000 (the "Rights Issue"). According to the proposal the Rights Issue would be offered generally to the Shareholders of the Bank and the Exercise Price of the Warrants would be adjusted in accordance with the paragraph 5 (C) of the Terms and Conditions of the Warrants. The Bank will give further notice of the Exercise Price as adjusted and the effective date from which the adjusted Exercise Price shall apply.

KANSALLIS-OSAKE-PANKKI Helsinki, Finland

# Tapping a market is the key to success

Philip Coggan examines the progress made by Explaura on its limestone project

HEN Explaura Hold done. The first rock will be pro-HEN Explaura Holdings floated on the duced at the end of the summer. The key question that **Explaura Holdings** ria.

The company is also confi-

ports the loader fitted perfectly without a single bolthole need-

ing to be enlarged.

The third major task was the transport and reassembly of a giant stacker which will be

used to make a stockpile of fin-ished products that will be 70

Quarrying does not simply involve blasting rock and load-ing the rubble into a giant skip. The rock must be crushed

several times before it reaches the right size to be useful for

construction. It must be

specifications and washed to

remove surplus grit and soil.

The one thing that is certain is that Explaura has plenty of rock to quarry. Proven reserves at the site are some

1.2bn tons, more, Explaura says, than all the "super quar-ries" in the UK put together.

blended to meet the custom

feet in height.

Market in September 1987, it looked like a stock which would only appeal to hardened speculators.

The company had been used

as a shell for a variety of hopeful enterprises, from tea producing in Sri Lanka to gold exploration in Spain, with little Its new venture, a limestone

quarry in Newfoundland, was a start-up company, a category of stock which had previously been dismally unsuccessful on the USML The project had been a long

time in the making. The New-foundland Colonisation and Mining Company, formed in 1889, acquired the land in return for agreeing to build telegraph lines across the

However, it was not until the 1980s that the Canadian gov-ernment agreed to the creation of the quarry and the New-foundland company reversed into Explaura, then an over-the-counter stock.

So there were plenty of risks to deter investors from sup-porting the Explaura offer and when the flotation was rapidly followed by the October crash - and the shares ended 1967 at half their flotation level of 32p - those investors who did apply have regretted their deci-

Now, 18 months later, much

per cent).

7.28m (13.8 per cent).

Carclo Engineering - Andrew

Weir & Company sold 1.5m shares and left with 600,000 (1.4

Chieftain Group - County Nat-West Small Companies Exempt Fund is beneficial owner of

434,000 shares (5.25 per cent).

Cray Electronic - Provident

Mutual Life interested in 8.5m shares (9.82 per cent).

Five Oaks Investment - Govett Strategic holding is 8.7m ordinary (18.46 per cent).

Harland Simon - Mountain

Dew acquired 159,000 ordinary giving it 3.04m voting (22.09 per

Hicking Pentecost - Telfos sold

100,000 shares at 84p reducing

James Crean, the Dublin-based

industrial holding company, despatched its formal offer to

shareholders in Inishtech Capi-

tal Fund, a venture capital company listed on both the Dublin and London stock

The offer is designed not to succeed since Crean already

owns 71 per cent of Inishtech

and wants to retain the sepa-rate stockmarket quotation.

Crean's offer - 800p for 3 A ordinary shares and one prefer-

ence share in Inishtech - is below the market value of

Inishtech shares and is not

being recommended by inde-pendent Inishtech directors.

The following securities were added to the Share Information Service in Saturday's edition: EW Fact (Section: Newspa-

pers & Publishers). Ivernia West (Third Market).

Land Securities 10% 1st. Mortgage Deb. Stk. 2030 (Prop-

**FT Share Service** 

Jas Crean formal

offer despatched

(10.49 per cent).

per cent).

mer. The key question that remains to be answered is whether Explaura can find a market for its aggregates and supply customers at an attrac-

coastline, so remote that Mr clifftop because the nearest village was so far away.

Constructing the dock was

the most daunting task. Five calssons, concrete structures which looked from above like waffies, were towed to the site by ties. Each was six storeys high with sides measuring 100

tress of coarse stone and the builders waited for a calm day so that they could ensure that the caissons were placed exactly in line. Each was then weighed down with 10,000 tons

of aggregates.

Another tricky operation was the building of the downhill conveyor which will take the stone down the cliff face to This 1,200-foot-long conveyor had to be built down the equivalent of an 18-storey drop and match up precisely with the ship loader on the dock below.

of the hard work has been

tive price.
The quarry has been built at Lower Cove Bay, on a harren part of the Newfoundland José Boves, the director in charge of the construction proj-ect, had to build a bouse on the

feet by 80 feet.

The bottom of the cove was carefully levelled with a mat-

the dock from the stockpile. This was done so successfully that each of 64 anchor bolts on the tower that sup-

### SHARE STAKES

Aitken Hume International holding to 959,000 (14.96 per Fiduciary Management Services brought holding up to HunterPrint - M.C. Hunter bought 125,000 ordinary increasing Hunter family holding to 4.06m (21.04 per cent). Instech Group - Bolton House Securities sold 750,000 and interested in 29.5m charges near 3m ordinary (6.1 per cent). A.J. Archer - Electra Investment Trust sold 273,000 ordinary and now holds 1.5m (6.49

Armstrong Equipment interested in 29.6m shares Caparo Group purchased 1.5m shares bringing holding to (13.78 per cent). Macro 4 Plus - W.S. Macmillan urchased 25,000 ordinary and Baggeridge Brick - Tribune Investment sold 250,000 reduc-ing holding to 2.07m ordinary holding now 3.18m (14.43 per

Ryan Hotels - Following a rights issue and renunciation, Paul Ashdown now beneficial owner of 365,000 ordinary (0.7 per cent). Subsequent to the transaction, Seven Wonder World Tours, Friendly Inns and the Ashdown Family, other than Paul, hold 6.47m ordinary (12.7 per cent) and 4.19m participating preference

(99.74 per cent). Scottish Mercantile Investment - South American Finance and Investment group owns 3.99m shares (49.93 per cent), and in turn is whollyowned by Anstalt fur Handel und Anlogen, of Lichtenstein. Select Appointments - R.W. Klapp, chairman and manag-ing director, sold 750,000 ordi-

nary, reducing his interest to 7.4m shares (35.9 per cent). Selective Assets Trust - Equitable Life Assurance Society bought 950,000 ordinary giving holding 2.05m (7.08 per cent). Shaftesbury - Joseph Levy Charitable Foundation has acquired 560,000 ordinary and total holding now 1.63m (3.72

per cent). Shandwick - Funds under management of Baillie Gifford interested in 1.32m shares (7.85

per cent). Sims Food - G.E. Shouler, director, sold 220,000 shares.He retains 1.22m (5.74 per cent). Sovereign Oil and Gas - Norwich Union Life Insurance acquired 500,000 ordinary bringing holding to 3.78m (6.7 per cent). Triplex Lloyd - Britannic

Assurance no longer interested in 5 per cent or more. Williamson Tea - CDFC Trust increased holding to 396,575 shares (17.23 per cent). Young & Co Breweries - J.A. Young, T.B. Young and J.G.

Young, as trustee of the Ram Brewery Trust, disposed of n-votin £4.30. Holding now 262,600 (5.06 per cent).

### **BOARD MEETINGS**

Mar. 22 Feb. 10 Apr. 6 Feb. 8

### NOTICE OF PREPAYMENT THE DAIWA BANK. LIMITED

US\$35,000,000 Callable Negotiable Floating Rate **Dollar Certificates of Deposit** 

No. 500071 to 500105, Issued on 25th March, 1985 Mannity Date 26th March, 1990 Optionally Callable in March, 1989 Notice is hereby given that in accordance with Clause 3 of the Certificates of Deposit (the "Certificates"). The Dawa Bank, Limited ("the Bank") will prepay all outstanding Certificates on 28th March, 1989 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of the Bank.

Interest will cease to accrue on the Certificates on the Prepayment Date.

The Daiwa Bank, Limited

Commercial Union Building, St. Helen's, 1 Undershaft, London EC3A &U

HE LONG TISTAN CHEDITANNS OF JAPAN, LIMITED OF THE STREET OF THE THAT HAS BEEN TO THE STREET OF THE

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market. Although the cost of transporting aggregates is normally one of the chief cost elements, Explaura has the advantage that it can transport by ship. With shipping rates still very low in historical teams, the company believes it can compete in the UK market. Despite Explaura's optimism, some observers are sceptical. Tind their plans quite sketchy on marketing says Mr Khalid Nazir, a building materials analyst at Rieinwort Grieveson. He thinks that the plans son. He thinks that the plans to attack the UK market are

dent it can tap into the UK market Although the cost of

Obviously, the key question is whether Explaura can find ambitious because of the sheer size of the distances involved. Even in the US, Mr Nazir has Explaura is now even more confident than it was at the his doubts about Explaura's competitiveness. Trucking time of flotation.

A marketing and sales report it commissioned found that its planned output by 1991 - 4.2m tons per annum - was less costs for aggregates are around costs for aggregates are around
10 to 11 cents per ton mile,
whilst shipping costs are below
2 cents per ton mile," he says.
That obviously means that
Explaura's costs will be competitive over distances up to
five to ten times further than
inland quarries.
But says Mr Nazir the nearthan the forecast growth in the north-eastern US market. "In other words," says Mr David Finch, chairman, "we won't have to take market share

inland quarries.

But, says Mr Nazir, the nearest main US market, Boston, is 1,150 miles away, so quarries within, say, a 200 mile radius of the city will be more competitive than Explaura.

There may be scope, says Mr Nazir, for Explaura to tap US coastal markets where the onland stone is either not good

land stone is either not good enough or too far away. He cites as an example the Guif Coast of the US, although even there other stone producers are already addressing the market. So although Explaura has achieved the first part of its project - building the quarry - there is plenty of marketing

work to do before the scheme

can be classed as a success.

### SPONSORED SECURITIES Bardon Group (SE) Bardon Group Cr. Pref. (SE) Bray Technologies Brankill Coor Pref. CCL Group Ordinary CCL Group 11% Conv Pref ... Carbo Pic (SE) ...... Carbo 7.5% Pref (SE) ...... 9.4 -3.3 8.0 7.2 3.9 2.0 36.7 2.8 13.2 Robert Jenkies... Torday & Carlisle Torday & Carlisle Torday & Carlisle Conv Pref Tredon Holdings (USM) Heistrat Europe Conv Pref 2.9 10.3 7.5 -6.0 9.3

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of Stock Exchange, Other securities listed above are dealt in subject to the rules of TSA These Securities are dealt in strictly on a matched burgain basis. Neither Granville & Co nor Gracullie Davies Limited are market maker; in these securities.

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# Standard & Chartered

**Standard Chartered PLC** (Incorporated with limited liability in England) US\$400,000,000 Undated Primary Capital

**Floating Rate Notes** In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination Period from 6th February, 1989 to 6th March, 1989 the Notes will carry interest at the rate of 9% per cent

Interest accrued to 6th March, 1989 and payable on 6th July, 1989 will amount to US\$74.86 per US\$10,000 Note and US\$748.61 per US\$100,000 Note.

Standard Chartered Merchant Bank Limited Agent Bank

### **Blair Athol Finance Limited**

**Guaranteed Floating Rate Notes Due 1994** Notice is given that the rate of interest for the period 6 February 1989 to 7 August 1989 has been fixed at 9.65 per cent. The amount payable against coupon No. 4 on 7 August 1989 will be U.S. \$2,489.31.

Bank of Montreal London as FRN Agent

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Mar. 1710/1719 +22 Mar. 2097/2107 +28 Mar. 2337/2349 N/C

Prices taken at 5pm and change is from previous close at 9pm

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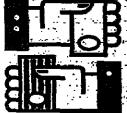
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CIVAS 3 LIMITED

Floating Rate Notes due 1983 Interest Rate 9.73% p.a. Interest Period February 6, 1989 to August 4, 1989. Interest Psyable per US\$100,000 Note US\$4,837.97. February 6, 1969, London By Otibank, N.A., (CSSI Deck.), Agent Bas

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ESERVERY SIL

While one junior market has grown to be a lusty youth, the other is not quite so healthy, observes

Philip Coggan. Buy-outs and BES creations ought to bring a steady trickle of hopeful entrants to the USM, but the Third Market seems to require a change in its rules.

# A place for the children

Market reaches its ninth birthday this year. It survived a sickly first few years but, despite one or two nasty scrapes, it has grown to be a lusty youth. Last year, it picked itself up, dusted itself off and started all over again after the trauma of 1987's stock.

market crash.

The USM's sibling the Third
Market, is not quite such a
healthy infant. In its first two years, it attracted just 57 com-panies, compared with the early optimistic forecasts that as many as 200 companies might join in the first year. But although the Third Mar-ket has had a slow start, every-

one now seems to accept that there is a proper place for junior stock markets on the London exchange. The many small company snares. tions that are forbidden by small company snares. their trustees to invest in prices shown on screen become more than usually indicative, more than usually indicative, ondon exchange. The institufew and far between.

The best indication of the

health of the USM is that 88 companies joined the market last year, an increase of 16 on 1987. The rate of new company formation seems to have increased during the 1980s and the requirements of the USM - only a three-year trading record - makes the market a natural home for many young,

hartera

The occasional large com-pany entrant – Mrs Fields in 1986. Stanhope in 1987, London Forfaiting last year – may raise the profile of the market but are unrepresentative of the norm. The USM's bread and butter is the small stock raised £2m or £3m that trickles on to the market every week.

Because of this, liquidity remains the problem for both markets. Although there is more market-making capacity than before Big Bang, with-drawal from USM market making by Chase Manhattan, the cutbacks at County NatWest and elsewhere in the City will obviously have an effect on

junior market liquidity.

As many investors found to their cost in the aftermath of the the 1987 crash, it can at times be impossible to deal in and any investor who wants to sell a sizable amount of shares finds that the bid price is far below the screen quote.

The new issue system that was brought in with Big Bang exacerbated the problem of illiquidity by encouraging market entrants to float via a placing rather than an offer-for-sale. Placings concentrate share issues in a relatively small number of institutional hands.



# USM and the Third Market

This can be good news for the companies concerned -since institutions are more likely to stump up extra funds in rights issues – but it often causes frustration for small investors, who can only buy shares when dealings start. Since the most attractive stocks normally go to a premium, that creates a two-tier price system biased against the Add in the fact that the bulk

of USM company shares are

year, the average number of shares traded on the USM each month was 437m - compared with the equivalent figure of 801m in 1987. This decline was even more marked than the fall in turnover on the main market, which caused so many

job losses across the City. Mr Brian Winterflood, nick-named "Mr USM" in his days at jobber Bisgood Bishop and

normally in the hands of a few .

founders, and the liquidity problem is increased. Last

now running Winterflood Securities, argues that a return to a physical market-place would help to improve liquidity. He also wants the placing rules to be amended so that market makers get a much larger per-

centage of any new issue.

Occasionally, however, illiquidity can be a good thing. When markets are falling quickly, investors tend to sell the more liquid alpha and beta stocks when they want to reduce their exposure to equi-

And most institutional investors buy small company stocks with their eyes open. They know the shares are illiquid -

but they hope that the compa-nies will eventually grow into larger, more liquid stocks. However, it can hardly be said that the USM has proved a wonderful long-term invest-ment. The Datastream USM Index, 100 when the market was founded in 1980, ended

1988 at just 126.2. The net gain

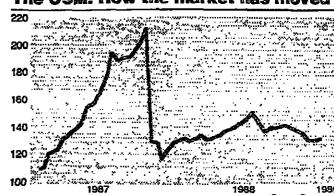
CONTENTS

Interview: Brian Winterflood Profiles: Randsworth Trust and the brewing sector

☐ Illustration: Ann Chasseau

23

# The USM: How the market has moved



in the index over the whole of

Profile: the construction sector

last year was 1.7 per cent.

A lot has depended on the kind of USM stocks selected. Electronics and oils were two of the most significant sectors in the early days and their poor performance weighed heavily on the index in recent years, many overseas stocks, such as Mrs Fields, Borland International and Tribble Harris Li, have been dismal investments. Foreign companies make up the third largest USM sector, ranking behind only property and the catch-all mis-

cellaneous group.

Nowadays, the USM is home
to a wide spread of companies with flourishing sub-sectors such as media groups, brewers and motor dealers. Excluding the miscellaneous category, only property constitutes more than 10 per cent of the market's capitalisation. However, there are a further six sectors which make up more than 5 per cent of the market each

This diversity allows USM investors to concentrate on more solid virtues than the kind of speculative stocks that grabbed all the attention in 1987. Last year, the radio companies stole the show, taking many of the top 10 places in the table of leading share prices, thanks to advertisers' growing use of the medium. Flotation on the USM also allows acquisitive companies

to use one of the most attractive forms of takeover consideration - quoted paper. Owners of private companies, in particular, sometimes face cap-ital gains tax problems if they are paid for their companies in cash. If the owner is paid with shares in a stock market company, such tax problems are avoided and payment with shares also allows the acquirer to "lock in" key executives at the target company.

Hoare Govett figures show

that acquisitions by USM com-panies in the year 1987-8 (October-September) were worth £850m - a good total, considering that there are only 400 or so companies on the market.

Even the Third Market has proved a useful money-raising forum for the few companies that have joined it. By the beginning of 1988, £87m had been raised by Third Market companies, either to finance acquisitions or through rights

What of the future of the two junior markets? Apart from its early years, when its growth was slow, the USM has been operating in a growing economy and in generally huoyant equity markets equity markets.

A recession in the UK might dry up the flow of companies on to the market, and threaten the viability of some of the weaker companies on the tier. So far, the number of USM fail-ures has been thankfully limited; a spate of problems might damage investor confidence in the market. However, the mid-1980s enthusiasm for management buy-outs and the creation of Business Expansion Scheme companies, ought to ensure steady trickle of hopeful entrants.

The Third Market obviously seems to need some sort of alteration in its rules to encourage more small companies to join the tier. So far, sponsors have been reluctant to take on the responsibility of taking on small companies, when the risks involved far outweigh the likely fees.
Only if the rules are relaxed

will the hoped-for flood of over-the-counter companies join the market. Although relaxation would increase the risk of corporate failure, it would ensure that OTC investors would not be trapped with unsalable shares in unquoted

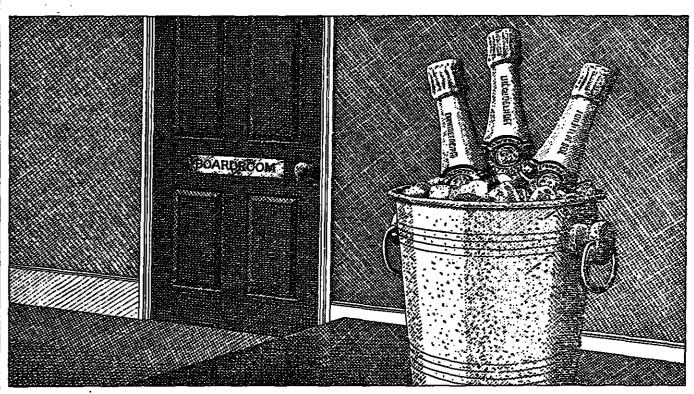
# MINTY NATWEST

# Quality Research **Quality Companies**

**CNWM Smaller Companies Research** 

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& The NatWest Investment Bank Group



# WHY SOME USM CANDIDATES EXUDE CONFIDENCE.

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It is never too soon to talk to us. We will study your company and provide practical advice on everything

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There are many questions to be resolved.

Is your company ready for the market? Do you need to strengthen the management team? Is your trading record attractive? What are your current and future prospects?

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To get yours simply ring Martin Foster on 01-236 8000.

KPMG

You have a partner at Peat Marwick McLintock
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Salah Beres Salah dan Balanca dan

**NEW ISSUES** 

# Plenty of incentive

unfounded. Companies joined the Unlisted Securities Market in 1988 in even greater num-bers than they did in the previ-

Figures produced by Peat Marwick McLintock show that 88 companies joined the second tier in 1988, compared with 72 in 1987. That performance was set against a decline in main market new issues from 129 to 104 last year.

Although share prices turned in a fairly lacklustre performance in 1988, there was no sign of the prolonged collapse in share prices which was forecast by some following Black Monday. Price/earnings ratios were still respectable by historical standards, so there was plenty of incentive to float whilst the UK economy was still buoyant.

The largest company to join the USM during the year was London Forfalting, the trade finance group, which raised a record £81m in its February offer-for-sale. At the time, this was a brave flotation by London Forfaiting since it was not long after the crash, and com-panies linked to the financial sector were distinctly unpopu-

lar with investors. However, London Forfaiting had the advantage of an impressive profits record pre-tax profits were £9.2m in 1985 and the company came to the market on a forecast of £16.5m in 1987 - and it also had the backing of British & Commonwealth, the financial services group chaired by Mr John Gunn, which owned a 85 per cent stake before the flota-

ion.
In the end the offer was marginally over-subscribed but a weak stock market meant that the shares ended first day dealings at a discount to the offer

London Forfaiting was one of a number of companies to join the market in the first quarter, having previously postponed their flotation because of the stock market crash. But there were only two other full offers-for-sale all year - MMEC and Broadwell Land - and they had mark-

edly different receptions. MMEC's offer can only be described as a flop. The group

its full title is Merchant Manufactory Estate Company is a property investment and development company headed by Mr Paul de Savary,

the brother of the more famous yacht-owner Peter. However, Mr Paul de Savary had been a director of a com-pany that went into liquidation and Mr Mark Keegan, the chairman of MMEC had been a director of two such compa-nies. That worried some investors. In addition, the offer price valued the company at a considerable premium to its net

For whatever reason, institutions backed away from the issue and nearly 66 per cent was left in the hands of the underwriters. A tentative takeover approach by Finlan, the properties and materials handling group, was subsequently rebuffed by the board and, at the end of the year, the shares were languishing at 68p, well below the 93p offer-for-sale

Broadwell, in contrast, floated in early July. This was at a time when investor confidence - before the growing UK trade deficit began to knock share prices - was rea-sonably buoyant. Its offer was 7.3 times subscribed and its shares rose on first day dealings to a healthy 20p premium

on the 155p offer price. The company, which was originally funded through the Business Expansion Scheme, is best known for a 750,000 square foot development at Plantation Wharf in London's Battersea.

Despite Broadwell's success the vast majority of companies once again chose to join the USM through a placing. The placing route was chosen by 71 of last year's entrants, compared with the 3 offers and 14 introductions.

The change in rules which accompanied Big Bang — setting a new upper limit of £5m on placings — seems to have permanently shifted the pattern of the new issue market. The new ceiling seems more than enough to satisfy USM applicants' demands: Peat Marwick figures showed that last year's new issues raised an average of £3.4m — well below the placing limit, although above the £3m pre-Big Bang

Placings are seen as good news for the companies since they are much cheaper and less risky than offers-for-sale. But they are not so popular with small investors who are effectively excluded. Mr Brian Winterflood, the market maker nicknamed "Mr USM", who now has his own firm Winter-

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**SECURITIES** 

cing rules changed to bring back the old system of co-dis-tributors. That would spread new issue shares in wider

hands. In the long run, too narrow a placing of USM new issue shares may handicap the market. A lack of liquidity will discourage institutions from taking shares in placings and dry

up the flow of new companie

However, in the medium term, there are reasons to believe that the stream of new issues on to the USM is set to continue. Business Expansion Scheme rules give the first reason. Although the best-known time limit in the BES is the five year rule, under which shareholders only get tax relief if they keep their shares for that period, there is also an important three-vear rule. Companies must wait for

three years before joining the USM or main market if they want to keep within the rules of the scheme. So those compa-nies which were established inthe 1985/6 tax year are now eligible to join the USM. There may also be a steady

supply of former management buyouts on to the USM. MBOs became widespread in the mid-1980s and the nature of such deals is that both the manage ment and the venture capitalists want to float as quickly as possible so that their invest-ments are in quoted shares rather than in the less liquid form of private company stock.

Although, in the medium term, the flow of companies on to the USM looks assured, Mr Geoffrey Douglas, the analyst at brokers Hoare Govett, thinks the number of flotations in the first half of the year will be limited. This is because new issues take a few months to plan and the mood of the markets in late 1988 was fairly

The factor that is likely to have the greatest influence on new issue flow is the economy. Companies normally need to show a record of fast growth in the period leading up to their flotation - and a recession would limit the number of companies able to demonstrate

So hopeful company directors will this year be keeping one wary eye on Mr Nigel Law-son and the other on the FT All-Share, as they wait for their chance to join the mar-

such growth.

Philip Coggan

LEADERS AND LAGGARDS: the best and worst performers of 1988

# Media provides the stars, US stocks trail

TOP 10 (PERCENTAGE RISE)

Crown Communications

Radio City 'A' Piccadilly Radio Radio Clyde

Cityvision

Mrs Fields

Pavion International

Lysander Petrole

URS International Accord Publishers

ket's worst performers.

ble Harris Li.

Apart from Mrs Fields, five

other companies in the lag-

gards list are US-based or have substantial US interests,

including the second worst-per-

forming share of the year, Trib-

group was first hit by staffing

costs, which caused its profits

for the year to November 1987

to be lower than the previous

year's, and it then announced

an interim loss of \$1.65m in the

following year.
Pavion International, the US

The architecture and design

IT PAID to invest in the media in 1988. Of the top 10 perform-ing USM shares of the year, seven were in some way con-nected with radio, television or

Even the ninth-ranked Miss World Group owes its place not to the well-known beauty com-petition but to Red Rose Radio, the vehicle of Lancastrian busi-nessman Mr Owen Oyston, which merged with Miss World last year.

The radio sector was responsible for all of the top four stocks with Crown Communications, the overall best per-former, owning London Broadcasting Company (LBC) and stakes in 16 other commercial radio stations. Darling Downs, the Australian media group, has a 22 per cent stake in Crown.

Crown also owns Indepen-dent Radio Sales, which places advertisements on radio, and during the year won, with Independent Radio News, a contract to provide the news service for the satellite TV operators, BSB. The only black spot was the blocking, by the Independent Broadcasting Authority, of Crown's attempt

to buy Radio Mercury. Ranked right behind Crown in the list of top 10 performers were Radio City (Merseyside), Piccadilly Radio (Manchester) and Radio Clyde (Glasgow). The reason for this re-rating in the sector is the growing con-viction among advertisers that radio provides value for money. Television is extremely expensive and is faced with the problem of "zapping" - when viewers video programmes and

then fast forward the tape through the commercials. Radio's share of UK advertising revenues is around 2 per cent, and that indicates that there is plenty of potential for growth for the medium to catch up with the US (10 per cent) and Canada (13 per cent). Among the other media-rewere Colorvision, the televi-sion retailer, and Cityvision, the video retailing group. Top-performing share lists are normally dominated by takeover candidates and shell companies. This year shells were harder to find. Associated

Energy Services is that good old-fashioned hot stock - the management situation". The company, which maintains boilers and distributes catering equipment, reported a decline into losses in the first half of

its trading year - not an encouraging background for the share price.

But the key to the rise last year lies in the 29.9 per cent stake now owned by Cleves Investments, the financial services group. Investors hope vices group. Investors hope that Cleves, which has taken management control, will steer the group into new areas. Shares in Explaura Holdings,

the mining start-up company, recovered after suffering unduly during the crash. Even so, the shares, at 41p, are not much higher than the original 32p flotation price.
In general the leaders of 1988

Seven of the top 10 were connected with radio, TV or video - and radio was responsible for

showed less dramatic rises than those of 1987 - only the top three 1988 leaders would have squeezed into 1987's top 10 list. No share managed the kind of meteoric rise achieved by Acsis Jewellery in 1987: at one point that year, Acsis's share price had risen by 2,400 per cent. But at least most of 1988's leaders owed their place to trading, rather than specula-tive factors, indicating that the share price increase might be

sustained, rather than ephem-

Among the laggards, Mrs

Associated Energy Services Miss World Group Polytechnic Electronics Explaura Holdings BOTTOM 10 (PERCENTAGE DECLINE) emoom international cosmetics manufacturer, has for some time had a Wet'n Wild reputation to

Fields stands out, proving the wisdom of those investors who boycotted the new issue when it joined the USM. The cookle match the name of its cosmetcompany neatly illustrates how two particular sectors had diffiics range. Controversy has centred on the hefty remuneration rulties last year. US compa-nies, which have so far failed to take off on the junior mar-kets, and retailing, which pro-vided some of the main maraccorded to Mr Stanley Acker, the American whose business reversed into the former San-

gers, a UK photographic company, in 1985. Remuneration for shareholders has certainly not been gen-erous - and the stock earns the dubious privilege of being in the laggards list two years running. By the end of 1988 the all of the top four. See also page 4 share price dropped to 2.75p as the company revealed a pre-tax loss last year of £5.42m after.

exceptional items. When Orchid Technology first came to the market, the placing had to be shelved because of investor resistance. Eventually, Phillips & Drew got the issue away and the company duly quadrupled its profits in its first year on the market. But in 1988 profits declined just as dramatically

and the shares fell with them. To round off the list of sorry tales from across the Atlantic, URS International, the archi-

auditors which caused the shares to be suspended while the argument was sorted out. Eventually URS's profits of \$635,000 were revealed, well below the \$2m forecast on flotation. In the first half of 1988, things were even worse — the company recorded a pre-tax loss of \$892,900 and was expected to record a full year loss.

It is hard to say exactly why so many US USM companies have done so badly. Some have been affected by the decline in the dollar, but not all. Some have been in high-risk sectors but not all. Perhaps there is some grounds for supposing that high-quality US compa-nies will list their shares in the US, not the UK, and thus those US companies which list here will be, on average, of lower

Among the British stocks, shares in Memcom Interna-tional, the electronic filing equipment manufacturer, must equipment manufacture; rank as one of the worst investments of the past four years. You could have bought them for 320p in early 1985; they were trading at 12p by the end of last year.

The company depended to a large extent on selling its prod-ucts to the Middle East and thus suffered when the oil price slumped, thereby reducing Arab buying power. Boardroom changes and refinancing plans have failed to stem the losses; the company missed the seven month deadline for reporting its figures to April 30

Strauss Turnbull was recently appointed as brokers and the company was, in January, still in the process of organising a refinancing which would accompany publication of its results.

Philip Coggan

### **SPONSORS**

# Reshuffles destabilise the line-up

LRAGUE tables are invariably of limited use, but a list of the top USM sponsors of 1988 is in

particular need of caveats. First, no stockbroker or bank has a significant market share. Instead, the USM market is spread far and wide between minor players, most of which are responsible for two or

Second, by measuring USM sponsorships only, the list is no guide to the overall number of small companies - many of tantes — a house may have been nurturing. And, of course, a league table gives no indica-tion of how profitable their involvement is in the new

ssues market. Even so, events since the turn of the year have thrown the existing configuration into a state of flux. The most important development, potentially, has been the departure of a number of small-companies specialists from ANZ McCaughan Securities, previously known as McCaughan Dyson Capel Cure, which has been far and away the lead sponsor for the last three

ANZ McCaughan, which dis-missed six of its staff from its corporate finance and sales departments last month, and has since lost a number of other individuals, says it is aiming to build a new small companies department. But Mr Russell Middleton, the com-pany's managing director, admits that this may not prove

viable.

The corporate finance and sales staff who were dismissed, it is believed, after they put together a management buy-out proposal which proved unacceptable to the parent company, may, moreover, resurface either independently or at another stockbroker.

There are other developments since the turn of the year which have destabilised, though not necessarily over-turned, the 1988 line up. Chase Manhattan Securities has closed down most of its equity side – although obviously this does not preclude Chase's corporate finance department from bringing companies to the market using someone else

as the sponsoring broker.

Meanwhile, County NatWest
WoodMac has recently ounced a rationalisation of its market-making activities involving the dropping of those USM companies that it does not research and which have no other link with other parts of its organisation. Though this need not have an impact on its sponsoring activity, it does lead one to pencil in a question mark, especially given other well-documented turmoil at County NatWest

Though this does not emerge clearly from looking at the list of 1988 leaders, it is certainly

**Debutantes are not** gravitating towards the biggest houses

not cast in stone that the bet-ter-known London banks or brokers should always feature in the top 10.

Regional brokers Albert E. Sharp and Stock Beech, for instance, exceeded the involvement of the likes of Barclays de Zoete Wedd and Hambros Bank, Meanwhile, the somewhat obscure stockbrokers Greig Middleton and Jacobson Townsley were barely behind the main players, with two So it is clear that debutante

companies are by no means

gravitating towards the bigges houses, and there are factors which indicate that they are getting less, rather than more, likely to do so. Mr Chris Hawk-ley, a corporate finance executive at Albert E. Sharp, the Birmingham broker, is certainly a firm believer that the tide is turning in his direction.

"First, many of the houses in London are reviewing their commitment to small companies. Second, we're cheaper because we have a regional cost-base; and, third, we can supply that unquantifiable extra, the personal touch," he

He adds that, aside from it being cheaper for them to use a local organisation, companies may also pick this option for reasons of regional pride. He believes this to be particularly true of some of the smalle companies that were spawned in the economic renaissance of the West Midlands during the mid 1980s.

Despite a de-emphasising of small companies in some parts of the City, statistics for newissue volume show pretty clearly that there was still plenty of sponsoring business around in 1988. Figures compiled by accoun-tants Peat Marwick McLintock

show that, even in less-clement market conditions, 88 compa-nies joined the USM in the course of the year. This total was 17 per cent higher than in 1987 - although there must have been some benefit from issues held over after the stock market crash. At the same

year by year lecues Capel-Cure Myers J. Henry Schroder Wago Lloyds Merchant Rowe & Pitman

Savory Miln Phillips & Drew Capel-Cure Myers Barclays de Zoete Wedd Albert E. Sharp

Braithwalte
County NatWest
Phillips & Drew
Gilbert Elliot Kleinwort Grieveson McCaughan Dyson Capel Cure Lloyds Merchant Laurence Prust

County NatWest WoodMac Chase Manhattan Securities .Ct.-Alexanders Laing & Albert E. Sharp

time, Houre Govett points out that the total USM "spend" on acquisitions was a healthy

This last figure is probably a more important indicator of the attractiveness of the new

ssues market to participants. Though nobody likes to admit it, the general opinion is that the time devoted to a USM sponsorship will not be justified by the fees. It is therefore a pressing consideration that the company sponsored is one that will expand and make

acquisitions, and so provide follow-on fees.

Of course, the prospects for bids and deals on the USM in the current year are not so good. High interest rates are likely to result in the short-term arithmetic being less attractive, while using paper may be harder for some both from the acceptability viewpoint and in terms of dilu-

This outlook can only add to the more cautious and conservative approach already adopted by sponsors since the pre-crash days, when almost any new issue could be got away at a premium.

With a few notable excep-

tions, most new issues of last year were priced in what was seen as a sensible manner. And investors report a far greater attention on the part of spon-soring brokers to keeping the purchaser informed.

"Pre-crash, nobody quite got away with sending a carbon copy of the prospectus six months after the launch, but it sometimes got pretty near to that," remarks one fund man-ager. "These days, sponsors are much better at keeping one

Clare Pearson

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CONSTRUCTION companies had a topsy-turvy year in 1968. Business was booming thanks to strong economic activity and the rise in property prices that spread from London and the South-East to the rest of

the UK.
But stock markets tend to concentrate on future, rather than past, earnings and the rating accorded to the sector fell during the year as inves-tors increasingly anticipated a downturn in the property mar-

USM construction companies effectively divide into two categories: the housebuilders and the rest. Of the two, it is the housebuilders that have tended to attract the most interest and produce the best results. The housebuilders each tend

to be concentrated in one particular locality. Banner Homes. for example, is based in High Wycombe and operates mainly in Buckinghamshire and south Oxfordshire. It reported trebled interim pre-tax profits for the first half of 1988, although its shares ended the year just 20p4 higher, at 93p, than on January. 1. The shares were originally placed at 135p just before the

Hey & Croft, which operates mainly in Essex, Suffolk and Cambridgeshire, recorded a 46 per cent rise in interim pre-tax profits - but it, too, found little favour with investors, and its shares ended the year 20 per cent lower than they began it. McLaughlin & Harvey has two quite separate areas of operation: as a building contractor, it is based in London and Northern Ireland; as 'a' housebuilder, it is based in

A FLOP would be putting if too strongly; but certainly the consensus report on the Third. Market's first two years of operation must be "could have done better".

The total number of companies that have joined the mar-ket so far is just 58 - dismal compared with initial expectations that over 100 would join

within the first year.

The rationale behind the market was to provide a forum for those companies that were too small, or too new, to join either the Unlisted Securities Market or seek a full listing. To this end, rules were relaxed allowing companies with just one year's frading record, against three on the USM, to join, and there was no minimum set on the percentage of equity they could release.

The hope was that, by being so structured, the Third Market would attract the type of company that had once joined the ad hoc over-the-counter PROFILE: THE CONSTRUCTION SECTOR

# **Investors** leave home

Kent and Essex Tay Homes, another regional housebuilder, conceptrating on Yorkshire and Scotland, moved from the USM to the main market last

All these companies reported excellent figures, but the reason why they fell out of favour with investors was fairly obvious - the nine rises in interest rates after the start of June threatened to knock the stuffing out of the housing market. A major element in housebuilding company profits over the last few years has been the rise in land values between the time the site was first bought. and the time the house was eventually sold. That source of profit would start to dry up in

a static or falling property

market, although there would still be substantial surpluses to be realised on older parcels of

A second threat to housebuilders is that demand for new houses may fall in a depressed property market. Fewer houses built would, of course, mean a smaller turnover for the builders and, com-bined with the shrinking of margins caused by falling property prices, the net effect could be substantially lower profits.

Any companies that bor-rowed heavily to buy land at inflated prices could be really badly hit - and could face the threat of liquidation, as some did in the property slump of 1973/4.

But it could be argued that

Contracting & Construction sector Price / earnings ratio

> Eve Group has shed the "construction" part of its

simistic view of the house-

building sector. Many compa-nies have a substantial cushion

in the form of land bought sev-

eral years ago. Only a cata-

strophic plunge in property

prices could threaten the prof-

Others believe that the cur-

rent standstill in the property

market is just a temporary hia-tus caused by the shock of so

many mortgage rate increases in such a short time. Land is

still limited and there is still

unsatisfied demand for hous-

ing; the best housebuilding

companies should still be able

Also on the USM are a loos

group of contracting and con-

struction companies such as Consolidated Tern Invest-

ents, Eve Group and Hatfield

CTI joined the USM in 1985

but slumped into losses only to

be rescued by new manage-ment in 1987. The new manage-

ment, backed by Guernsey-based investor Mr Michael Allen, has made a series of

acquisitions of estate agents.

However, the recent news of

estate agent redundancies because of declining business did little to inspire investor

enthusiasm for CTI, and the group's shares ended the year trading at around half their

its on such sites.

name, and now has property development and housebuilding businesses. The general perception of contracting companies is often that earnings are low quality - margins are squeezed because of fierce competition and that profits are lumpy because of the importance of large contracts. in fact, Eve has managed smooth growth in profits and earnings over the last five years.

Construction companies may join the market in greater numbers over the next few vears. There was a rash of secured contracting Business Expansion Scheme issues in 1985-7 and those companies will start to join the USM once they pass the three year limit set under BES rules.

Among the other companies loosely grouped in the USM construction sector are three shopfitters: Campbell & Arms-trong; Plumb Holdings; and Sharp & Law (Chestergate, the interior design group formerly known as Shoralplan, also has some shopfitting interests). By their nature, shopfitters are tied to the fortunes of the retail, rather than the construction sector.

But including the shopfitters, construction is, according to Hoare Govett, the sixth-largest industry sector on the second tier. Together with the property sector, it constitutes 17 per cent of the USM's market capitalisation. So a collapse in property prices would have a severe effect on the USM.

Philip Coggan

it on, or else deciding it just isn't worth it. It is not surprising, there-fore, to find that only five start-up companies - which clearly demand the most work from the sponsor – have so far

stepped onto the market.

The work carried out by sponsors has also increased the costs of joining the Third Mar-ket, so that it works out not significantly cheaper than the USM in terms of absolute numbers and, in terms of percentage of capital raised, much nigher. This is despite the fact that the Stock Exchange waived initial and annual fees and set advertising require-

ments at a much lower level. As with the USM, a list of sponsors shows some 30 names have dipped their toes into the Third Market so far, but few are responsible for more than two or three issues. Moreover, aithough a number of

Continued on next page | cant improvement on the days

### LIQUIDITY

# Market makers missed

IF THE health of a market is governed by the number and enthusiasm of its participants. the prognosis is not wholly encouraging for the Unlisted Securities Market.

The problem of limited mar-ketability, which has long been a fact of life for USM investors, came to a head after the 1987 crash. For a few weeks the usual difficulties in buying and selling shares were exacerhated, and some investors found they could not unload their USM holdings.

Since then, the marketability problem has not gone away and may well have been heightened by recent events. Last year, the number of shares traded for USMcustomers rose to a maximum of 591m in August and declined to 413m in December. That contrasts with pre-crash turnover which reached a peak of 1.7bn in July 1987.

in December, Morgan Gren-fell pulled out of market mak-ing and Citicorp Scrimgeour Vickers reduced its USM book. In January, Chase Manhattan stopped making markets in USM stocks and County Nat-West shed a dozen of its USM market makers.

The partial withdrawal of County has a special signifi-cance for the USM. When County bought Bisgood Bishop, the jobbing firm, three years ago, it bought a business that virtually synonymous with USM market making. And although that position was weakened by the departure of key individuals. County continued to make markets in every one of the 400-odd USM stocks Now it will make markets only in those companies in

which there is a corporate commitment, client interest, research expertise or good liquidity. That will leave just Winterflood Securities, a specialist in USM companies, making markets in all USM stocks. What effect this will have on marketability – the ease with which shares can be bought or sold - is not yet entirely clear.

market making. Last September, before the recent withdrawals, 98 per cent of USM companies had more than two market makers and 71 per cent had four or more, compared with 78 per cent and 38 per cent the year before. That appears to be a signifi-

On the face of it, there is still a

fair amount of interest in USM

before the Big Bang when just one jobbing firm made a com-mitment to trade all USM stocks and a great deal of USM business was done on a matched bargain basis, usually through the corporate broker.

The recent cut-backs should have eased the pressure on the remaining operators but - given the drop in volumes traded since the crash - the market is still extremely com-

petitive. What effect will this shakeout have on investors? It could mean a reduction in the amount of independent research as brokers cut back on stocks in which their investment house no longer makes

Furthermore, fewer market makers will lead to a reduction in the capital committed to any

The partial withdrawal of County NatWest has a special significance

particular share. The total number of shares in any particular company that can be carried on traders' books could fall, which would have a marked effect on those shares'

marketability.
The symptoms of limited marketability are all too familiar for investors in smaller companies. One such is a widening of spreads - the difference between buying and selling prices. The result for the investor is that he or she needs a substantial price rise in a thinly-traded share before there is a chance of taking a profit. Another consequence of thin market is that price changes may be abnormally

sharp. There is, of course, nothing new about these traits. Wide spreads and volatile price movements are, to a large extent, a feature of the market in smaller companies in which only a limited proportion of equity is available to be traded. On average, Hoare Govett cal-culated that there is an average of just £7m of free capital

per USM company. Take Sock Shop, for example, which has seen its share price virtually halve to 148p in the three months to January The abruptness of its fall is partially a result of the very thin market in its shares, due

OFFICES THROUGHOUT THE EUROPEAN COMMUNITY AND WORLDWIDE.

to the fact that only 18 per cent of the capital was originally offered for sale.

So which companies are worst afflicted by the market-ability problem? One key consideration is the number of shares in issue. Usually, as the company grows in size and issues paper to fund its expan-sion, the marketability prob-lem lessens of its own accord.

Furthermore, the number of market makers and the normal volume of trade are also key determinants of marketability. These factors are summed up in the Stock Exchange Automated Quotation system (Seaq) tags - alpha, beta, gamma and delta. These are imposed by the Stock Exchange and determine the firmness of the price that market makers are obliged to quote.

Until recently, gamma prices were indicative only. Now they are often shown "firm" but in such small parcels of shares that this change is not particu-larly significant. Market makers in delta securities are not required to display prices on

The vast majority of shares on the USM are classified as gamma shares. There are just half a dozen delta shares and about 40 beta stocks at the larger end of the scale.

But although there is nothing new about limited marketability, investors worry that matters have got worse since the stockmarket crash. At that time, many market makers were caught with a surplus of small company shares on their books, which has since led them to adopt a cautious approach.

One smaller companies fund manager says that he now relies on matched bargains. "A lot of market making in smaller companies is illusory, he says.

Complaints such as these have led to worries that the USM market is no longer sufficiently liquid to survive in its present form. Some partici-pants such as Brian Winterflood favour a return to a physical market-place which could boost the profile of the USM.

But the outcome of this debate is likely to depend on the number of market makers who remain committed to the USM market. And, on that question, the jury is still out.

Vanessa Houlder

### THE THIRD MARKET

# Recruits prove scarce

(OTC) market, as well as those bred on the Government's Business Expansion Scheme. But, so far, recruits from either

of these sources have been few and far between. Certainly, the demise of the OTC market — now that almost all of its practitioners have either failed to obtain, or have not applied for, authorisation under the Financial Services Act — has left a great number of orphaned compa-mes. But out of this apparently promising pool of potential entrants, so far only 11 have moved to the Third Market.

This is likely to be less a reflection of the willingness of the companies to transfer than of the cautiousness of the sponsors about taking them on.

This is understandable, given that many OTC companies are likely always to have been highly risky enterprises, as well as often being constructed with complicated capital struc-tures that are now difficult to

As for BES recruits, they so far number only six - though it is probably too early to e their representation will not increase in due course. Since the Government's scheme was established in 1983, it is only now that companies are reaching the end of the five-year qualifying period which allows initial backers to sell-their shares and retain their tax relief. Before the end of this period,

although BES companies can

Third Market and continue to qualify for the scheme, there is little incentive to do so since liquidity will be severely restricted by the fact that origi-nal shareholders cannot sellout without losing their tax

But, whatever the potential, it is hard to escape the conclusion that new issue volume has been less than encouraging to date. The main problem appears to be that the Stock Exchange, when it designed the market, left so much responsibility for monitoring on the shoulders of the sponsors that they are either looking long and hard at a candidate before deciding to take

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INTERVIEW

# 'Mr USM' lists the problems

NO ONE is better qualified to comment on the problems of the USM today than Mr Brian Winterflood, the former head of Bisgood Bishop. He stood ing at County NatWest just over a year ago and now runs his own market-making firm specialising in USM and

smaller company stocks.

There is probably only one thing that "Mr USM" — as Mr Winterflood has come to be known since his work in setting up the junior market in 1980 - is happy about in today's post-Big Bang market. That is the relationship his company, Winterflood Securities, has with its parent, the discount house Union Discount Union lets Mr Winterflood get on with it - an arrangement which Mr Winter-flood is in a position to appre-ciate after all the corporate upheaval at County.

Otherwise, a note of despondency creeps into Mr Winterflood's normally cheerful voice. Reflecting the former jobber's nostalgia for the camaraderie of the Stock Exchange floor, he has a long list of complaints about conditions in the deregulated market.

He believes that there are too many market makers in smaller company shares. "There are some 27 so-called market makers in USMs," he says. "The problem is that the firms will only take on that role when the broker is 'the shop', ie the sponsor to the company when it comes to the USM. So you end up with a situation where one firm is researcher, distributor, agency broker and market maker to

the company. Mr Winterflood is disturbed about this state of affairs on two counts. First, he finds it difficult to compete with other market makers on this basis: "They have a virtual monopoly in the stock," he argues. "They can concentrate all their firepower into just one stock. It's difficult for risk-takers such as ourselves - who have to take a position in each stock - to get involved." Second, he get involved.

liquidity in secondary stocks. This is a bigger problem. Activity in USM stocks dwindled to a mere 500 bargains a day during December. It climbed back to about 1,500 a day in January but, according to Mr Winterflood, this is not enough. "There is just no turnover or liquidity in the mar-ket," he says. This he attributes to the two-fold effect of the new placing rules (introduced on the day of Big Bang) and the disappearance of a physical market (the Stock

Exchange floor).

The need for a real marketplace, where brokers and job-



bers can actually meet, is a Winterflood hobby-horse. A major part of this must be his unashamed yearning for the old days. More seriously, he believes that the gossipy atmosphere of a market would be healthy for the liquidity and marketability of small com-

"At the moment, business in USM stocks is wholly price-driven," he laments. "Shares respond to what's going on in Footsie stocks, which in turn Street. But I want to know what the heck GEC and Plessey have got to do with bridalgowns and garden centres."

Winterflood is talking, informally at present, with others who share his hankering for a market-place: it is not impossible that one day they may come up with proposals for a separate, physical market for small company stocks.

He has always argued that the new placing rules were a the USM take the form of a placing - whereby shares in the company are sold directly to a handful of chosen investors rather to the public at large via an offer for sale. In a nutshell, the rules make it more difficult than ever for

outsiders to get hold of stock. The point that irked Winterflood most was the imposition of a 2.5 per cent limit on the number of shares that could go direct to market makers. Pre-Big Bang, jobbers were offered no less than 25 per cent of any new issue. Mr Winterflood is actively lobbying the Stock Exchange for a return to this

state of affairs. On the home front, Mr Winterflood is coy about how his business is doing. All he will say is that, after five months, Winterflood Securities is "on target" to break even after its

**David Waller** 

# MEDIA COMPANIES

# The hand of reform turns up the radio volume April merged with BRMB Holdings, another Midlands radio

INVESTORS tuning in to the static, hiss and crackle of the junior markets over the past year have been picking up one very clear signal: commercial radio stations are hot stocks. Four radio companies topped the league of best-performing USM shares in 1988, with five Crown Communications,
Piccadilly Radio Radio City,
Radio Clyde and Miss World
(which owns Red Rose Radio)

- in the top 10. Shares in all five more than doubled in value during 1988.

Of the other two radio stations on the USM, GWR Group only joined the market in March and Metro Radio shares started trading as recently as

The rise and rise of local radio is not built on air. The Government's White Paper on broadcasting, published in November, proposed deregulation of the industry. Legisla-tion which could take effect as early as 1990, will open up three new national commercial radio services, in addition to the BBC. The Independent Broadcasting Authority (IBA) will be abolished and contrac-

tors will be allowed to control one national service and as many as six local services But investors are not only attracted by the prospect of expanding opportunities for radio companies, they are also looking forward to a continu-ing period of financial growth, encouraged by the legislative the first commercial station to join the USM in 1982. changes, which should make

radio stations cheaper to run. Local radio is already increasing its share of the UK's overall advertising spending of 25.6bn from 2 per cent –
against up to 10 per cent in the
US and Europe – as advertisers wake up to the value of targeting consumers through increasingly popular commercial radio stations.

Meanwhile, management has

improved, producing the audience figures to please advertisers, and, as a result, the profits growth - albeit from a low base - to please shareholders. Larger stations are also turning themselves from comfortable regional broadcasters into

hungry corporate predators. Crown Communications, which is tipped to pick up one of the three national radio

channels in 1990, holds stakes in a number of local radio stations, including 16.1 per cent of Piccadilly, the Manchester-based station. Miss World, the growing leisure group, owns 24 a quotation itself.
The tangled web extends from radio to television and per cent of Piccadilly and 12.4 per cent of the Merseyside local radio station, Radio City,

plies news to all 46 indepeninvestors are looking forward to a continuing period of financial growth, encouraged by the legislative changes, which should make radio stations cheaper to run

Miss World, which joined the radio sector when Mr Owen Oyston reversed Red Rose Radio into the company last summer, has been mentioned as a possible buyer of Picca-dilly but the Manchester station has itself demonstrated an appetite for expansion. Just before Christmas, Piccadilly paid £13.1m for Midlands Radio, a Birmingham and Cov-entry station which only last

dent IIK radio stations signed a £70m contract to provide British Satellite Broadcasting's Now channel with

station, as a prelude to seeking

Last year, Crown and Inde-pendent Radio News - an LBC operation which already sup-

news broadcasts. Meanwhile, Broadcast Com-munications, a Third Market independent television programme-maker, linked up with The Guardian and Manchester Evening News, when the news-paper publisher took a 14.1 per cent stake just two days after

the plans for broadcasting deregulation were published.
For Broadcast, best known for producing The Business Programme and Business Daily on Channel 4, the White Paper

can only be good news, espe-cially when combined with increasing outlets for indepen-dent TV production, for exam-ple through satellite compa-The Government has set

BBC and ITV the target of contracting out 25 per cent of programmes to independent producers by 1992. The White Paper extended this to new channels and TV franchisees, who will be allowed to commission all their programmes from independent production com-panies if they wish.

These same changes throw more of a shadow over the plans of the USM's two TV programmers, TV-am, the break-fast TV station, and Border Television, smallest of the mainland IRA programme con-tractors, which has been losing advertising revenue to its counterparts in the south of England

Border may be able to offset

the difficulties of broadcasting to a tiny and static viewing population of 790,000, by selling more programmes outside the far north of England, where it is based, but its area may be threatened by a reshuffle of northern TV stations or just absorbed into a large Scottish franchise. Both Border and TV-am

which last year was racked by strikes, an unsettied share reg-ister, and battles with the IRA over the quality of its output

- will have to face up to the
possibility of takeover after
deregulation, and competition
for the valuable franchises.

Before then TV-am, in particular, will have to confront challenges to its undoubted financial success (pre-tax profits up 56 per cent to 17.82m in the half-year to August 1988) from satellite rivals.

Looking ahead a number of ears, it does not seem too farfetched to imagine predatory radio stations plotting to get their claws into the TV companies and so grab a share of both broadcasting media.

Andrew HIII

### PROFILE: RANDSWORTH TRUST

# A child of the bull market consolidates

property investment and development company with a portfo-lio largely based in the West End of London. It was a vigorous property-trading company which thrilled the stock mar-ket before the crash of October

This suggests that the company has completely changed its spots. Yet this is not the case, because what it was seeking to do was use trading activities as a means to provide the base for the growth of the port-

The company now appears to be in a phase of consolidation. It is in the market looking and making acquisitions, but the hectic and aggressive selling that appeared to dominate its activities last year has evaporated. Property sales came to over £150m in the financial year to June 1988.

Gearing has been cut back. and exposure to variable rate debt reduced to around £20m. A major part of its debt is through a 10 per cent deben-ture stock 2026, of which a new tranche of £35m was issued in January to bring the total up to £135m.

Mr Andrew Nichols, the chief executive, noted that Randsworth's net assets now totalled approximately £200m, and that its crude gearing was about 70 per cent. But signifi-cant new property purchases have taken place and these could lift gearing up to 100 per

Such gearing, he conceded, "is probably too much in this market"; so there are likely to be sales of West End property where development has been completed, or where leases

have been rearranged to create a higher capital value. All of this points to a company which, as one Chase Manhattan Securities once put it, has changed from a child of the bull market to a nearly mature investment company. It has all happened with astonishing speed.

Once upon a time there was a USM plant-leasing company called Jayplant. Mr Nichols, once the finance director at Brixton Estate, and Mr David Holland, now the Randsworth chairman but a lawyer by training, moved in during May 1986 and started a transforma-

They used paper to acquire London & Provincial Shop Cen-tres. They acquired Apex Properties. They bought properties from British Land and Mountleigh. They assimilated a propriegn. They assimilated a prop-erty trading portfolio from the Fisons pension fund. They started developments, notably one on Wilson Street in the City of London, later leased to the Stock Exchange. They set up schemes in places within easy reach of London, such as Guildford.

What Randsworth was doing in this early period was turning over properties and seeking to establish a cash flow which would provide a base for the formation of the West End portfolio. The market loved it, until

October 1987. After that, senti-ment changed. There was little sympathy with highly geared trading companies. Certainly the Randsworth market price was savaged, cutting off the possibility of the company's using paper to finance further

More recently the pendulum has swung back, and the movement of the price suggests that the market has come to look with more sympathy at the Randsworth process of asset growth. By mid-January, its market performance was not out of line with the rest of the sector, although that sector has been lacklustre.

Phillips and Drew, the com-pany's broker, noted that its shares were trading at a 16.5 per cent discount to their current net asset value, and at 31.3 per cent to their estimated net asset value a year hence. But the earlier weakness of the shares gave the Randsworth board the opportunity to buy back the company shares and they accumulated 15 per cent of the equity.

In its last financial year. when Randsworth made pretax profits of £6.5m, nearly half its turnover came from dealing profits. But, for the future, there will be an increasing reliance on net rental income. And in the future there will be more central London acquisitions, drawing on the resources of a balance sheet strengthened by the debenture issues and of an unused credit facility provided by Security Pacific. These acquisitions are likely to be in the West End of Lon-

don, rather than in the City where the market has become "overcooked", as Mr Nichols put it. "There are buying opportunities around, but only the stronger companies can afford it. We've not seen any slackening in West End rental levels - there's been no slackening of yields," he said.

# PROFILE: THE BREWING SECTOR

### Pubs for the portfolio let it be known that it was and Merrydown - the Sussex

BREWERS and the USM: a potent combination, calculated to stimulate the imagination. It suggests small, family-run companies operating in far-flung counties, nourishing the fortunate locals with powerful, amber ales.

In one sense, the reality is not too different. Eldridge Pope has been based in Dorch for more than a century, and is still run by a Mr Pope. Its Royal Oak ale and Huntsman Brew are local classics. Rooted in what was once Wessex, it is entitled to call itself Thomas Hardy's brewer.

These cosy images cling to other USM brewers, like Gibbs Mew in Wiltshire (chairman: Mr R.A. Gibbs) and Fuller, Smith & Turner, located more prosaically next to the A40 in Hammersmith but still run by Mr A. Fuller. Despite their quaintness, these companies are very much part of the modern commercial world.

The excitements of the takeover arena have not passed them by. Gibbs Mew, for exam-ple, is entangled with the Antipodean entrepreneur, Mr Ron Brieriey, who has taken a 5.2 per cent stake. Eldridge Pope has a formidable two-tier voting structure, of which the Savoy Hotel would be proud. Even more out of keeping with the rustic/home brew

ambience is the spectacular stock-market outperformance enjoyed by these companies over the last year. The brew-ers' sector has beaten the market by nearly 11 per cent: but the small companies have done a lot better than that.

Eldridge Pope has beaten the market by a staggering 64 per cent (the shares risen from 334p a year ago to 600p at the time of going to press). Gibbs Mew has outperformed by 22 Paul Cheeseright | per cent, Fuller by 30 per cent

cider-maker - by 17 per cent. An investment in any of these companies would have been rewarding. Why? The brewing sector as a whole has been popular over

Another factor is the Monopolies and Mergers Commission's imminent report on the industry. There is a feeling that its conclusions could favour the smaller brewer, insofar as the abolition of tiedhouses would create a higger market for their beers. But more important is the store of property value locked up in the small companies. There was a sudden recognition last year that portfolios of freehold pubs scattered acress pleasant parts

recognised that. The disclosure last June that he had a 5.2 per the company's share price up from just over 200p to 323p in a month. In July, Eldridge Pope

undertaking a property revalu-ation. At that stage, the shares stood at 400p. By the time the details of the review were tember, the shares stood at 600p. (The review produced a

ing to Arthur Curtis, finance director, the value of the company's 150 west London pubs and 60 off-licences has risen since then, a fact appreciated by investors who have driven the shares up from 250p to 415p

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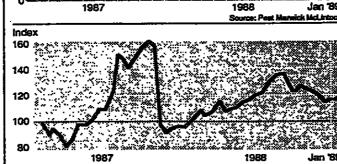
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# Third Market recruits prove scarce

# The Third Market No. of companies -e- Av. no. of bargains per day



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Cradit Suisse Buckmaster Moore

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well-known names such as CL-Alexanders Laing & Crulk-shank, and Credit Suisse Buckmaster & Moore, feature in the list, it predominantly consists of the smallest stockbrokers. This suggests the larger companies are not finding it worth their while to go to all the trouble, and their costs may be too high for the companies.

An equally worrying trend in the market is turnover. The

peak number of bargains per day in the months before the stock market crash was 300. By the start of this year it was down to a pitiful average of 85 and, despite the livelier business being enjoyed by other areas of the London market, has more recently dwin-dled to a mere 60. Such levels, which are clearly not going to keep any market maker in business, are bound to discour-

But despite all these difficulties, accountants Peat Marwick McLintock, close followers of the market, still find a bright side to the story.

In a recent survey, Peat Mar-wick points out that although new issue activity is subdued secondary financing conducted on the market has been sur-prisingly lively. By the begin-ning of this year, a total of 24 companies had used the market on 42 occasions to raise £87m through rights issues or

other issues of shares to finance acquisitions.

This, Peat concluded, showed the Third Market was fulfilling the aim of its founders in helping small companies to grow their business

Furthermore, it has already spawned a number of success stories, and turned out to be a useful stepping stone for companies later intending to transfer to the Unlisted Securities Market. So far, five companies, including Corton Beach, the already well-known diversified holding company, have trans-ferred to the USM.

According to Peat Marwick's Mr Paul Knott, a great many of the Third Market companies polled have said they believe the benefits they have gained from joining the market have outweighed the costs. They report the move has improved their standing in the eyes of the financial institutions, so that it has been easier to gain bank finance, and it had also been a useful learning experi-

So even though the costs of entry have turned out to be about 10 per cent of the initial funds raised, companies are better-groomed than many of their peers by the time they carry out the relatively simple step of moving to the USM.

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the last year. According to Andrew Buchanan, at Hoare Govett, the stock-market has

woken up to the defensive attractions of companies selling a basic human necessity such as beer. But the smaller companies have other charms, such as strong brands and scarcity value, which have made them outperform the higger brewers.

of southern England were very

valuable indeed: Ron Brierley must have

made public at the end of Sep-£38m surplus, valuing the company at £70m, or 900p a share.) Fuller last conducted a prop-

erty review in 1986. But accordover the last year.
There is more to these com-

panies than just property. Behind the rather sparse results announcements typical of family-controlled quoted companies, there is a lot of activity. Eldridge has teamed up with the Canadian drinks giant, Labatt, to market its lager in the UK. And Gibbs bought 105 pubs from Grand Metropolitan.

In addition to the oldeworlde image, strong profits growth and property backing, se brewers have one other attraction for shareholders: the beer. This is freely available at their annual general meetings,

David Waller

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March 7-April 2

bition (01:222 9341)

February 28-March 3

March 12-18.

Computer and Communica-tions Exhibition: - MEXICO

International Spring Fair (0875

February 22 The Industrial Society: Upward

communication and a strategy.

for development, designed for financial professional services

British Association of Hotel Accommants: Hotel financial management towards 2000

Hilton International Hotel,

IBC/Money Management Council: The effects of the Financial

Services Act on the Financial Services Industry and the Con-

Kinancial Times Conferences:

The London Motor Conference

Manufacturing: Components

don Press Centre, EC4

sumer (01-236 4086) -

sector (91-839 4300)

February 28

March 1-2

March 6

COM EXPO (01-977 3474)

February 21-22

POWTECH (0888 718244) G-Mex Centre, Manchester

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### Trade Fairs and Exhibitions: UK

February 15-16 Fashion Fabric and Sewing Welding and Metal Fabrication Fair (0422 51215) (mtfl Febru- Exhibition-WRLDFAB (021 705. Barbican

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Correct International Spring Fair (01-855 9201) (until February 9) NEC, Birmingham

February 7-9 Textile & Technology Exhibition (01-385 1200) G-Mex Centre, Manchester February 9-12 Crufts Dog Show (01-493-7838)

Sants Court

Crufts Dog Show (01-93 7838)

Karls Court ing Exhibition (01-680 7525).

G-Mex Centre, Manchester February 12-16

North London Business and Industry Exhibition (0442 & Bulk Solids Exhibition — 217466) Picketts Lock, London February 13-15 · · · Information Technology Skills Exhibition-FT (0491 410222)

### **Overseas Exhibitions**

February 10-13 Exhibition (01-437 8344) International Spring Trade
Fair of Household Goods, Crys
talware, Ceramics, Silverware
& Gifts - MACEF (01-242-7289) ment Fair - I International Sports Equip-ment Fair —ISPO SPRING (01-948 5166)

February 17-19 International Holiday and Travel Fair (Cork 273006) Cork : International Consumer Goods Fair (01-734 0543)

Frankfurt February 20-23 Construction and Engineering

### Business and management conferences

February 7-8 FT Conferences: The FT European Mergers and Acquisitions conference - Prospects in the Single Market (01-925 2323) Hotel Inter-Continental,

February 13 The Institute of Petroleum: North See oil and gas the first quarter century and the next (01-636 1004)

Frost & Sullivan: Software maintenance (01-730 3438)

February 17 The Economist: 1992 and beyond — Restructuring Europe's financial services (01-839 7000) Marriott Hotel, London

February 20-21 FT Conferences: Cable television and safellite broadcasting (01-925 2323)

Hotel Inter-Intercontinental, London February 20 Legal Studies & Services Merg-ers & Acquisitions — Major tax, accounting and finance issues (01-236 4680)

Marriott Hotel, London
February 20-22 February 20-22

The FT City Seminar (01-925 and the Aftermarket (01-925

of Lon- Botel Inte

15-17 February, 3-S April 1989

Anyone wishing to attent any of the allowe events is advised to telephone the organisers to ensure that there have been no changes to the details published

### FINANCIAL TIMES CONFERENCES CAPITAL MARKETS WORKSHOPS

In 1988 the Financial Times and Price Waterhouse joined forces to arrange a highly popular series of capital market workshops. The Workshops provide intensive training for small numbers of individuals and a further two are planned this Spring. The programme provides detailed coverage, supported by case studies of capital markets activities, ranging from underlying concepts through the specific markets and instruments, to practical guidance on key aspects of management; and control of the business. including operations, risk management and performance

### FT CITY SEMINAR ... London, 20, 21 & 22 February 1989

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The FT City Seminar has given comprehensive guidance on the changing City on the eight occasions when it has been held in the last five years. In February the Seminar is to be held again and the 1989 agenda will include a number of presentations concerned with the outlook for London as the Single European Market of 1992 comes closer, while continuing to provide a full description and assessment of the players, markets and institutions of the City.

World Electronics - Europe's Role in an INTERNATIONAL INDUSTRY London, 26 & 27 April 1989

To be held in a period of major restructuring and relentiess international competition, the Financial Times eleventh conference on World Electronics will take as its theme "Europe's role in an international industry".

Contributions to the high-level forum include Frans Andriessen, Member of the Commission of the European Communities, Sir Geoffrey Pattle, MP, Jacques Stern of Honeywell Buil, Dr H Gissel of AEG and Jean-Marie Cadiou, DG XIII, Commission of the European Communities.

TRANSPORT LINKS WITH THE CONTINENT -COLLABORATION TO MEET THE CHALLENGE OF FUTURE GROWTH London, 9 & 10 May 1989

This major FT forum on transport links with the Continent will look at the challenges for transport planners and businessmen of meeting future growth traffic demands and the effect of the Channel Tunnel, the biggest transport

project in Europe. Speakers taking part include: The Rt Hon Paul Channon, MP, Secretary of State for Transport, UK, Jean Bouley, Union internationale des Chemins de fer, Alastair Morton, Eurotunnel, Sir Robert Reid, CBE, British Railways Board and Sir Jeffrey Sterling, CBE, The Peninsular and Oriental Steam Navigation Company.

All enquiries should be addressed to the: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour enswering service) Telex: 27347 FT CONF G Fax: 01-925 2125

### PARLIAMENTARY

Commons: Water Bill, timetable motion Motions on Adoption Allowance Schemes.

February 18-28
Bozi, Caravan, & Leisure Show
(021 236 3366)

NEC, Birmingham Opposed private business from 7 p.m. Lords: National Maritime Museum Bill, third reading. Petroleum Boyalties (Relief) and Continental Shelf Bill, International Men's & Boy's West Exhibition - BABEX

third reading.
Children Bill, report. Motion on Town and Country Planning Regulations and motions on Adoption Allow-ance Scheme Orders.

Select committees: Home affairs: subject, future funding of Channel 4. Wirnesses: Mr Michael Grade, chief executive of Channel 4 and Mr David Scott, director of finance and company secretary. (Room 15, 4.15 p.m.)
Public Accounts: subject,

administrative telecommunications. Witness: Mr J. Anson, second permanent secretary, Treasury. (Room 16, 4.30 p.m.)
Televising of Proceedings of
the House: Witnesses: Mr Ter-Kuwait ence Higgins, MP, and other members of the Haison committee; Social and Liberal Democrats, Scottish National Party and Plaid Cymru. (Room 8, 6

### p.m.) Tomorrow

Commons: Opposition debates on "Congestion and safety in transport" and "The Government's failure to support science and scientific research." Motions on Local Authority Social Services and Access to

Personal Files Regulations. Lords: Children Bill, report. Debate on the report of the European Community's committee on visual display units. Select committees: Education, Science and Arts: subject, the supply of teachers for the 1990s. Witnesses: National Association of Headteachers, Secondary Heads Association and Headmasters' Conference. (Room 15, 4.15 p.m.)

Members Interests: subject, parliamentary lobbying. Wit-nesses: Westminster Strategy and Profile Political Relations. (Room 16, 4.30 p.m.)

Committee on Private Bills:

Associated British Ports (No. 2) Bill and North Killingholme IBC: Protecting and insuring Cargo Terminal Bill. (Room 6, 10.30 a.m.)

# against country risk in trade (01-236 4060) The Tower Hotel, London

Commons: Debate on the White Paper "Broadcasting in the 1990s: competition, choice and quality.

Motion on the Precept Limitation (Proscribed Maximum) (Inner London Edcuation Anthority) Order.

### FINANCIAL

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### Lords: Debate on "The prob-lems of Sunday trading and legal restrictions."

Question to Government on "Cuts in local services in

Select committees: Foreign affairs: subject, Eastern Europe and the Soviet Union, Witness: Sir Geoffrey Howe, Foreign Secretary. (Room 8, 10.30 a.m.)
Welsh Affairs: subject, the
Channel Tunnel. Witness:

Steer, Davies and Gleave. (Room 19, 10.30 a.m.) Energy: subject, UK/USSR energy relations. Witnesses: British Coal, Dowty Mining Equipment and John Brown plc. (Room 18, 11 a.m.)

Agriculture: subject, salmo-nella in eggs. Witnesses: Mr John Macgregor, Agriculture Minister, Mr Richard Ryder, Parliamentary Secretary, Minstry of Agriculture, Fisheries and Food, and Mr Kenneth Clarke, Health Secretary. (Grand Committee Room, estminster Hall, 4 p.m.) Employment: subject, work

of the Commission for Racial Equality. Witness: Commission for Racial Equality. (Room 20, 4.15 p.m.)

Social Services: subject, AIDS. Witnesses: Mr David Mellor, Health Minister, and Sir Donald Acheson, Chief Medical Officer. (Room 21, 4.15

Transport: subject, roads for the future. Witnesses: Institution of Civil Engineers and the County Surveyors Society. (Room 17, 4.15 p.m.)

Committee on Private Bills: Associated British Ports (No. 2) Bill and North Killingholme Cargo Terminal Bill. (Room 6, 10.30 a.m.)

Commons: Debate on the Government's expenditure plans, 1989/90 to 1991-92. Motion on EC documents on

credit institutions. Lords: Law of Property (Miscellaneous Provisions Bill), com-Road Traffic (Driver Licen-

sing and Information Systems) Bill, report. Elected Authorities (Northern Ireland) Bill, second read-

Committee on Private Bills: Associated British Ports (No. 2) Bill and North Killingholme Cargo Terminal Bill. (Room 6. 10.30 a.m.)

Friday Commons: Private members'

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# **CONSTRUCTION CONTRACTS** Private housebuilding suffers

months of last year.

The one sector which had

recorded a significant down-

turn was private housebuild-

ing. Almost 30 per cent of com-

panies had reported a decline

Sir Clifford Chetwood,

chairman and chief executive

£46m orders awarded to A. McAlpine

of George Wimpey.

By Andrew Taylor, Construction Correspondent strongly during the final

There has been a sharp fall in inquiries for new work for private housebuilders according to the latest workload survey by the Building Employers Confederation, published today.

The Halifax Building Society on Friday reported that a fall in house sales meant that the number of mortgages granted by the Society in December and January was about half those in the corresponding months a year earlier.

The Building Employers

Confederation said the fall in inquiries for private house-building was particualry pro-nounced in the southern half of England.

Demand in other construction sectors had remained high Almost half of the 600 construction companies ques-

tioned last month by the Con-

federation reported that inqui-

nes new work had increased

between the third and fourth

quarters of last year. Only five per cent reported a decline in It said prospects for this year, therefore, looked reasonably bright. Total construction output had continued to grow

ALFRED MCALPINE has been

awarded 31 contracts whose combined value exceeds £46m.

The contracts, which cover a

wide range of work across the country in both the public and

private sectors, are as follows: Alfred McAlpine Construc-

tion has been awarded the

design and build of a £5.4m dis-

tribution depot for Hall Engineering Holdings at Daventry, a 3.7km by-pass at Haslington

for Cheshire County Council

valued at £3.52m; a £3.5m office

building for Norwich Union at Redhill; a £3.45m courthouse

building in Chester for Chesh-

ire County Council and a £2.7m

multi-storey carpark for the

in inquiries for private house-building work compared with 18 per cent reporting an

> BBC at Southampton. The company has also been awarded a £2.6m contract by Embassy Hotels to extend the Hogs Back Hotel, at Seale, Surrey; a £1.74m office development for Norcros Properties at Newham Quay, Truro; a £1.7m warehouse extension for Kronospan at Chirk, North Wales; a £1.68m road scheme at Penryn for Cornwall County Council a £1.67m multi-storey car park in Wrexham for sister company Alfred McAlpine Management who is carrying out work in the town centre; a £1.55m office development for Threadneedle at Douglas on the Isle of Man; a £1.25m office building for

Lucas Engineering & Systems at Shirley, West Midlands; a £1.18m effluent treatment plant for Bridgewater Paper at Ellesmere Port and a £1m sub-divi-sional police headquarters at Wilmslow for Cheshire County

Chairmen of two of Britain's

biggest construction and build-

ing materials companies. Sir

Clifford Chetwood of Wimpey and Sir Colin Corness of Red-

land, last week warned that

private housing output could

fall by as much as a fifth as a

result of higher mortgage

Sir Clifford told a House of

Lords all-party building indus-try group that sales of new

houses could fall by between 15

per cent and 20 per cent this

year. The Confederation said

an increase in inquiries for new work in the final three

months of last year had come from mainly private commer-

cial and industrial developers.

for the bouyancy of the com-mercial sector is that clients

have been anxious to maximise

the amount of work done before the introduction in

April of value added tax on new construction," said the Confederation It said the pro-

portion of companies reporting

serious delays due to man-power shortages had fallen

from eight per cent to five per

"One possible explanation

interest rates

Council.
Alfred McAlpine Services & Pipelines has been awarded a £3.6m contract by the Welsh Water Authority to carry out works at Llandudno, North

Alfred McAlpine Management has been awarded a £2.5m contract by Beazer Property and Sun Life Properties to refurbish Wigan Centre

### **Expanding sewage treatment works**

The M J GLEESON GROUP has received contracts in England and Scotland together worth £17m.

At Camberley, Surrey, Gleeson is undertaking a £10.6m design-and-construct extension to the sewage treatment works to create sufficient capacity for expected local requirements into the next century and to protect the River Blackwater from possible pollution. In Scotland, Gleeson's Stir-

ling office is commencing the £2.1m restoration of the Royal Museum of Scotland, Edinburgh, for the Property Services Agency. During the 80week contract, Gleeson will

strip and replace the entire roof fabric of four galleries, reinstate the interiors, and instal electrical and ventilation systems. The East Pavilion will be re-roofed and Gleeson will restore with natural sandstone those areas of the galleries and the Pavilion where the stonework has decayed.

# Bryant Gróup

 HOMES PROPERTIES

CONSTRUCTION 021-711 1212

### **Building** Computer centre

National Westminster Bank has awarded CONDER PRO-JECTS, the design and build arm of Conder Group, a £25m contract to build a data centre at Stone. Staffordshire. This is part of the bank's recently announced £3bn computer investment programme.

The 10,700 sq metre project started in January and will be completed in June 1990. The data centre will have highly sophisticated services, including the ability to generate power for the centre in the event of failure in the Electricity Board's supply.

### Wharf project

EDMUND NUTTALL has been awarded a forty-eight week £14.8m contract by Highland Participants for the construction of a jetty at the new Isle of Grain container terminal. The jetty will be sited on a section of the old BP Oil refinery on the north bank of the River

Medway.

The jetty deck is about 315 metres by 50 metres and is made of reinforced concrete supported on tubular steel piles. The deck is connected to the shore by approach bridges at either end. The bridge decks consist of precast inverted tee beams with in situ concrete concrete infill again supported on tubular steel piles. Floodgates are provided to permit the roadway to pass through the sea wall.

The wharf, which will be operated by Thames Estuary Terminals, will accept ships of up to 75,000 tonnes displacement and the area of the berth is to be dredged to a depth of 13.5 metres. The contract includes deck fittings and the provision of mechanical and electrical services.

### **APPOINTMENTS**

# New president for Leeds Permanent

**■ LEEDS PERMANENT BUILDING SOCIETY has** appointed Mr J. Malcolm Barr as president and Mr Robert Strachan vice president. Mr Barr is chairman and managing director of Barr & Wallace Arnold Trust and has been a director of the Society since 1973. Mr Strachan is a

director of the Ward Group...

■ N.M. ROTHSCHILD & SON has appointed Mr Richard Bailey as head of corporate finance in the north of England. He joined Rothschild at the Manchester office in

Mr Martyn Brunger has joined LAMPWAYS as managing director. He comes from GTE Sylvania where he led the UK sales division. Mr Geoff Rastman, the present managing director, becomes vice chairman. He will now concentrate on key developments and specific projects, including an enhanced computer system scheduled for installation later this year.

Mr Paul J. Ryder has joined LUCAS AUTOMOTIVE as managing director-engine management systems in succession to Mr Mike Stacy, who was recently appointed managing director of Lucas Aerospace UK. Mr Ryder, formerly managing director of the automotive group of AB Electronics, will also take a seat on the board of Lucas Automotive.

Miss Pat Dean has been appointed director and general manager of silver recovery specialist MCP-METELEC. She joined the group in 1985 in a senior management administration capacity. 🖿 Mr Gordon H. Waddell and

Mr Michael E. Walton have been appointed directors of LONDON & STRATHCLYDE TRUST. Mr Waddell is a director of Cadbury Schweppes and the Gartmore-managed investment trust, Scottish National Trust. Mr Walton is head of venture capital a director of English and Caledonian Investment, another Gartmore investment

■ At UNION INTERNATIONAL Mr Geoffrey Gillow has been made development director of the retail division, with a seat on the board of J.H. Dewhurst. He was finance director of British Reef Co. another Vestey company.

Mr Roger Charlesworth has been appointed a director of SQUARE MILE GATE, the venture capital advisory company.

■ Mr G.B. Sword has been appointed joint managing director of HUNT & MOSCROP, the UK subsidiary of the KLeinewefers Group of West Germany.

■ CASSIDY, DAVIS HOLDINGS has appointed Mr Richard G. Wilkes as a non-executive director. He is a consultant partner at Price Waterbouse.



The CHASE MANHATTAN BANK N.A. has appointed Mr Robert H. Binney (above), senior vice president, as its senior banker with responsibility for European financial institutions. He will be respon-sible for the marketing of corporate finance products, Mr Binney, who joined the Bank in 1971, returns to London after five years in Japan where he was country manager, and four years in Hong Kong as managing director of Chase Manhattan Asia.

E SEDGWICK has made the following directors: Mr C.J. Trickett, Sedgwick Associated Risks, Mr J.V. Garwood, Sedgwick Offshore Resources, and Mr C.J. Brown, Mr W.J. Calder, Mr I.M. Denham, Mr J.M. Hutchinson, Mr G.F. Northam and Mr J.M. Russell from Price Forbes.

Following the death of Mr H. Peter Whittaker, Mr H.C.S. Hall has been made chairman of M.H. WHITTAKER & SON (HOLDINGS) and M.H. WHITTAKER FINANCE. Mr Hall will continue to manage his own company, Typetronics, as chairman and managing

At HEPWORTH Mr T.D. Parr has been made a non-executive director. He is chairman and chief executive of William Baird.

■ Sir Jeffery Petersen has joined the board of NORTH SEA ASSETS as non-executive chairman. Sir Jeffery was until recently chairman of Barclays Bank in Spain and is currently chairman of the British Materials Handling Board and

GVA International Mr Wynne Denman, a former executive director of the British and Commonwealth Shipping Co, and Mr Antony Craven Walker, chief executive of Nimex Resources, have also been appointed non-executive

■ NOMURA has appointed Mr Michael Cox as executive director of the international equity sales department. He joins from Morgan Grenfell Securities.

■ Mr Ken Toole has become director of marketing and corporate development at LIQUID POLYMERS.

■ NATIONAL MUTUAL LIFE has appointed Mr Norman Worley as assistant general manager-sales and marketing.

■ Mr Geoff Lawrence, sales director of GOODYEAR GREAT BRITAIN, will retire on April 28. He will be succeeded by Mr Gordon Bain, managing director of Tyreservices Great Britain.

Mr Robert Anderson has been appointed finance director of the WEIR GROUP's latest acquisition, Liquid Gas finance director of Weir Westgarth.

■ Mr Tony Holden has been made general manager of RANK XEROX SYSTEMS SALES, the new organisation set up to market the company's range of document systems and related office and publishing products in Europe. He joined Rank Xerox in August as director, office systems and customer support services. Mr John Moran has been appointed marketing director of Rank Xerox Systems Sales.

■ JOHN FOSTER & SON has appointed Mr Ray Philips, commmercial director, as manufacturing director. He succeeds Mr Harold Harvey who has been promoted to

managing director. Mr Bill Brownlee has been made European sales director. He was sales director with Crowther's cloth division.

**■ BRITISH LINEN BANK has** made the following appointments: Mr John S. Hunter, a director within the corporate finance area, will become head of corporate finance in succession to Mr Eric Sanderson. Mr Hunter has been a director of the bank

for four years. Mr Alan Murray, who was appointed to the board in November 1987 with responsibility for banking in Scotland, has been appointed head of banking.

LOWNDES QUEENSWAY, the furniture and carpet retailer, has appointed Mr Ray Nethercott as managing director of its carpet division. He joins from Storehouse where he was chief executive of Habitat Heals from

■ Mr Keith Frogley has joined the board of IDV (UK) as operations director, responsible for the company's production and distribution functions. He joins from Mobil Oil Corporation, where his most recent appointment was that of international marketing operations adviser, based in

September 1987.



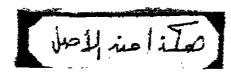
Mr Roy Haines (above), formerly deputy general man-ager (broker sales) for the Sun Life Group, has been appointed managing director of SUN LIFE BROKER SER-VICES, a subsidiary company which has been formed to provide the services previously undertaken by Sun Life's broker services division. Mr Brim Avery, formerly broker marketing manager, has been appointed deputy managing director of the new company.

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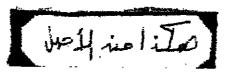
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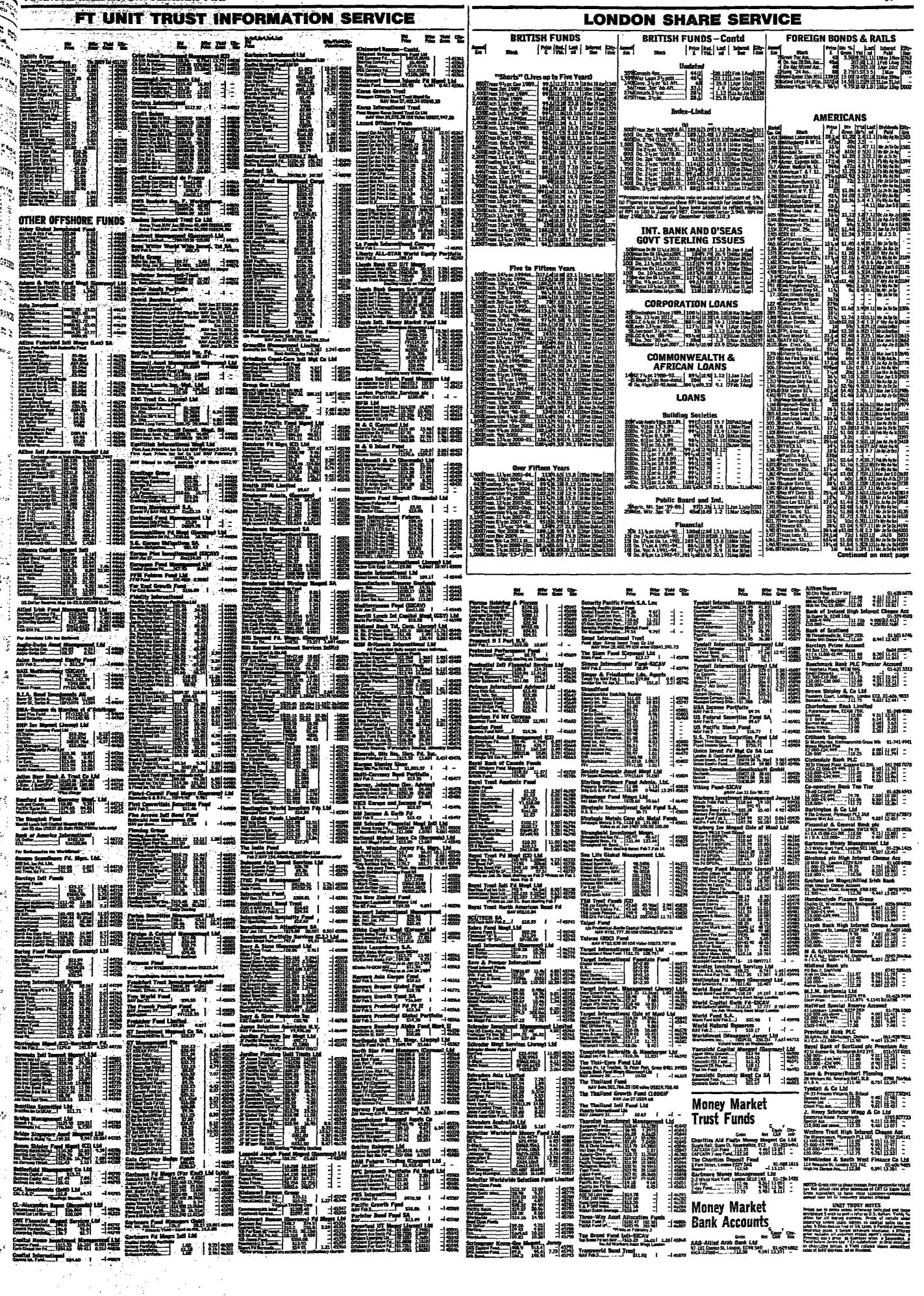
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	14   18   18   18   18   18   18   18	20.0Cmstns Prop. 6rp. 289; 77.2 3.43.10; July Nov 2245 175.0Deejan (Hidgs)	TRUSTS, FINANCE, LAND  Stack  Price Br 17td Last Shidenth City 128 124 0.7 0.828.12 Jan July 428 173 (Shifter In: Tst. y 124 0.7 0.828.12 Jan July 428 173 (Shifter In: Tst. y 124 0.7 0.828.12 Jan July 428 173 (Shifter In: Tst. y 124 0.7 0.828.12 Jan July 428 173 (Shifter In: Tst. y 124 0.7 0.828.12 Jan July 428 189 (	112.0Finlay Usaniss
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	APER, PRINTING,  ADVERTISING  8. 40 hart a Selection 50 v 250 445 2 419 94 harp floor 1504 27 455 2 419 94 harp floor 1504 27 484 25 6 400 100 v 52 4 6 5 9 3 10 harp floor 1504 2 5 6 4 6 6 6 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6	55.3Seyfawk	NUP Dev. 10p	Finance  171.9 Aug. Am. Coal 50c. \$674, 0240d 7.9 Still Jan July 1607 320 (Anglo Amer. 10c. \$104   1025d 5.113 12   Jan Aug 1607 1730 (Anglo Amer. 10c. \$104   1025d 5.113 12   Jan Aug 1607 1730 (Anglo Amer. 10c. \$104   1025d 5.113 12   Jan Aug 1607   103 (Anglo Amer. 10c. \$104   1025d 5.113 12   Jan Aug 1607   103 (Anglo Amer. 10c. \$105   103   1
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	27. Sections Merch 10. v 225	BSF plane   Hidds Sa. y   190   \$2.0   3.43   10   hity   2890   3.62   0.0	Unisia Assets 59   246   6.25   2.012.12   Jan July   15.72   25.24   24.7	- Vocas Sid No Asset II. 25 pt
	9.2 Starty Comments   13.1 4.70.21   12.1 4.70.21   13.1 4.70.21	1.77(per dats R1 22) (0,4354 4,41,411) Jan July 5222 (100.5(b. 2) (0.1) Tongazi Hirlett R1 218 034d 3.6(2),12 Feb Aug 5221 (13.6(2) 5.6) (1.6) (	Supring 15.1 v 78 L1.5 2.9 - 5378 32.7   175 9.0 6.93.10 July Dec 2944 50p.   183 July 2943 50p.   183 July	22   22   24   25   25   26   26   27   26   27   27   27   27
	234. A. C.	6. I Danson Infl	Int 50p   188   15.5   6.85   1.	92.2Nth. Kalgurli
	162   Waddington (1) pr 218 vo. 4, 422   11   Dec. hip   4216   56   4, 422   11   Dec. hip   4216   56   10   Watmonght pr 425 et   16, 88   2, 23, 10   Now April   4442   11   25   Watmonght pr 11   0.0   0.6   0.0   1   Now   4448   12   5   12   12   12   12   12   12	2 St. one (Robert W) y 1411 43.5 - 3.4 1.8 Sept Mar 3227 18.1SPU 368 tyles (5.) 20s y 70 3.5 6.717.10 Jan. July 3236 22.1SPU 32.1SPU 32.	JT Inc. 109	WStan Goldrieds.   29

Currency Index

THURSDAY FEBRUARY 2 1989

Pound Sterling Index

DOLLAR INDEX

1988/89 Low

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Currency Index

Gross Div. Yleid

FRIDAY FEBRUARY'S 1989

10.40 8 6.30

6.70

4.70 2.70 2.20

131312

12 7.20 4.40 4.30 2.20

8

101120

2 3

4.50 4.40 3.60 2.40

22 B

3 B 1.80 5.20 9.90 9.20 4.30

Since Dec.30 86

6.20 3.60

2.80 4.10 6.20

4,70 7,10 3,20 3,50

3.70 2.20 1.60

17 B 1260 B

2.40 1.20 8.40 5.30 7 5.50 3.60 1.80

4.90

5. 8

24 - X333488

**TOTAL VOLUME IN CONTRACTS: 43.782** 

LONDON RECENT ISSUES

Mick. 89

May 89

Feb. 89

Feb. 89

10.20 6.20 3.20 1.50 0.20 0.90 1.90 3.70

1.20 2.20 3 2.20 3 2.80 2.60 1.90 B

1.70 2.30 0.50 3.10 4 1.70 2.60 1.30 0.90 1.40 11.10 8

110 0.70 5 7.70 2.80 5.50 3.10 3 0.70 2.30 4.40

B = Bkt

### CURRENCIES, MONEY AND CAPITAL MARKETS

HATIONAL AND REGIONAL MARKETS

Figures in parentheses

show number per grouping

### CURRENCIES AND MONEY REVIEW

# Optimism rises as M0 looks set to fall

The weekly return from the Bank of England recording the number of notes in circulation has assumed a new importance, as financial markets in London look for early signs about the direction of interest rates. Last Thursday's publication of the Bank of England return was the first for the banking month of February. It was against grantly grantly the same the same than the same tha was eagerly grasped by analysts to help them see into the crystal ball and foretell the

rate of monetary growth.

The note circulation for the week ending Wednesday, February 1 showed a year-on-year rise of 6.8 per cent. A figure that did not come as a complete surprise, but was very well received in the City. It suggests that the seasonally adjusted annual growth rate in M0 is on a downward course. Data on January M0 will be announced on February 20. Growth is likely to show the first slow down since October. After peaking at 8.5 per cent in September M0 growth has been

E IN MEW YORK

STERLING INDEX

97.9 97.9 98.0 98.0 97.9 97.8 97.8

Close

Feb 3

am am am am pm pm pm

8.30 9.00 10.00 11.00 Noon 1.00 2.00 3.00 4.00

Previou Close

1.7535-1.7545 0.59-0.58*pm* 1.58-1.55*pm* 4.29-4.21*pm* 

stuck at 7.7 per cent since October. CL-Alexanders Laing & Cruickshank expects January's figure to have fallen to 7.2 per cent, while NatWest Capital Markets and Greenwell Montagu forecast 7.3 per cent. Within a minute or so of the

hank return being published, at 3 pm on Thursday, dealers at Greenwell Montagu had a note on their desks saying "Note circulation down sharply. If maintained suggests M0 growth rate for the month (February) around 6.25 per cent, although only first week out of four so (it is) highly uncertain."

Apart from the predictable rise in the note circulation just before Christmas the trend seems to be falling at about the same rate that optimism in the City is increasing. On Friday three-month sterling interbank traded steadily at a level below 13 per cent bank base rates. The next question the market will be asking is how soon this

**CURRENCY RATES** 

rate %

7.75 71<sub>2</sub> 4 5 00 91<sub>2</sub> 121<sub>2</sub> 8 81<sub>2</sub> 81<sub>2</sub> 4 201<sub>2</sub>

Special\* Drawing Rights

0.747600 1.30830 1.55452 17.1989 51.3246 9.49695 2.44783 2.76378 8.34172 1792.14 164.48 8.83495 8.83495 156.228 8.29397 2.08020 NI/A

European Carrency Unit

optimism will be reflected in lower base rates? Not until after the Budget on March 14 is the obvious answer, but how near any cut in rates will be to

Budget day continues to be a major subject of conjecture.

The market will look to the Bank of England for any hints, but and the authorities will be careful not to send a premature signal.

Discount house Gerrard & National points out that three-month bills are trading in the market below the Bank of England's intervention rate of 12% (12.625) per cent for hand 4 paper. At Friday's Treasury bill tender the average rate of

discount was 12.3133 per cent. As pressure increases for a cut in rates Gerrard & National suggests the authorities may refuse to offer repurchase facil-ities to the market. Any offering of repurchase agreements on bills is likely to be taken as an indication that a cut in bank base rates is about to be endorsed.

If the Bank of England does decide against offering such facilities it could result in a severe squeeze on day-to-day liquidity and a rise in rates at the very short end of the money market. Any short term rise in rates will be only temporary, but could provide a guide to the undercurrents between the authorities and the market. It may indicate a refusal by the authorities to buy bills on a repurchase basis, and the refusal of the discount houses to sell the bills out-right.

Discount houses try to avoid selling bills outright at a time when rates are expected to fall. They prefer to sell bills to off-set the day-to-day shortage, and buy the paper back from the central bank at a later date. This is because of the high yield on existing paper, set against the falling cost of borrowing money.

### Colin Millham

Feb.3	Bastk of England Index	Morgao** Guaranty Changes 7
Sterling	97.8	-14.1
U.S Collar	.67.8	-170
Canadian Dollar	102.B 106.2	-0.5 +9.4
Bekrian Franc	105.3	73
Danish Krone	102.7	-22
Deutsche Mark	111.9	+199
Swiss France	107.9	+17.7
Gsilder	109.4	+12.5
French Franc	98.3	-16.1
Ura	.97.4	-507
Yes	149 9	+81.9

MERTS	OTHE	R CURRE	NCIES
Morgania Guaranta	Feb.3	£	5
Changes %	Argentina	30.3980 - 30.5550	17.4500 - 17.53
	Anstralia	1.9795 - 1.9820	1.1365 - 1.137
-14.1	Brazil	1,7330 - 1,7430	0.9950 - 1.000
-11.0	Finland		4.3180 - 4.320
-0.5		269.60 · 273.95	154.55 - 157.0
+9.4		13.5795 · 13.5940	7.7990 - 7.801
-0.6 -2.2 +199		123.80 1182.35 - 1191.85	
+17.7 +12.5	Kovalt Luxenbourg Malaysia	0.50145 - 0.50260 68.65 - 68.75 4.7435 - 4.7555	0.28810-0.28 39.40-39.50 2.7265-2.728
-16.1 -20.1	Mexico N Zealand	4032.25 - 4038.10	
+81.9	Saudi Ar	6.5270 - 6.5380	3.7500 - 3.751
verage 1980-	Singapore	3.3580 - 3.3655	1.9305 - 1.932
(Base Average	S. Af (Cm)	4.2350 - 4.2460	2.4370 - 2.440
	S. Af (Fn)	6.8870 - 7.0265	3.9525 - 4.032
	Talwan	48.15-48.40	27.60 - 27.70
	U.A.E	6.3915-6.4040	3.6725 - 3.673
		Sellies rate	

Feb.3	Short	7 Days notice	Month (Ine	Three Months	Six Months	Qoe Year
Sterling US Dollar LS Dollar Lan. Dollar D. Gulider Sw Franc Desgebmark Fr Franc Latlan Lire B Fr. (For) Frenc Sw Fr. (For) Sw Fr. (For) Sw Fr. (For)	55-55 65-55 81-85 11-9 65-65	12:1-12:3 9:1-9:3 11:1-10:3 0:0-8:5 0:0-8:4 12:11 7:1-7:1 4:1-4:5 9:1-9	129-129-129-139-139-139-139-139-139-139-139-139-13	12 9 14 15 16 16 17 18 18 18 18 18 18 18 18 18 18 18 18 18	124-124 92-114-114-114-114-114-114-114-114-114-11	12:11

	EXCHANGE CROSS RATES									
Feb.3	£	5	DM	Yen	F Fr.	\$ Fr.	H Fl.	Lira	C S	B Fr.
£	1	1.742	3 272	225.7	11.13	2.780	3.695	2389	2.063	68.7
5	0.574		1 878	129.6	6.389	1.596	2.121	1371	1.184	39.4
DM	0.306	0.532	1	68.98	3.402	0.850	1.129	730.1	0.631	21.0
YEN	4.431	7.718	14.50	1000.	49.31	12.32	16.37	10585	9.140	304.4
F Fr.	0 898	1.565	2.940	202.B	10.	2.498	3.320	2146	1.854	61.7.
S Fr.	0.360	0 627	1.177	81.19	4,004	1	1.329	859.4	0.742	24.7.
НЯ.	0 271	0.471	0.886	61 08	3.012	0.752	1	646.5	0.558	18.5
Ura	0,419	0.729	1.370	94.47	4.659	1.164	1.547	1000.	0.864	28.76
CS	0.485	0.844	1.586	109.4	5.395	1.348	1.791	1158	3.003	33.3
8 Fr.	1.456	2.536	4.763	328.5	16.20	4.047	5.378	3477		100.

### **MONEY MARKETS**

er 1.000: French Fr. oer 10: Lisa per 1.000: Be

### Discounting too much good news

rates last week, but not everyone believes a cut in base rates is only as far away as next month's Budget. Even those that think an early cut is on the cards have reservations about whether it is a good idea.

Mr Roger Bootle, chief UK
economist at Greenwell Montagu Gilt-Edged, admits to hav-ing a reputation as a bear, but

feels the markets are discounting too much good news. He believes 13 per cent base rates could be with us for some time yet, and does not completely rule out a rise to 14 per cent. Mr Stephen Lewis was until

recently a director and head of economic research at UBS Phillips and Drew. He now offers economic advice inde-pendently under the name of

NOTICE IS HEREBY GIVEN that for the Interest Period commencing 7th February 1989, the Notes will beer interest at the rate of 11 %% per annum. The interest poyable on 8th May 1989 against ocupon No. 18 wall be USS191.21 per USS8.875 Norman.

THREE-MONTH sterling Exchequer, will be tempted to interbank dipped below the 13 go for an early reduction in per cent level of UK bank base tates. He tells his readers to watch out for a "premature cut in UK interest rates to set the stage for a spring sterling

crisis."
He adds that Mr Lawson would do well to resist the temptation, because sterling needs an interest rate differen-

UK clearing bank base lending rate 13 per seat from November 25

tial to keep up the inflow of hot money. Mr Lewis takes the view that the differential is likely to be reduced as West Germany increases interest rates to curb inflation. Rumours about higher rates from the Bundesbank's council meeting last Thursday proved unfounded, but nervousness

policy on fair play and value for money. Supper from 10-3.30 am. Disco and 10p musicians, glamorous

01-734 0555

189, Regent St.,

Fifth Horseman Publications. Mr Lewis fears that Mr Nigel Lawson, the Chancellor of the	about a rise in German rates is unlikely to fade while the D-Mark remains weak.	· :		
HEALTI	H CARE			
The Financial Times propos	es to publish this survey on:			
Tuesday 11ti	h April 1989	١,		
For a full editorial synopsis an cont		;		
Denis on 01-248 80				
or write to	o him at:			
Bracken House 10 Cannon Street London EC4P 4BY				
FINANCIA EUROPE S BUSINE	LTIMES ISS NEWSPARE			
COMPANY NOTICE	CLUBS			
CYDSA S.A. FLOATING RATE NOTES DUE 1988-1991	EVE	   		

French Franc Lira Yes	98.3	-16.1 -20.1 +81.9	Mexico	2.8330 - 2	038.10 231 8380 1	1265 - 2.7285 13.00 - 2317.00 6260 - 1.6285 7500 - 3.7510
<b>Ж</b> огдал 1982 = 100	Goaranty changes Back of England In Rates are forFeb.2 .	average 1980- dex (Base Average	S. Af (Cm) S. Af (Fn) Talwan	6.5270 - 6 3.3580 - 3 4.2350 - 4 6.8870 - 7 48.15 - 4 6.3915 - 6	2460 2 0265 3 8.40	9305 - 1.9325 4370 - 2.4400 9525 - 4.0325 97.60 - 27.70 6725 - 3.6735
					leg rate	<u></u>
POU	ND SPOT	FORWAR	D AGAIL	NST	THE P	DKUO
Feb.3	Day's spread	Close	Gue month	% p.a.	There months	; <u>p.</u>
3.92-3.82cpi	68.45 - 68.85 12.70% - 12.74 12.240 - 1.2315 127 - 3.28% 264.15 - 289.65 203.95 - 204.51 23881, -2397 11.89 - 11.84% 11.21% - 11.17% 11.09 - 11.12% 225% - 23.05 277% - 2.79			4.45 4.92 5.73 1.35 2.45 1.59 3.64 1.96 8.34 6.75	88 141-11 1.45.1 51-1 99 34 51-1 101-11 41-2 361-3 41-3	46pm 1.10 3-bens 6.02 78pm 4.83 78pm 4.84 78pm 4.57 78pm 6.34 6.37 10pm 1.45 75pm 0.97 10pm 1.45 14pm 1.63 14pm 2.14 14pm 6.85 42cpm 12 worths
Feb.3	Day's spread	Close	One month	% p.z.	Three months	% pa
UKt	1.7405 - 1.7465 1.4160 - 1.4260 1.1840 - 1.1940 2.1115 - 2.1945 37.34 - 2.7964 7.254 - 7.326 1.557 - 1.5875 1.512 - 1.544 1.18.04 1.18.04 1.18.04 1.18.04 1.18.04 1.18.04 1.18.05 1.18.06 1.18	1.8786 - 1.8790 15314 - 154 117.10 - 117.30 13714 - 13724 6.751- 6.76 6.39 - 6.3914 6.37 - 6.3714 129.55 - 129.65 13.204 - 13.214 1.5955 - 1.5965	0.99-0.46cpan 0.32-0.37cds 0.15-0.20cds 0.50-4.5cpan 0.50-4.5cpan 0.85-0.5ccpan 18-30cds 0.25-0.33freds 0.25-0.33freds 0.25-0.33freds 0.25-0.34freds 0.25-0.45cpan 0.55-0.45cpan 0.55-0.45cpan 0.55-0.45cpan 0.55-0.45cpan 0.55-0.45cpan	115 284 -288 -288 -258 -137 -137 -155 246 327	142-1.3 0.73-0.8 0.55-0.6 147-14 17.00-13.00 2.25-1.9 146-1.4 75-12 70-10 0.65-0.5 1.80-1.3 9.60-8.11 1.51-1.4 9.60-8.11 1.38-1.3 1 the US doll.	3ds -219 3ds -1.79 3ds -1.79 3ds -1.79 3ds -1.79 3ds -1.79 3ds -1.79 3ds -1.75 3ds -2.98 5ds -2.98 5ds -2.62 -1.71 3dm -1.35 3ds -2.62
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	N	IONEY	RAT	ES		
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d funds	91	DE 1695		9.19 10-70	V	9.00
d funds at intervention.	. · · i	WO year		9.23 30-76	ľ	8.83
Feb.3	Oversight.	Croe Monta	Turo Montas	Tarter Months	Six Months	Lombard Intervention
ankfurt	5.80-5.90	5.45-5.55 813-813 55-55 6.40-6.50	5,70-5.80	5.90-6.05	6.05-6.25 9-91 <sub>4</sub>	6.00 7.25
×	87-83 41-45 650-6.62	148-66	812-91	9.9% 54.5% 6.45-6.55	9-914	7.25
rici,	43-43	277.22	<u> </u>	23.27		
kyg	1 3 <b>9-4</b> 1	44.43		417.419 124-124		:
ilas	115-12	41.4 121.121		124-124		-
1888	115-12 5.70	71-71	l	79-79 84-82		
Ďik	75-73	74-8	84-83	84-82	87-84	•
		<del> </del>				
ı	LOND	ON MO	DNEY	RATE	S	-
Feb.3	Overnigi	7 days	Que Month	Three Months	Six Months	One Year
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nterbank Bld	12%	124	123	12% 12% 12%	121	127
terling CDs	125	12%	1 持護	提	1 130	134
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Inance House Decosis	s] -	1 -	j 12%	124	121	拉
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ank Bills (Buy)	} -	1 -	j 1243	1212	1773	ı -
ine Trade Bills (Buy) ollar CDs		1 -	1° %**	- خروا ما	115 121 9.40-9.35	0.00
DR Linked Dep Offer	···} :	1 :	17.202.13	7.25	7.40-7.30	9.55-9.60
DR Linked Dec Bid	<u> </u>	1 -	1 51	拼	84 74	🐕
DR Linked Dep Bld CU Linked Dep Offer		l -	715 715 814	815 715 81 <sub>2</sub> 81 <sub>3</sub>	l áž	84 85
CU Linked Dep Bid	<del>1</del>		1 84	81/2	8 <u>%</u> 8 <u>%</u>	85
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ne-month 1211 per (	cent: three r	nonths 12.2	per cent; Ti	reasury Bilis	; Average te	poder rate of
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chemes II & III: 14.4	n period re 1 n.c. Refere	oce rate for n	eriod Decem	11 23 , 1761 Sher 31 to La	ncerv 37 1	13.43 P.C.
/&V: 13.171 p.c. L	ocal Authori	ty and Finan	ce Houses s	even days' n	otice, other	SEVEN CAYS
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rven gays notice 4 pe	r cent. Certi	fleates of Ta	x Deposit (S	eries 6), De	posit £100,0	100 and over
x-aine months 11 oe	7·2 per cent	, wie-wree ii twelst month	e 11 per cen	r cent, unrec	o vio uou vio	TT be cent;
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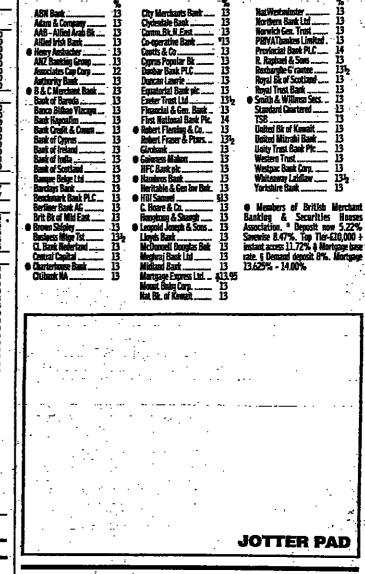
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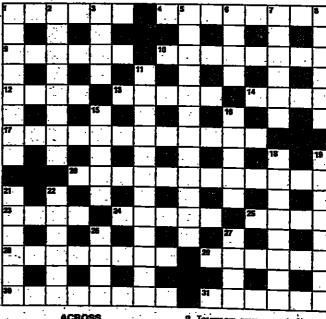
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per grouping	IMSEX	DEC.30 88	Index	Index .	Yield	index	1 miex	1006X	13 15 15 15		шрр. 0-0
Australia (90)	150.78	+4.4	128.36	114.02	4,65	152.61	129.22	. 114.09	157.12	91.16	95.23
Austria (18) Belgium (63) Canada (125) Denmark (39) Finland (26)	94.55	-1.4	80.49	92.23	2.67	94.87	80.33	- 92.07	100.00	83.72	86.96
Belg lum (63)	133.00	-1.6	113.22	129.88	3.96	134.23	113.65	130.09	139.89	99.14	111.39
Canada (125)	135.89	+8,2	115.68	117.09	3.12	135.91	115.08	116.92	135.91	107.06	108.70
Denmark (39)		-0.9	132.17	154.25	1.97	155.75	131.87	153.95	161.60	111.42	114.74
Finland (26)		+3.4	115.19	122.64	1.42	135.45	114.68	122.52	139.83	106.78	110.95
Prance (13.1)	1 718 40	+3.1	100.97	118.92	273	118.69	100.49	118.36	119.33	72.77 67.78	78.77
West Germany (102)	i 84.28	-4.2	71.75	82.31	2.30	84.11	71.22	81.75	90.40		69.72
Hong Kong (45) Ireland (17)	129.37	+15.7	110.13	129.55	3.83	127.46	107.92	127.66	129.37	84.90	87.18
Ireland (17)		+2.9	115.41	134.00	3.83	135.85	115.02	133.86	144.25	104.60	109.86
Italy (98)	79.02	-7.2	· · 67.27	80.97	2.49	79.57	67.37	81.17	86.88	62.99	65.58
Janan (456)	102 11	+0.3	163.55	157.38	0.48	191.98	162.55	156.72	197.43	133.61	147.98
Malaysia (36)		19.2	133.34	164.53	2.59	154.82	131.08	162.57	156.63	107.83	111.22
Mexico (13)	TOT-DO	-0.1	137,62	409.17	1.25	161.81	137.00	409.20	182.24	90.07	137.54
Netherland (38)	113.43	+0.9	96.57	109.88	4.51	113.52	96.12	109.32	115.04	95.23	97.44
New Zealand (24)	73.96	+9.4	62.97	63.91	6.16	72.61	61.48	63.57	84.05	63 <i>.3</i> 2	67.35
Norway (26)	156.10 139.48	+12.4	132.90	143.18	1.90	157.00	132.93	143.89	161.54	98.55	99.53
Singapore (26)	139.48	+11.5	118,74	124.15	2.15	139.08	117.76	123.70	139.53	97.99	101.43
Singapore (26) South Africa (60)	122.09	+4.5	103.94	106.54	4.43	124.14	105.11	106.00	139.07	98.26	121.37
Spain (42)	145 28	-21	123.68	128.99	3.66	144.61	122.44	129.38	164.47	130.73	135.04
Sweden (35)	150.09	+3.8	127,77	141.59	213	150.22	127.19	141.10	150.22	96.92	107.04
Sweden (35) Switzerland (57),	75.60	-3.2	64.36	74.80	2.27	75.83	64.21	74.56	86.75	74.13	78.25
United Kingdom (314)	150.26	+11.0	127.92	127.92	4.24	148.95	126.12	126.12	150.26	120.66	126.31
USA (569)	120.82	+6.8	102.86	120.82	3.54	120.71	102.21	120.71	120.99	99.19	102.55
			20200	120.02		120.71	1022				20.54
Europe (1006),	118.97	+3.8	101,28	109.29	3.49	118.57	100.39	108.40	119.66	97.01	98.54
Nordic (126)	143.63	+2.9	122.27	132.73	1.98	143.93	121.87	132.48	144.52	98.11	104.40
Pacific Basin (677)		#0.8	159.82	154.20	0.69	187.62	158.85	- 153.55	192.26	130.81	143.56
Euro-Pacific (1683)	160,23	+1.7	136.41	136.33	2.54	159.99	135.46	135.59	161.61	120.36	125.57
North America (694)	121.63	+6.8	103.55	120.62	3.51	121.53	102.90	120.51	121.75	99.78	102.88
Europe Ex. UK (692) Pacific Ex. Japan (221).	99.71	-1.7	84.89	97.74	2.84	99.83	84.53	97.44	102.91	80.27	81.32
Pacific Ex. Japan (221).	135.21	+8.5	115.11	113.95	4.27	135.27	114.54	113.37	137.41	87.51	90.29
World Ex. US (1881)	159.01	+1.9	135.37	135.53	1.60	158.80	134.46	134.81	160.23	120.26	124.96
World Ex. UK (2136)		+2.6	122.31	130.81	1.99	143.62	121.60	130.43	143.93	111.77	115.30
World Ex. Sc. Af. (2390)	)144.38	+3.3	122.92	130.69	2.18	144.20	122.09	130.17	144.48	113.26	116.24
World Ex. Japan (1994).		+5.8	103.24	116.51	3.54	121.09	102.52	116.07	121.36	100.00	101.08
										770 07	116.27
The World Index (2450).	144.24	+3.3	122,80	130.53	2.20	144.08	121.99 l	130.01	144.36	113.37	110.27
Base values: Dec 31, 198	86 = 100: Finland:	Dec 31, 196	37 = 135 637	7 (IS & Index)	90 791 (9	ound Sterils	on and 94 94	(Local): Nordi	c: Dec 30.	1988 - 13	9.62 (US <b>S</b>
Index), 114,42 (Pound 5	Sterling) and 123.1	8 (Local)	_								
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### **CROSSWORD**

No.6,853 Set by QUARK



ACROSS
1 Sallor's hold (6)
4 Famous figures seen still?

9 Cause to fester in the right joint (6) 10 Abolish the tatty boat gear 12 Long for some Bach enter-

tainment (4)
18 Meal first taken around The
Buli (5) Bull (5)

14 There's money for enjoyment at beginning of December! (4)

17 Train out of the ordinary for

two consecutive games (6-6)
20 Some vessels catching up
fast? (7.5)
23 Vehicle trading centre
returns (4)
24 Look hard at the revised
rates! (5)

rates! (5)
25 The old boy in the house is

25 The old boy in the house is a tramp (4)
28 Cornish place that's a sort of inlet around a point (8)
29 Keep the army in control (6)
30 Fill in the beginner entering to take part (8)
31 Suspension of speech after several drinks? (6)

1 A standard is eightly in landing place (8)

2 Journey over great distance and yearn for meeting place, we hear (4,4)
3 Go back to the French for an amorous look (4)
5 Such social behaviour enables right man to mix well (5,7)
6 Stole top off the corn? (4)
7 Part of slab a customer used as counter (6)

as counter (6)

8 Submits returns (6)

11 President getting a grilling could be? (2.3.3.4)

15 Get Sitch in the country-side (5) side (5) 16 Pottery left for repair after

bit of damage (5)

18 Carefree girl presented for broadcast (8)

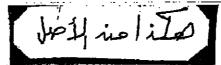
19 New York to rate crooked izwyer? (8) Fixed electricity charge (6) Flenty of drink for an opus?

22 (6) 26 One hears a man will get this post (4)

27 Explain he's part of a legend

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 18.

(4)



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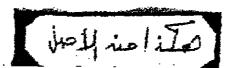
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### **WORLD STOCK MARKETS**

AUSTRIA FRANCE (continued)  1988/89  Price 1988/89  See	GERMANY (continued) 17/1/4 (continued) SWEI		CAN	ADA
High   Law   February 3   Scit	High   Law   February 3   Line   High   Law	92 Gantero 6 Free . 115 250 No De Don B Free . 385 120 Pharmacia 8 Greb 218 151 Saab Scans B Free . 205 145 Sandwit 8 Gree . 227 136 Standwit 8 Gree . 227 136 Standwit 8 Gree . 227 136 Standwit 8 Gree . 227 137 Soardia Inti . 259 120 Standwit Inti . 259 121 Sa Maparity A Free . 359 122 Swin Handwitso . 389 12 Swin Handwitso . 389 12 Swin Handwitso . 171 172 Trelleburg 8 Fr . 370 172 Trelleburg 8 Fr . 370 173 Volvo 8 (Free) . 420 172FILANO 1980/89 Price . 529 120 Altabliste . 5170 120 Altabliste . 5170 120 Saloliste Hid Ptg . 2,259 120 Swin Bowert . 2,883 120 Do. Ptg . 417 121 Swin Bowert . 2,883 1230 Do. Ptg . 445 1240 Charles . 2,780 1250 Form Bowert . 2,883 1250 C. 2,185 Cresti Saisse . 2,780 1250 Swin Bowert . 1,810 1250 Swin Bowert . 1,810 1250 Swin Bowert . 1,810 1250 Swin Bowert . 1,825 1250 Forbo . 2,840 1250 Swin Bowert . 1,825 1250 Forbo . 2,835 1250 Forbo . 2,835 1251 Swin Bowert . 1,825 1250 Do. Ptg . 275 1250 Do. Ptg . 275 1250 Swin Bowert . 1,825 1250 Do. Ptg . 275 1250 Do. Ptg . 275 1250 Swin Bowert . 1,825 1250 Do. Ptg . 275 1250 Do. Ptg	TORONTO  Closing prices February 3  Quotations in select suless marked 5.  2809 Alexan 82  Alexan 8	Series Stock  Wight Lever Close Charg  9600 LeverAN A
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979 645 Ande Construct 970 1.200 1.500 Jusco	1983/89	9.28 Newsom Asst. 1.02 9.28 News 10.70 9.29 News 10.70 9.21 Newsom 10.25 1.15 Northern Star 1.35 9.25 OPSM 2.35 9.35 Pasific Dunion 4.55 1.4 Pascest*1 1.68 Pascest*1 1.68 Pascest*1 2.59 2.1 Pioneer Intl. 2.46 1.22 Placer Pasific 2.22 1.6 Poseldon 2.55 5.8 Reisson Gidlids 7.74 6.15 Rothmans Aust. 9.70 9.12 SA Brewing 2.50 9.15 Santos 3.45 9.70 9.15 Santos 3.45 9.70 9.16 Santos 3.45 9.71 9.75 9.75 9.75 9.75 9.75 9.75 9.75 9.75	TRADENG ACTIVITY   1 Volume   REW YORK   Feb 3   Feb 2   Feb 1	State   Classis   Classi
1,500   1,530   1,530   1,530   1,530   1,430   2,920   5,045   1,430   1,030   4,72   1,430   1,030   4,72   1,430   1,430   1,030   4,72   1,430		\$8/89 Prict R.K.S 2.17 Amoy Progs 3.52 15 Basic Ears Asia 21.40 4.75 Cashy Pacific 9.30	TOKYO - Most Active Stocks   Friday 3 February 1989   Stocks   Friday 3 February 1989   Stocks   Closing Change   Traded   Prices on day   Traded   Traded   Prices on day   Traded   Trad	Have your FT Hand delivered  Frankfurt (069) 7598-101 for details  FINANCIALTIMES  FUNDO 1 HUMBLES MEMORIES
4.550 2.430 Feli Filia 3.500 1.880 Feli Mell Setta 485 1.220 631 Feli Fire & Mar 1.200 2.200 1.100 Minuto foca Cola 1.840 1.500 feli Feli Filia 1.240 1.250 702 Minutos 1.240 1.500 feli Feli Filia 1.240 1.500 feli Feli Filia 1.240 1.500 feli Feli Feli 1.240 1.500 feli Feli 1.240 1.500 feli Feli 1.240 1.500 feli 1.340 1.500	900 2,180 Royal Co	4.02 Hang Lung	Travelling on Business?  Enjoy reading your complimentary copy of the Financial Time: Hotel Miguel Angel, Hotel Palace, Hotel Princesa Plaza. Hotel Hotel Los Galgos Sol in Barcelona at the Hotel Calderon,  FINANCIAL  TUMON 1 SOUTHERED.	s when you're staying in Madrid at the Holiday Inn, I Ritz, Hotel Villa Magna, Hotel Melia Castilla, Hotel Diplomatic, Hotel Majestic. Gran Hotel Sarria.

| 1988/89 | Price | 1988/89 | Price | 1988/89 | Price | 162 | 1.02 | February 3 | Strice | 1.02 | 1.1 | Borestead Hidgs | 1.38 | 6.85 | 4.3 | Carebos Pacific | 6.50 | 1.05 | 3.2 | Carebos Pacific | 6.50 | 1.05 | 3.2 | 6.95 | 0.85 | 6.90 | 8.30 | 6.93 | 6.95 | 0.85 | 6.90 | 8.30 | 6.30 | 5.60 | 4.98 | 2.18 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1

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**FINANCIAL TIMES** 

### YORK STOCK EXCHANGE COMPOSITE **PRICES**

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**SAMSUNG** Electronics

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Nasdaq national market 4pm prices February 2

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n aura of aloof aus-terity pervades the presence of Mr Frans Andriessen, the Euro-

Andriessen, the European Community's new External Relations Commissioner. It is a striking contrast to his Belgian predecessor Mr Willy de Clercq, whose flamboyant bow ties, cheerful grin and extrovert political style brought a rare flash of colour to international trade politics.

Mr Andriessen may lack this gift of showmanship, but his more staid exterior masks both

more staid exterior masks both thoughtfulness and an will of

thoughtuiness and an wir or iron, as well as a unique experience of the Brussels culture. He is now the longest-serving Commissioner and the only one who pre-dates Mr Jacques Delors, the Commission's President

ident. He is an intensely private

man of few extra-curricular interests. Like all good Dutchmen he enjoys the occasional cycle ride; he used to play ten-nis but finds little time for that

now. although he still enjoys the challenge of giving lectures on subjects like ethics in poli-

on subjects like ethics in politics. But now he has a job which will push him into the limelight, possibly even more than his last one as Commissioner in charge of agriculture. For the next four years he will be the EC's main trade spokesman. It is to his pronouncements that recole will

nouncements that people will

be looking for signs of whether

Europe will become a fortress in trade terms after the single

market is introduced in 1992; it

is to him they will look for a lead on the Community's com-

mitment to the multilateral

trading system and the General Agreement on Tariffs and

Trade (Gatt), as well as for the

Community's main trading partners, the US, Japan and

the members of the European Free Trade Association.
It would be easy, but some-

what rash, to assume that because Mr Andriessen is

Dutch and because, unlike Mr de Clercq, he is more at home speaking English than French,

he is one of those northern

Europeans whose true heart belongs to the ideal of free and liberal trade.

In fact Mr de Clercq is proba-

bly less of a protectionist than some of his critics made out.

Mr Andriessen knows he has

to work within the system and

the limits which that imposes.

But he believes that, as a Com-

missioner, he can also operate

within that system to achieve

change, as his dogged determi-nation in steering through sig-nificant reforms of the com-

mon agricultural policy shows.

Where trade is concerned, his philosophy begins with firm support for multilateral-

ism which is couched in stron-

ger language than that nor-mally used by his predecessor.

We have to recognise that in specific, concrete cases member states in the Commu-

shape of relations with the

### Sometimes bigger may be better in Europe

ot before time, a grow-ing body of sceptics is starting to question the doctrine that bigger will automatically mean better in Europe's internal market after 1992. But some of them risk throwing out the baby with

Belief in the need for bigger companies has been growing rapidly across Europe over the past 18 months, not just within governments and the European Commission, but in industry after industry. For manufacturers, one of the main impulses has been fear of inadequate European produc-tion scale in the face of US and

Such worries, plus simple herd instinct, have helped turn the previous trickle of crossborder mergers and acquisi-tions into a flood. Alliances, too, are being forged almost by

the day.
But the rush could be positively harmful to competitiveness, according to a London Business School report\*. Pro-duction scale in most industries in Europe is already large enough to allow efficient operation, it claims. The idea that mass-market production of long runs of standard goods will increase in a single market is also false, the report argues. Instead, diversity of tastes across Europe – within and between national markets – may actually increase.

### Too short a catalogue

The LBS catalogue of industries in which further scalebuilding can be economically justified is very short - it includes telecommunications and power engineering, both of whose natural concentration processes have been constrained in the past by myopic national purchasing or owner-

The fundamental difficulty with the LBS study is not by how much that list is unrealistically short - as it almost certainly is. The problem is that the academics, like the governments and industrial-ists they attack, focus almost exclusively on the question of European scale versus diversity in end-products, rather than in intermediates. In other words, they are concerning themselves only with the eco-nomics and scale of final

assembly plants. As a few pioneers of pan-Eu-ropean acquisitions, such as Sweden's Electrolux, have demonstrated over the past few years, considerable scale benefits can be achieved higher up the value-added chain, in the production and sourcing of standard comporents and sub-assemblies. This is true even if the end-prod-ucts containing such intermediates still have to be tailored to suit the diverse preferences of different countries, and of different market segments. The LBS study hints at this,

but does not explore it.
In fragmented markets a large company can also reap scale advantages in the final assembly of certain product lines by creating a cross-bor-der network of relatively small, specialised factories, with all the attendant advan-tages of better employee relations, fewer skill shortages and lower indirect overheads. In many industries flexible manufacturing techniques, which reduce optimum batch sizes, will at worst limit such

benefits, not remove them.

Any company which tries to achieve such scale effects, whether through acquisition or internal growth, obviously runs the risk of creating so much complexity that organi-sational diseconomies out-

weigh the benefits of large-scale sourcing and production. Plenty of disasters certainly attest to that. But this is not necessarily the outcome, as Hewlett-Packard, IBM and several other US multinationals have demonstrated for years.
It is both parochial and inade-quate for the LBS study to cite a few poorly managed British companies, such as the BL car combine (now in new hands as that such rationalisation rarely bears fruit.

There is no single truth about optimum scale in Europe. It will vary across industries, product lines, and — most important — organisations

\* 1992: Myths and Realities, edited by John Kay. Price £10. Centre for Business Strategy, LBS. Sussex Place. London NW1 4SA, Tel: 01-262-5050.

Christopher Lorenz

THE MONDAY INTERVIEW

# Retiring quietly into the limelight

Peter Montagnon and Will Dawkins speak to Frans Andriessen, the EC's newly appointed **External Relations Commissioner** 

nity are sometimes tempted to go bilateral or to defend their own national interests. That's normal and that will be a constant debate within the Council (of Ministers) itself and between the Council and the

### PERSONAL FILE

1929 Born Utrecht 1951 Doctorate in law, Utrecht

1958-1967 Member Utrecht provincial assembly 1967-1977 Member of States-General second cham-

1977-1979 Minister of Finance 1980 Member of States-General first chamber

European Commissioner

for competition and rela-

tions with European Par-1985 Vice President European Commission for agricul-

1989 Vice President European Commission for external affairs

"The Commission has always taken the view that the multilateral approach is the final common interest of the Community. I think we should contribute to strengthening this multilateral approach as much as we possibly can. We shouldn't even avoid using pressure from outside if necessary to bring about a sufficient common position on that goal inside the Community, as we should exercise our willingness to go multilateral to bring others to avoid bilateral actions. There is an interdependence in this respect, and I'm prepared to use every element I can use to get the Community as multi-

There is a marked distinction, he believes, between a Europe which is trying to win respect for multilaterally

US with its predilection for unilateral actions against its trading partners.

He says Europe can make a virtue out of its decision not to retaliate against the US sanctions against the European ban on hormones in meat. He says the idea of Fortress Europe is

"It cannot be in our interest to close ourselves off from the world. Even in agricultural terms we haven't done that. We have, of course, protection; we have Community prefer-ences (for example in trade with Efta and certain develop-ing countries); but we have a great deal of openings as well."

For all these reasons, he believes a solution must be found to the deadlock between the US and the EC over world farm reform. Moreover, it can-not be allowed to derail the Urugnay Round of multilateral trade negotiations. "That price," he says, "would be too high" – even given the special role of agriculture in the EC.

He says the EC is willing to re-examine its own thinking, but a prior condition is that the US must also move away from its insistence on an eventual abolition of all trade-dis-torting subsidies. "If the US continues to take this position, and continues to refuse any measures on short-term reform as long as there is no agree-ment on their long-term goal, I don't see how we could break this deadlock."

It is wrong to assume that these differences will be resolved by the time the Uruguay Round talks resume in April, or even that an agree-ment will be reached by then on a definition of a long-term goal for farm reform.

"We should avoid creating an atmosphere in which people now would believe that basically we have to settle the problem in April That will not ate in April is a new start of negotiation. That's what it's all about. It's not a matter of fudg-

defends the EC's controversial anti-dumping rules. He says his critics have failed to under-

within the prescriptions of the Gatt, though he hints that the rules might at some stage be applied less rigorously.

"I don't see for the moment that we should change our law, the Community law. The other story is whether we should be prepared to look into the existing law in the Gatt framework. I'm not convinced that that is

some margin of manoeuvre in our application of the law and the assessment of the situa-tions in which you have to apply it. I don't see that we should change our practices at the moment but there is of course an openness of mind in the face of any justified criti-

One area of trade policy in which he is studiously vague is how the EC should apply its concept of reciprocity in the field of services and other areas currently outside the remit of the Gatt. There is "an enormous debate" still going on inside the Community about this, and a first task is to clarify the EC position. But a basic principle is that the EC is not trying to follow the US telecommunications example

ing things, but don't expect that April could bring a basic Mr Andriessen strongly

stand that both in content and in execution the EC is fully within the prescriptions of the

I'm not convinced that that is necessary, but if there were general agreement to do that, I don't think we would oppose it. "Of course there is always

T'm prepared to use every element I can to get the Community as multilateral as possible<sup>3</sup>

of direct sectoral reciprocity.
"That's not what we have in mind but, of course, a certain balance between mutual inter-ests in a negotiated agreement

It is perhaps inevitable at this early stage in his new role that Mr Andriessen should feel most at home discussing agriculture. Despite his own expertise in this area, awareness of Commission proprieties prompts him to stress that he expects to co-operate closely in the international arena with Mr Ray MacSharry, the new Farm Commissioner.

But farm problems, he believes, are also set to play an increasing role in international

nity about how we can retain the basic principles of our common agricultural policy in a rapidly changing global situa-

Looking back over his years as Farm Commissioner, he can point to achievements both in terms of establishing price reforms and of opening up the debate on direct income support for farmers which he says should be an element in overall reform, even if the main pro-cess is a market-oriented one, involving reduction in support

One of his tasks is to per-

trade politics. This means we suade his foreign counterparts have to think in the Commuthat this process does constithat this process does consti-tute a substantial contribution to world farm reform. But will he be able to make his mark within the Community on trade, so that his own, strongly held, views on multilateralism

That is partly a matter of determination and the support of colleagues. "My impression is that in the Community it is arguments (that count); it is political appreciation of the need for something which is on the table. I think it's a matter of perseverance, and perhaps a bit of personal credibility as

# Is there life after the demise of the Bar?

he much-advertised abil-ity of barristers to think on their feet has not been born out by last week's spectacle. In pleading that the Bar is sacrosanct and ought to be declared eternal, many bar-risters, including some leaders of the profession, used arguments ranging from exaggera-tion to obvious misrepresentation of the Green Papers on the Reform of the Legal Profession, published on January 25. The shock at the audacity

shown by the Government in tackling lawyers' restrictive practices, produced a stream of instructions. Lord Mackay, the Lord Chancellor, was applying Scottish principles to the pragmatic English. He was inno-cent, said others; his hand was forced by Mrs Thatcher and her acolytes. She had spent too short a time at the Bar to know how it worked (this in print) and this was revenge for some personal pique dating from the time she was there (this added only by word of mouth).

"A betrayal of Conservative principles," shouted the Association of Conservative Law-

yers. "Cynically populist pro-posals," pontificated Lord Rawlinson, concluding that these might be but a short step to – horror of horrors – a Minister of Justice, answerable to the Commons.

It would be uncharitable to ignore the distress which even the very rich and successful can suffer and which prompted this outburst. But such an irrational *cri de coeur* does not call for an answer. However, some more rational arguments against the reform proposals were also advanced and these need to be looked into.

First, there is the argument that the admission of qualified solicitors and other lesser breeds to advocacy would dilute its present excellence and deny the citizen the Rolls-Royce treatment which he can now expect. This makes too many false assumptions. There are great variations between the ability and experi-ence of individual barristers, no less than between collisions patent agents, or doctors. I have listened to some brilliant barristers, but also to some very awkward ones with only a smattering of law. And once, to one who believed he was there for the other side, until Lord



A.H.HERMANN

Denning gently put him right.
Alongside excellent counsels inions, one can find others which are a disaster for the client. There is nothing Rolls-Royce about the Bar's contribution to justice, except its cost. Certainly not its slow pace, sometimes due to barris-ters reading papers in court for the first time, and to the encouragement of "refreshers." Nor do all outstanding bar-

risters make excellent judges. In the criminal courts some cannot overcome the habit of identifying with one of the parties - the male or the police - and in the civil courts they often fail to see the wood for the trees. They are incorrupti-ble, but this is not enough. The Bar and its judges also have a historical responsibility for allowing suspects to be con-victed on the basis of a "con-fersion" received by the relies

fession" recorded by the police, and for a method of construction which allows an insured to be made to bear the penalty for an unauthorised insurer. Much has been said about the special relationship of trust between harristers and judges.
But the club loyalty between them can be bad for the client, if it results in the judge being reluctant to point out the advo-

cate's shortcomings or curtail his long speech-making.

Local solicitor-advocates in the provinces could gain the same trust and, in addition, serve the client better because of familiarity with the ways of the local court. Another often-heard asser-

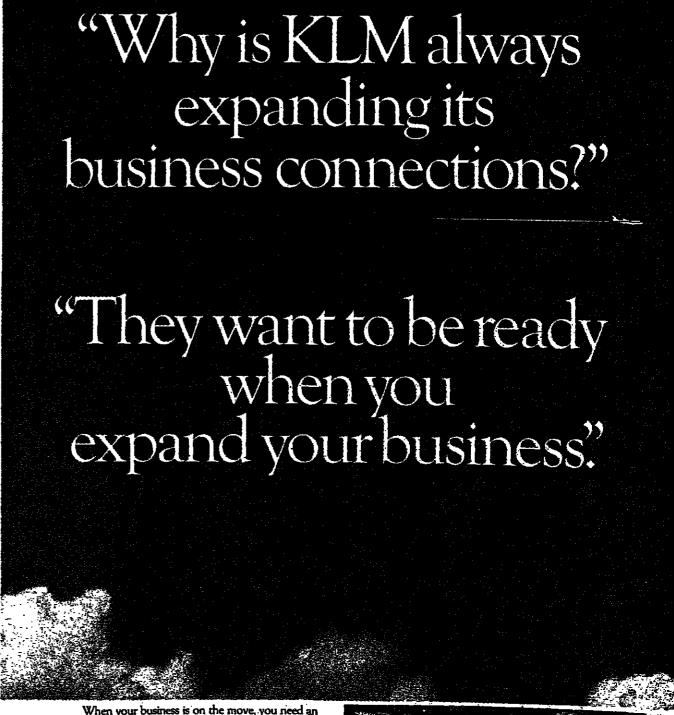
tion is that the big law firms would recruit the best advo-cates, leaving only second-class barristers to serve the smaller firms and their clients. It is, however, unlikely that the give up their extremely incra-tive free-lancing; rich clients go to the big law firms any-how; and the not-so-rich cannot afford to pay £8,000 for two days in a magistrates' court with much higher costs for international arbitration.

Moreover, it is a delusion to believe that solicitors always select the best counsel available for their client. Many have a semi-permanent relationship a semi-permanent relationship with particular chambers, leave it to the clerk to give the brief to whoever is free, and often find that the brief was passed at the last minute to someone else who did not have much time to read it.

Finally, there is the sledge-hammer argument that the proposed reform would put advocates in the Government's pocket. The Bar sticks to this pocket. The Bar sticks to this although it now admit that advocates would not be licensed by the Lord Chancellor or his advisory committee but certified by any recognised professional organisation, including the Bar. True, these professional bodies would have to satisfy a statutory minimum code of conduct but this does code of conduct but this does not have to be a bad thing at all. Why an advocate certified by the Law Society should be more exposed to "indirect pres-sure by the Government" than one certified by the Rey has one certified by the Bar has not been explained.

Much is made of the threat to the "separation of powers and independence of the Bar and the judiciary." But when it comes to magistrates, silks and judges there is no separation of powers in the UK. They are not elected, but appointed - by the Lord Chancellor, who is himself both a judge and a member of the Cabinet.

If there are no better argu-ments than this, the case is very weak; if there are, but the leaders of the Bar are unable to see them, it is no stronger. It all boils down to this; if the barristers are as good as they say, and some are, they will have no difficulty in competing with other advocates when the public has direct access; and those that are not so good will have to improve or leave advohave to improve or leave advo-cacy. It will be a much fairer pruning of the profession than that currently achieved by the refusal of tenancies in the overcrowded chambers mono-polising the higher courts.



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